1 STATE OF NEW HAMPSHIRE 2 PUBLIC UTILITIES COMMISSION 3 4 May 5, 2016 - 9:04 a.m. DAY 2 Concord, New Hampshire [REDACTED - for public use] 5 NHPUC MAY31'16 AM 8:40 6 RE: DG 15-155 7 VALLEY GREEN NATURAL GAS, LLC: Petition for Franchise Approval. 8 9 PRESENT: Chairman Martin P. Honigberg, Presiding 10 Commissioner Robert R. Scott Commissioner Kathryn M. Bailey 11 12 Sandy Deno, Clerk 13 14 **APPEARANCES**: Reptg. Valley Green Natural Gas, LLC: Charles G. Willing, Jr., Esg. (Rath...) 15 Marcia A. Brown, Esq. (Rath, Young...) 16 Reptg. Liberty Utilities (EnergyNorth Natural Gas) Corp. d/b/a Liberty Util.: 17 Douglas L. Patch, Esq. (Orr & Reno) 18 Reptg. NG Advantage, LLC: Susan S. Geiger, Esq. (Orr & Reno) 19 Reptg. the City of Lebanon: 20 Fire Chief Christopher Christopoulos 21 Ariel Arwen, pro se 22 23 Court Reporter: Steven E. Patnaude, LCR No. 52 24 [REDACTED FOR PUBLIC USE] -



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2	APPEARANCES	: (Continued)
3		Reptg. Residential Ratepayers: Nicholas Cicale, Esq.
4		Pradip Chattopadhyay, Asst. Cons. Adv. Office of Consumer Advocate
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7		Randall Knepper, Dir./Safety Division Robert Wyatt, Asst. Dir./Safety Division
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1	PROCEEDING
2	CHAIRMAN HONIGBERG: Welcome back to
3	Docket DG 15-155. We are resuming the suspended
4	hearing on the merits in this matter. Contrary
5	to some people's view, we are not starting back
6	from square one. This is a hearing that
7	commenced and will continue. We understand the
8	parties some parties worked on renumbering
9	exhibits. And, unfortunately, we disagreed with
10	the approach being taken. So, you've had to
11	retrench, and I understand that that's going
12	to that has caused some confusion, and
13	probably will cause confusion as we go, and we
14	apologize for that.
15	Before we go any further, let's take
16	appearances and see who we have here today.
17	MR. WILLING: Okay. I'm Chuck Willing.
18	I'm here from Rath, Young & Pignatelli, on behalf
19	of Valley Green Natural Gas. Would you like me
20	to identify everybody who is here on that team?
21	CHAIRMAN HONIGBERG: No.
22	MR. WILLING: No? Okay.
23	MS. GEIGER: Good morning, Mr. Chairman
24	and Commissioners. I'm Susan Geiger, from the
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1 law firm of Orr & Reno, and I represent NG 2 Advantage, LLC. 3 MR. PATCH: Good morning. Doug Patch, from Orr & Reno, on behalf of Liberty Utilities. 4 5 CHAIRMAN HONIGBERG: Back there. 6 MS. ARWEN: Good morning, Mr. Chairman 7 and Commissioners. I'm Ariel Arwen, and I'm a pro se intervenor. 8 MR. CICALE: Nicholas Cicale, on behalf 9 10 of the Office of Consumer Advocate. Along with 11 me is the Assistant Consumer Advocate, Dr. Pradip 12 Chattopadhyay. 13 MR. CHRISTOPOULOS: Chris Christopolous 14 representing the City of Lebanon. 15 MR. SPEIDEL: Alexander Speidel 16 representing the Staff of the Commission. And I 17 have with me, from right to left, Steve Frink, 18 Assistant Director of the Gas and Water Division; 19 Randy Knepper, Director of the Safety Division; 20 and Bob Wyatt, Assistant Director of the Safety 21 Division. 22 CHAIRMAN HONIGBERG: All right. 23 Mr. Willing, you're going to be picking up where 24 you left off last time, or maybe having to {DG 15-155} [Day 2 - REDACTED] {05-05-16}

1	retrench a little bit to move forward. Is that
2	right?
3	MR. WILLING: Yes. We had we had
4	planned for a different approach to exhibits when
5	we consolidated some exhibits. So, I think what
6	we'd like to do is put our witnesses on the
7	stand, start with going through those exhibits,
8	which are very limited in number, and then
9	proceed with direct testimony, if that's all
10	right?
11	CHAIRMAN HONIGBERG: Okay. Do you want
12	to sort of put on the record an orientation of
13	what we have in front of us, because there's some
14	documents on the Bench that appear to be marked
15	and obviously have some significance. But do you
16	want to give us a little preview of how this is
17	going to go?
18	MR. WILLING: Yes. As far as the
19	exhibits are concerned, the Exhibit No. 2 is a
20	consolidated version of all of Valley Green's
21	prefiled written testimony. Exhibit 3 proposed
22	is Valley Green's supplemental testimony.
23	Exhibit 4 is a binder that contains selected
24	non-confidential discovery responses of Valley
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

1	Green that we combined for ease and efficiency of
2	identifying them. Exhibit 5 is the confidential
3	counterpart to Exhibit 4. Exhibit 6 is the
4	public version of the confidential discovery
5	responses, which are Exhibit 5. Exhibits 7 7
6	will be the testimony of Steve Frink. Exhibit 8
7	will be the testimony of Mr. Knepper and
8	Mr. Wyatt. Nine (9) will be the confidential
9	testimony of Dr. Chattopadhyay. And Exhibit 10
10	will be the biography of Adam Bernstein, who is a
11	replacement witness today.
12	(The documents, as described, were
1 0	house the manhad on Fubibit 2
13	herewith marked as Exhibit 2
13	through Exhibit 10 , respectively,
14	through Exhibit 10 , respectively,
14 15	through Exhibit 10 , respectively, for identification.)
14 15 16	through Exhibit 10 , respectively, for identification.) CHAIRMAN HONIGBERG: All right. Is
14 15 16 17	through Exhibit 10 , respectively, for identification.) CHAIRMAN HONIGBERG: All right. Is there anything else we need to know or do before
14 15 16 17 18	through Exhibit 10 , respectively, for identification.) CHAIRMAN HONIGBERG: All right. Is there anything else we need to know or do before we get started?
14 15 16 17 18 19	through Exhibit 10 , respectively, for identification.) CHAIRMAN HONIGBERG: All right. Is there anything else we need to know or do before we get started? Commissioner Bailey has a question and
14 15 16 17 18 19 20	through Exhibit 10 , respectively, for identification.) CHAIRMAN HONIGBERG: All right. Is there anything else we need to know or do before we get started? Commissioner Bailey has a question and Commissioner Scott has a question.
14 15 16 17 18 19 20 21	through Exhibit 10 , respectively, for identification.) CHAIRMAN HONIGBERG: All right. Is there anything else we need to know or do before we get started? Commissioner Bailey has a question and Commissioner Scott has a question. CMSR. BAILEY: Mr. Willing, can you
14 15 16 17 18 19 20 21 22	through Exhibit 10 , respectively, for identification.) CHAIRMAN HONIGBERG: All right. Is there anything else we need to know or do before we get started? Commissioner Bailey has a question and Commissioner Scott has a question. CMSR. BAILEY: Mr. Willing, can you confirm for me that the new Exhibit 2 is

1 MR. WILLING: That is correct. It's 2 Bates stamped, --3 CMSR. BAILEY: Right. But --4 MR. WILLING: -- but otherwise identical. 5 6 CMSR. BAILEY: Okay. Thank you. 7 CHAIRMAN HONIGBERG: Commissioner Scott. 8 CMSR. SCOTT: I apologize, Attorney 9 10 Willing. So, Exhibit 9, for instance, on your -you just said is the OCA's confidential filing? 11 12 MR. WILLING: Yes. CMSR. SCOTT: So, in front of me I have 13 14 also marked "Exhibit 9", then says "5 of 5", 15 which is a data request response? 16 MR. WILLING: Yes. That was the 17 Exhibit 9 from the March hearing. CHAIRMAN HONIGBERG: So, where it says 18 19 "5/5" below "Exhibit 9", that's a designation 20 that it's Exhibit 9 for today or that it's 21 Exhibit 9 from --22 MR. WILLING: Oh, I'm sorry. I'm 23 sorry, I was mistaken. That is the exhibit for 24 today. I think it's been maybe mislabeled to say {DG 15-155} [Day 2 - REDACTED] {05-05-16}

1	"5/5". Exhibit 9 should be, and which and I'm
2	not sure you have the Exhibit 9 in front of you
3	yet, but the Exhibit 9 you have in front of you
4	is from the March hearing. So, it may be
5	mislabeled.
6	CHAIRMAN HONIGBERG: Off the record for
7	a minute.
8	[Brief off-the-record discussion
9	ensued.]
10	CHAIRMAN HONIGBERG: All right. We're
11	back on the record. Is there anything else we
12	need to do in the nature of preliminary matters?
13	Ms. Geiger, you look concerned.
14	MS. GEIGER: Oh, I'm not. I was trying
15	to answer a question from Ms. Arwen. I
16	apologize.
17	The only question that I have for you,
18	Mr. Chairman, is, or just a comment
19	[Court reporter interruption.]
20	CHAIRMAN HONIGBERG: You need to have a
21	microphone.
22	MS. GEIGER: I apologize. Is just to
23	let you know that other parties will be marking
24	their prefiled testimony. This is not the

 $\{DG \ 15-155\} \ [Day \ 2 - REDACTED] \ \{05-05-16\}$

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 universe of exhibits. CHAIRMAN HONIGBERG: Oh. Understood. 2 3 MS. GEIGER: Thank you. CHAIRMAN HONIGBERG: There's lots of 4 5 lines after Line 10 on this sheet. So, I kind of 6 expect we're going to have more. 7 Are there other matters we need to deal with before we get started? 8 9 [No verbal response.] 10 CHAIRMAN HONIGBERG: All right. Mr. 11 Willing, why don't you have your witnesses take 12 the stand. 13 Mr. Campion and Mr. Stanley were sworn 14 in previously, and we'll remind you that you are 15 under oath. Mr. Patnaude, why don't you swear in 16 the witnesses who have not yet been sworn in. 17 (Whereupon Jonathan W. Carroll and 18 Adam Bernstein were duly sworn by 19 the Court Reporter, joining James 20 W. Campion, IV, and Kenneth H. 21 Stanley, who were previously sworn 22 in, on the witness panel.) 23 CHAIRMAN HONIGBERG: Mr. Willing, you 24 may proceed.

11

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	[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	MR. WILLING: Okay.
2	JAMES W. CAMPION, IV, PREVIOUSLY SWORN
3	KENNETH H. STANLEY, PREVIOUSLY SWORN
4	JONATHAN W. CARROLL, SWORN
5	ADAM BERNSTEIN, SWORN
6	DIRECT EXAMINATION
7	BY MR. WILLING:
8	Q. Mr. Campion, please state your name, your
9	company, and your position.
10	A. (Campion) My name is James Campion. And I am the
11	Principal at Valley Green Natural Gas. And I
12	live in Hanover, New Hampshire.
13	Q. Mr. Stanley, please state your name, your
14	company, and your position.
15	A. (Stanley) My name is Ken Stanley. I'm the
16	President of the TRI-MONT Engineering, and
17	located in Plymouth, Massachusetts.
18	Q. Okay. Mr. Carroll, please state your name, your
19	company, and your position.
20	A. (Carroll) Jonathan Carroll, Senior Director of
21	Business Development and Marketing at Gulf Oil,
22	in Wellsley, Massachusetts.
23	Q. Okay. And, Mr. Bernstein, please state your
24	name, your company, and your position.

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	[W	13 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Bernstein) Adam Bernstein, New Energy Capital
2		Partners, a Managing Partner.
3	Q.	Okay. Mr. Bernstein, are you here in place of
4		Scott Brown of New Energy Capital Partners, who
5		is a witness?
6	Α.	(Bernstein) Yes.
7	Q.	Mr. Campion, do you have some introductory
8		remarks you wish to make?
9	Α.	(Campion) Yes. Good morning good morning to
10		all in attendance. And, to the Commissioners,
11		thank you for hearing my application for a
12		franchise pipeline natural gas distribution in
13		Lebanon and Hanover. And I apologize for a bit
14		of a rough start with our first presentation.
15		And I thank you for your continued patience going
16		forward.
17	Q.	Okay. Now, we're going to proceed into a series
18		of questions just to identify the exhibits. Mr.
19		Campion, did you file prefiled testimony that was
20		filed with the Commission along with the Valley
21		Green Petition?
22	Α.	(Campion) Yes.
23	Q.	And is that testimony located at Bates Pages 1
24		through 16 of what we have premarked as "Exhibit
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		2" in front of you?
2	Α.	(Campion) Yes.
3	Q.	If you were asked the same questions today, would
4		the answers be the same, subject to the changes
5		in the project identified in supplemental
6		testimony?
7	Α.	(Campion) Yes. Except for some of the
8		developmental timeframes identified in testimony
9		have slipped. The long-term contracts have not
10		been finalized in anticipated timeframes. And
11		our current planning is that Valley Green itself
12		will not own its tanks, which I'll explain later.
13		Some of the Valley Green's permits and permit
14		applications discussed in testimony are in my
15		name, and/ or in one of my companies' names,
16		but they can be relied on by Valley Green.
17	Q.	Okay. Mr. Stanley, I'd like to refer you to the
18		same document. Did you submit prefiled testimony
19		that was filed with the Commission, along with
20		the Valley Green Petition?
21	Α.	(Stanley) Yes, I did.
22	Q.	And is that testimony located at Bates Pages 17
23		through 30 of the document in front of you?
24	Α.	(Stanley) Yes, it is.
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	[W	15 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	And, if you were asked the same questions today,
2		would your answers be the same, subject to the
3		changes to the project identified in the
4		supplemental testimony?
5	Α.	(Stanley) Yes. Subject to the exceptions that
6		Mr. Campion just identified.
7	Q.	Okay. Mr. Carroll, I'd like to refer you to the
8		same document. Did you submit prefiled testimony
9		that was filed
10	Α.	(Carroll) Yes, I did.
11	Q.	And is that testimony located at Bates Pages 31
12		through 37 of that document?
13	Α.	(Carroll) Yes, it is.
14	Q.	And, if you were asked the same questions today,
15		would your answers be the same, subject to the
16		changes in the supplemental testimony?
17	Α.	(Carroll) Chuck, a few things have changed since
18		May 2015. Gulf Oil was acquired by ArcLight
19		Capital, and officially transferred to the new
20		owners on December 29th, 2015. Gulf Oil's
21		business address is now 80 William Street,
22		Wellsley, Massachusetts. In the transaction,
23		Gulf retained all of the natural gas assets,
24		including the LNG vehicle refueling equipment,

	[W	16 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		storage containers, cryogenic transport trailers,
2		and liquefaction property. The ownership of the
3		fleet, including the drivers and tractors, remain
4		with Cumberland Farms, however. And all other
5		details of my testimony remain the same.
6	Q.	Okay. Mr. Bernstein, am I correct that you
7		agreed to adopt the prefiled testimony of Scott
8		Brown of New Energy Capital Partners that was
9		filed with the Commission?
10	Α.	(Bernstein) Yes.
11	Q.	And is that testimony at Bates Pages 38 through
12		41 of that same document?
13	Α.	(Bernstein) Yes.
14	Q.	If you were asked those questions today, would
15		your answers be the same, subject to the changes
16		identified in the supplemental testimony?
17	Α.	(Bernstein) Yes.
18	Q.	Okay. And, also, Mr. Bernstein, I think you have
19		in front of you a one-page document that is your
20		biography, is that right?
21	Α.	(Bernstein) Yes.
22	Q.	Okay. That biography is "Exhibit 10". Mr.
23		Campion, I'd like to refer you to the
24		supplemental testimony that is premarked as
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	747 [17 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		"Exhibit 3". Is this the supplemental testimony
2		that was filed on behalf of you and the other
3		witnesses?
4	Α.	(Campion) Yes.
5	Q.	Do you adopt it as your supplemental testimony?
6	Α.	(Campion) Yes, I do.
7	Q.	Mr. Stanley, do you adopt this as your
8		supplemental testimony?
9	Α.	(Stanley) I do.
10	Q.	Mr. Carroll, do you adopt this as your
11		supplemental testimony?
12	Α.	(Carroll) Yes, I do.
13	Q.	And, Mr. Bernstein, do you adopt this as your
14		supplemental testimony?
15	Α.	(Bernstein) Yes.
16	Q.	Mr. Campion, I'd like to refer you to a binder
17		labeled "Exhibit 4".
18	Α.	(Campion) Yes.
19	Q.	Does this binder consist of a selection of
20		non-confidential discovery responses that Valley
21		Green has delivered to the parties in this
22		matter?
23	Α.	(Campion) Yes, it does.
24	Q.	Do you adopt this do you adopt as your
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	18 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		testimony the responses in this binder for which
2		you were identified as the witness?
3	Α.	(Campion) Yes, I do.
4	Q.	Mr. Stanley, do you adopt as your testimony the
5		responses for which you were identified as the
6		witness?
7	Α.	(Stanley) Yes, I do.
8	Q.	Mr. Carroll, do you adopt as your testimony the
9		responses for which you were identified as the
10		witness?
11	Α.	(Carroll) Yes, I do.
12		MR. WILLING: And, just for clarity, I
13		don't need to do that with Mr. Bernstein, because
14		he doesn't have any responses in that binder.
15	BY M	R. WILLING:
16	Q.	Mr. Campion, I'd like to refer you to the binder
17		labeled "Exhibit 5".
18	Α.	(Campion) Yes.
19	Q.	Does this binder consist of a selection of
20		confidential discovery responses that Valley
21		Green has delivered in this matter?
22	Α.	(Campion) Yes.
23	Q.	Mr. Bernstein, do you and do you adopt as your
24		testimony those responses?

	[W	19 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) Yes, I do adopt those.
2	Q.	Mr. Bernstein, do you adopt as your testimony the
3		response, and I think there was only one for
4		which Mr. Brown was identified as the witness?
5	Α.	(Bernstein) Yes.
6	Q.	And, finally, Mr. Campion, I'd like to refer you
7		to the binder that is labeled for this matter
8		"Exhibit 6", it's the public version of
9		Exhibit 5. Does this binder consist of the
10		public version of the confidential discovery
11		responses that Valley Green has delivered in this
12		matter?
13	Α.	(Campion) Yes, it does.
14	Q.	And do you adopt that as your testimony?
15	Α.	(Campion) Yes, I do.
16	Q.	And, Mr. Bernstein, do you adopt the
17		confidential or, the public version of the
18		confidential response in that binder?
19	Α.	(Bernstein) Yes.
20		MR. WILLING: I think we're done with
21		the exhibits.
22	BY M	R. WILLING:
23	Q.	Mr. Campion, have you ever testified before the
24		Commission before?

	[W	20 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) Other than the initial hearing on
2		March 2nd of this year, no.
3	Q.	Okay. Would you like to give a brief summary of
4		your background.
5	Α.	(Campion) I'm a resident of the Town of Hanover,
6		and my family moved there in 1882. My business
7		life almost exclusively has been associated with
8		the Upper Valley. And it's been primary
9		commercial downtown real estate development and
10		management and project management, and retail
11		business ownership and operation. I believe I
12		have a solid reputation. And I've forged
13		valuable relationships across a wide range of
14		business interests in the Hanover/Lebanon area.
15	Q.	Mr. Campion, can you describe the basic concept
16		of the Valley Green project?
17	Α.	(Campion) Yes. Valley Green will accept delivery
18		of liquefied natural gas, LNG, by truck, store
19		it, vaporize it, and distribute it in a pipeline
20		to its customers.
21	Q.	Okay. Mr. Campion, when did you first decide to
22		undertake this project?
23	Α.	(Campion) The decision to actively pursue the
24		option of providing utility natural gas
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	[W	21 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		distribution by pipeline was when it was noticed
2		to the City as part of a preliminary site plan
3		review in November 2013.
4	Q.	Okay. Mr. Campion, can you describe the major
5		physical components of the project when you filed
6		your Petition?
7	Α.	(Campion) It included a series of 60,000 gallon
8		LNG tanks, vaporization equipment, and the
9		pipeline distribution system.
10	Q.	Okay. And can you describe any changes to the
11		major components of the project?
12	Α.	(Campion) Instead of the 60,000 gallon tanks,
13		we're now pursuing a 1.2 million gallon single
14		storage tank.
15	Q.	Okay. I want to refer you to Exhibit 2, which
16		again is the combined prefiled testimony, at
17		Bates Page 30. Can you look at that page, which
18		contains a map, and identify where the project
19		will be located?
20	Α.	(Campion) If you're looking at that map, you can
21		see in a green box where it says "VGNG" in the
22		center of a blue a blue property line. That's
23		the proposed location of the facility. It's
24		located off the Etna Road in Lebanon, New
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	[]747	22 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Hampshire, juxtaposed to the Interstate, Route
2		89. And the pipeline is proposed to run from
3		that location due south to, across Route 120,
4		onto a parallel road that runs that runs north
5		to Dartmouth-Hitchcock Center, the Centerra
6		Office Park, and eventually downtown Hanover.
7	Q.	Do you recall the approximate length of the
8		pipeline?
9	Α.	(Campion) We bounced a couple of routes around,
10		but it's in the four to four and a half mile
11		range.
12	Q.	Okay. How big is the parcel on which the
13		property will be or, the project will be
14		located?
15	Α.	(Campion) It's 182 acres.
16	Q.	And who owns that parcel?
17	Α.	(Campion) It's owned by it's owned by Choice
18		Storage.
19	Q.	And who is Choice Storage?
20	Α.	(Campion) Choice Storage is me. It's a company I
21		own.
22	Q.	Okay. So, how would Valley Green Natural Gas get
23		the right to site a project on that parcel?
24	Α.	(Campion) I'm sorry?
		$\int DC = 15 - 155 \int [D_{237} 2 - RFDACTFD] \int (05 - 05 - 16)$

	[W	23 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	How will Valley Green get the right to site a
2		project on the parcel that's owned by Choice
3		Storage?
4	Α.	(Campion) Oh. We would be we'd be writing a
5		lease contract for the property that will be
6		subdivided out for the utility.
7	Q.	And how large do you expect the site that would
8		be leased by Choice to Valley Green would be?
9	Α.	(Campion) Six to twelve acres.
10	Q.	If Valley Green needed a larger area than that,
11		could the site be enlarged?
12	Α.	(Campion) Yes. Certainly.
13	Q.	Is the site and the larger parcel a good site for
14		a natural gas project?
15	Α.	(Campion) Yes, it is. It's a very good site.
16	Q.	Can you explain why you believe it's a good site?
17	Α.	(Campion) There are a lot of factors. First of
18		all, it's in an industrial zone that has
19		customers. And it's on existing infrastructure,
20		meaning the City sewer and water and solid roads.
21		It's distant from all residential areas. It's
22		proximate to a very high percentage of the demand
23		in the area. It's proximate to the Interstate
24		exit. It's large enough to allow for setbacks
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

1for life safety and 59A regulations. It's large2enough to add sustainable and renewable resources3as well. It's large enough for the vehicle4refueling component, which was part of this5project. It's proximate to those vehicle6refueling customers. And, equally important,7it's out of sight of the general public.8Q. Okay. Will the storage tank be owned by Valley9Green Natural Gas?10A. (Campion) No. The tank will be owned by Valley11Green Energy Services.12Q. Is Valley Green Energy Services your company as13well?14A. (Campion) Yes, it is.15Q. And was it formed after the filing of your16Petition?17A. (Campion) Yes, it was.18Q. Okay. What will Valley Green Energy Services do?19A. (Campion) It will conduct unregulated parts of20the Valley Green business, such as delivering LNG21by truck to remote customers, and owning and22subscribing the storage tank.23Q. How would Valley Green Natural Gas have the right24to use the storage tank?		[W	24 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
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23 Q. How would Valley Green Natural Gas have the right	21		by truck to remote customers, and owning and
	22		subscribing the storage tank.
24 to use the storage tank?	23	Q.	How would Valley Green Natural Gas have the right
	24		to use the storage tank?

	[W	25 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) That would be done under contract on an
2		as-needed basis.
3	Q.	From whom would Valley Green purchase the
4		liquefied natural gas that would go into the
5		tanks or, the tank?
6	Α.	(Campion) From Gulf.
7	Q.	Do you have a contract with Gulf for that
8		purchase?
9	Α.	(Campion) We have a memorandum of understanding.
10	Q.	Why did you choose LNG over CNG as the primary
11		fuel?
12	Α.	(Campion) Well, there are a lot of reasons. One
13		of the biggest ones was the density of the fuel,
14		which meant that we would be able to have more
15		storage on site, and with a concern for meeting
16		the seven-day storage requirement that was
17		important. It also tends to be a more stable
18		priced fuel than the other alternatives that were
19		out there for us. The equipment costs more if we
20		were to go with other types. And it lends itself
21		to storage, which is something that we really
22		have to have.
23	Q.	Have you done any initial design work?
24	Α.	(Campion) Yes. TRI-MONT has done conceptual
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		work.
2	Q.	And who would do detailed design and construction
3		design later?
4	Α.	(Campion) TRI-MONT Engineering.
5	Q.	Who would perform operation and maintenance of
6		your project?
7	Α.	(Campion) For the gas tank and vaporization
8		facility, it would be Gulf. And, for the
9		pipeline and distribution network, it will be
10		TRI-MONT.
11	Q.	Do you believe that both of these companies are
12		qualified to perform their respective roles?
13	Α.	(Campion) Yes. Very highly qualified.
14	Q.	And who would provide funding for your project?
15	Α.	(Campion) We're planning on funding from New
16		Energy Capital Partners.
17	Q.	And where are they based?
18	Α.	(Campion) They're based in Hanover.
19	Q.	What kind of funding would they provide?
20	Α.	(Campion) It would be an equity investment.
21	Q.	And when would that occur?
22	Α.	(Campion) When the project was construction-ready
23		or getting close to construction-ready.
24	Q.	Okay. How did you come to identify New Energy
		JDC 15_1551 [Dav 2 _ DEDACTED] J05_05_161

	[W]	27 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Capital Partners, TRI-MONT, and Gulf as members
2		of your team?
3	Α.	(Campion) Well, New Energy Capital and Scott
4		Brown have been pivotal from the outset. NEC is
5		a Hanover-based business that's been behind the
6		effort as a concept, and assisted in the analysis
7		and direction of the company. NEC really
8		understands here, meaning the Upper Valley,
9		because they are here. And NEC and Scott
10		understand the subtleties of the Lebanon/Hanover
11		area, including relationships with special
12		contract customers.
13		For engineering, I had to throw a net, a
14		little wider net. Key in-state potential
15		resources were excluded due to
16		conflict-of-interest claims. But, when I found
17		TRI-MONT, I found that they had both local and
18		extremely broad experience record, and really
19		seemed to get the project from the outset.
20		And Gulf is a real player in the LNG field.
21		They already do everything we require, and they
22		do it throughout the Northeast. Our projects
23		remain symbiotic, with their projected supply and
24		our potential demand curve, pretty well matched.
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	28 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		That continues to be the case today. Gulf is
2		proactive in the energy marketplace and provides
3		real-world market evaluation and contracts
4		experience that are critical for financing.
5	Q.	Okay. Now, I will turn to Mr. Stanley. Have you
6		ever testified before the Public Utilities
7		Commission before?
8	Α.	(Stanley) Other than the March 2nd hearing, no.
9	Q.	Would you like to give a brief summary of your
10		background.
11	Α.	(Stanley) I've been in the engineering consulting
12		industry for 30 years. Prior to that, I had six
13		years of military service. I've been an owner at
14		TRI-MONT Engineering, a mechanical civil
15		survey/construction services consulting firm for
16		the past four and a half years, working for the
17		LDCs in New England and the Midwest, as well as
18		the gas transmission companies across the
19		country.
20		Prior to TRI-MONT, I was at a company for 23
21		years, of which the last ten was in an ownership
22		position, managing the energy infrastructure
23		group in that company, which represented about
24		125 engineering professionals across the US, in
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	29 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		eleven offices, and projects including that
2		impacted 32 states, Canada, and South America.
3	Q.	Okay. Did TRI-MONT do the initial design work on
4		the project?
5	Α.	(Stanley) Yes, we did.
6	Q.	Are you familiar with the Commission's seven-day
7		storage requirement?
8	Α.	(Stanley) Yes, we are.
9	Q.	Has that requirement been accounted for in the
10		initial conceptual design?
11	Α.	(Stanley) Yes, it has.
12	Q.	Will it be accounted for in the final design?
13	Α.	(Stanley) Yes, it will.
14	Q.	Can you describe any comparable experience that
15		TRI-MONT has had that is similar to the
16		construction/engineer role that you would
17		undertake for Valley Green?
18	Α.	(Stanley) On an annual basis, TRI-MONT provides
19		engineering and construction-related services for
20		a number of LDCs in New England, from a design
21		perspective, inspection services perspective, as
22		well as operations and maintenance support
23		services. Two specific systems are municipal gas
24		systems that are actually high pressure natural
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	30 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		gas delivery systems to power plants, which we
2		are actually the identified operations and
3		maintenance support team for the owner. We
4		report to the owner, and the owner makes the
5		decisions. However, we do perform the operations
6		and maintenance elements of those systems. That
7		is for Peabody Municipal Light & Power and
8		Braintree Electric Light & Power.
9	Q.	Okay. Do you believe that TRI-MONT is prepared
10		to take on the construction, engineering, and
11		operation and maintenance roles
12	Α.	(Stanley) Yes, we do.
13	Q.	for Valley Green? Does TRI-MONT understand
14		the Commission's safety and other requirements
15		that would be applicable to Valley Green, if it
16		is granted a franchise?
17	Α.	(Stanley) Yes, we do.
18	Q.	Okay. Now, I'd like to turn to Mr. Carroll.
19		Have you ever testified before the Commission
20		before?
21	Α.	(Carroll) No, I have not.
22	Q.	Would you like to give a brief summary of your
23		background.
24	Α.	(Carroll) Sure. I am currently the Senior
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	31 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Director of Marketing and Business Development
2		for Gulf. I oversee the company's natural gas
3		business unit. I'm responsible for managing the
4		day-to-day decisions regarding LNG supply,
5		transportation, and distribution for Gulf and its
6		customers.
7		Prior to Gulf, I worked at Global Companies
8		as a Business Development Manager for its
9		inaugural CNG business unit, which owned and
10		operated a bulk CNG facility in Bangor, Maine.
11		Prior to Global, I was an LNG Sales
12		Representative at GDF Suez, now known as "ENGIE",
13		which owns and operates the Distrigas of
14		Massachusetts LNG Import Terminal.
15	Q.	Will Gulf be supplying LNG to the project by
16		truck?
17	Α.	(Carroll) Yes.
18	Q.	And where will the LNG come from?
19	Α.	(Carroll) Gulf intends to give Valley Green
20		access to natural gas at the wellhead in the
21		heart of Marcellus Shale region of Pennsylvania,
22		which is home to some of the lowest commodity
23		prices in the country. Natural gas can be
24		sourced upstream from gas production companies,
		$\int DC = 15 - 155 \int [D_{237} 2 - RFDACTFD] \int (05 - 05 - 16)$

	۲W	32 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		such as Cabot or Southwestern, and delivered to
2		Gulf's planned liquefaction facility, where it
3		will be converted to LNG through a cryogenic
4		process. LNG will be stored on-site and also
5		loaded into specialized trailers or storage
6		containers for delivery to customers downstream.
7	Q.	Okay. Referring to your testimony, which is
8		Exhibit 2, can you describe how Gulf procures the
9		gas that will be liquefied in its liquefaction
10		plant?
11	Α.	(Carroll) Sure. Either Gulf or Valley Green can
12		negotiate short or long-term transactions with
13		producers for delivered service to the meter at
14		Gulf's facility. Natural gas can be procured at
15		a fixed or floating price at various quantities
16		depending upon the needs of Valley Green or
17		Gulf's other customers.
18	Q.	Can you describe any comparable experience that
19		Gulf has had that's similar to the role of
20		operating and maintaining the storage tank and
21		the vaporization equipment that you would
22		undertake for Valley Green?
23	Α.	(Carroll) Yes. My response to EnergyNorth 1-10
24		provides a good summary of Gulf's comparable
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		experience. In general, though, Gulf's expertise
2		in terminal management and logistics, Gulf
3		that's our expertise. Gulf distributes over
4		3 billion gallons of fuel annually, and has
5		5 million barrels of storage. On the LNG side,
6		we deliver to LDC-owned peak shaving facilities
7		throughout the Northeast, including three storage
8		and vaporization facilities here in New
9		Hampshire. We operate LNG refueling stations for
10		vehicles, we operate portable pipeline systems,
11		and we are developing a liquefaction plant for
12		our own.
13	Q.	Do you believe that Gulf is prepared to take on
14		this role for Valley Green?
15	Α.	(Carroll) Yes.
16	Q.	Does Gulf understand the Commission's safety and
17		other regulations that will be applicable to
18		Valley Green, if it's granted a franchise?
19	Α.	(Carroll) Yes.
20	Q.	And, now, I'm going to turn to Mr. Bernstein.
21		Mr. Bernstein, have you ever testified before the
22		Commission before?
23	Α.	(Bernstein) No, I haven't.
24	Q.	Would you like to give a brief summary of your
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	34 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		background.
2	Α.	(Bernstein) Sure. I've been I'm currently a
3		Managing Partner at New Energy Capital Partners,
4		which has offices in Hanover, New Hampshire.
5		I've been at New Energy Capital since 2007.
6		While I've been there, I've consulted for the
7		federal Department of Energy's American Relief
8		and Recovery Act, or Stimulus Grant Program, and
9		currently serve on the Board of Directors of FLS,
10		Inc., a solar company, and AltAir Fuels, a
11		renewable jet and diesel refiner.
12		I started my career as an analyst at GE
13		Capital, followed by positions at J.P. Morgan
14		Securities, and Florida Power & Light.
15		I am a graduate of Emory University
16		undergrad, and Dartmouth College for MBA and MS
17		Engineering. While at Dartmouth, I co-authored
18		an econometric research for faculty. And, today,
19		I often guest lecture at Dartmouth's Business and
20		Engineering Schools.
21	Q.	Okay. Can you describe the kinds of projects in
22		which New Energy Capital invests?
23	Α.	(Bernstein) Sure. We're in the business of
24		investing in clean energy projects across the
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	35 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		country. Our investments are listed on
2		Attachment A of his testimony. They include a
3		wastewater digester gas facility in San Diego,
4		several kinds of solar photovoltaic projects,
5		community solar, utility solar, distributed C&I
6		or commercial and industrial fuel cell plants,
7		wood-fired/biomass-to-electric facility, two
8		ethanol plants, and a landfill gas-to-electric
9		project in Tacoma, Washington.
10	Q.	And does New Energy Capital Partners have funds
11		available to invest in the Valley Green project?
12	Α.	(Bernstein) Yes, we do.
13	Q.	All right. Back to Mr. Campion. What permits
14		has Valley Green obtained?
15	Α.	(Campion) Valley Green obtained a zoning variance
16		for its Etna Road property from the City of
17		Lebanon ZBA in 2014. And that variance had a
18		two-year timeframe, and it has been extended by
19		the ZBA for another two years.
20	Q.	And have you worked with an accountant familiar
21		with regulatory accounting?
22	Α.	(Campion) Yes, we worked with a gentleman named
23		Steve St. Cyr & Associates. Steve helped me
24		prepare some of the spreadsheets and become

 $\{DG \ 15-155\} \ [Day \ 2 \ - \ REDACTED] \ \{05-05-16\}$

	[W]	36 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		familiar with the general ledger linking, and
2		assisted in response requests from the Staff.
3	Q.	Okay. And have you identified a company to help
4		with metering reading and billing?
5	Α.	(Campion) Yes, we have. But the name of that
6		company is confidential.
7	Q.	Has Valley Green applied for any other permits?
8	Α.	(Campion) We've applied for an Alteration of
9		Terrain Permit from NHDES. And we've begun site
10		plan review with the Planning Board in the City
11		of Lebanon.
12	Q.	When did you first start talking to customers?
13	Α.	(Campion) Oh, roughly 2012.
14	Q.	And was there interest at that time?
15	Α.	(Campion) Yes, there was.
16	Q.	Okay. And why were customers interested?
17	Α.	(Campion) Well, price, of course, was a factor.
18		In 2012, natural gas enjoyed a substantial price
19		advantage over both the primary fuels in our
20		area. Most customers also expressed an interest
21		in the environmental benefits of burning natural
22		gas over the fuels currently in use.
23	Q.	Do you have any customer commitments at this
24		time?

 $\{DG \ 15-155\} \ [Day \ 2 \ - \ REDACTED] \ \{05-05-16\}$

	۲W	37 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) We have longstanding expressions of
2		interest from the customers throughout the
3		proposed primary build-out geography. We expect
4		to return to this base with firm numbers for the
5		cost of delivery and current commodity market
6		pricing when we're in a position to do so.
7	Q.	And why haven't you been able to obtain customer
8		commitments?
9	Α.	(Campion) Customers aren't interested in making
10		firm commitments when Valley Green doesn't have a
11		franchise. In addition, low commodity and oil
12		and propane prices have reduced the short-term
13		interest in switching to natural gas. Many of
14		the companies that I've been in communication
15		with over the duration of this project are
16		currently operating under commodity contracts
17		that will make their moving to new fuels in the
18		2017-2018 range.
19	Q.	Okay. Mr. Campion, what is the territory for
20		which Valley Green is seeking a franchise?
21	Α.	(Campion) Hanover and Lebanon.
22	Q.	Have you drafted a tariff?
23	Α.	(Campion) Yes. We've provided it in response to
24		data requests.

	[W	38 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Okay. And have you prepared rate schedules?
2	Α.	(Campion) Yes, we did.
3	Q.	Okay. Mr. Campion, is Valley Green prepared to
4		assume the duties and responsibilities of a
5		public utility?
6	Α.	(Campion) Yes. Valley Green stands ready to move
7		forward and exercise this franchise to fit and
8		grow with this market.
9	Q.	Okay. I'm going to ask the panel collectively a
10		question, and, if each of you could answer, that
11		would be great. Do you believe that Valley Green
12		has the requisite managerial, technical,
13		financial, and legal expertise to provide
14		regulated gas service within the proposed Lebanon
15		and Hanover franchise area?
16	Α.	(Campion) Yes.
17	Α.	(Stanley) Yes.
18	Α.	(Carroll) Yes.
19	Α.	(Bernstein) Yes.
20	Q.	And do you believe it would be in the public good
21		for the Commission to grant a franchise to Valley
22		Green?
23	Α.	(Stanley) Yes.
24	Α.	(Campion) Yes.

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 Α. (Bernstein) Yes. 2 Α. (Carroll) Yes. 3 MR. WILLING: Mr. Chairman, that concludes our direct testimony. Is there any 4 5 further marking of the exhibits that we identified that needs to be done? 6 7 CHAIRMAN HONIGBERG: I don't know. You've got premarked exhibits. And I think you 8 referenced 1, 2, 3, 4, 5, 6, and 10. 9 MR. WILLING: Yes. The other exhibits 10 11 are testimony of Staff and OCA only. 12 CHAIRMAN HONIGBERG: Right. So, I 13 don't know. If there's nothing else you need to 14 mark, then --15 MR. WILLING: No. 16 CHAIRMAN HONIGBERG: Then, I think 17 we're going to move onto others. Have the 18 intervenors and the OCA had any discussion about 19 the order of proceeding? 20 [No verbal response.] 21 CHAIRMAN HONIGBERG: All right. Does 22 any of you want to go first? 23 [No verbal response.] 24 CHAIRMAN HONIGBERG: Ms. Arwen, your $\{DG \ 15-155\} \ [Day \ 2 - REDACTED] \ \{05-05-16\}$

39

	40 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	initials start with "A", you're over to my left.
2	There's all kinds of reasons why I would call on
3	you first.
4	MS. ARWEN: Okay. Can you hear me all
5	right?
6	CHAIRMAN HONIGBERG: So far so good.
7	MS. ARWEN: Okay. I have questions for
8	Mr. Carroll and also for Mr. Campion.
9	CROSS-EXAMINATION
10	BY MS. ARWEN:
11	Q. For Mr. Carroll, referring to an article, March
12	28th, 2015, in The <u>Times-Tribune</u> , entitled
13	"Local, natural [national?] LNG Projects on the
14	rise", and it features a picture of you, and
15	reporting on various projects of liquefied
16	natural gas in northeast Pennsylvania.
17	My first question is, is the liquification
18	facility that they refer to in operation yet?
19	A. (Carroll) No, it is not.
20	Q. And, if not, what is the status of it?
21	A. (Carroll) Right now, we still well, we just
22	transitioned to new ownership in December. So,
23	you know, during that transition, the project was
24	on hold. But, you know, we still own the project
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

1 plans for that under the new management. 2 Valley Green is an anchor shipper in the 3 project. You know, part of this, the outcome of this helps justify moving forward with that 4 5 project. In addition, you know, market conditions have changed up and down, you know, 6 7 all over the place. You know, so, you know, I'll give you an example, like, you know, as you said 8 9 with propane and oil prices being where they are, 10 one of the big target markets we had before was 11 the transportation sector. You know, currently 12 diesel is cheaper than on-highway LNG. So, you 13 know, we are looking at where the demand --14 source of demand is. We're looking at all of the 15 downstream opportunities. The changes here in 16 New England have created the cancellation of the 17 NED project. All kinds of new opportunities for 18 LNG. So, you know, it's been an interesting 19 year. 20 Q. Uh-huh. That's for sure. Are there permit 21 holdups at this point? 22 (Carroll) No, there are not. Α. 23 And I have a question about the seven month Q. 24 permitting plan. When were the permit

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		applications submitted?
2	Α.	(Carroll) Well, we started the permitting phase a
3		couple of years ago. But, in the last year or
4		so, you know, there hasn't been much activity
5		there.
6	Q.	And, regarding the investment plans, it's a
7		\$50 million investment projected. Can you tell
8		us the status of that?
9	Α.	(Carroll) That's correct. Nothing has changed.
10	Q.	Okay. I note that the article points out that
11		the Department of Environmental Protection in
12		Pennsylvania, their "eFacts tracking tool shows
13		no information for this facility". And I looked
14		there also, I could not find any. It may be the
15		website. But I wondered what you could tell us
16		about it?
17	Α.	(Carroll) I mean, so, right now, we have done all
18		the engineering work. We own options on the
19		land. We've talked to the gas producers down in
20		that region. The project is essentially queued
21		up and ready for the next step. You know, with
22		big projects like this, you know, you need to
23		sign off-take agreements, I mean, very similar to
24		a pipeline development project. So, you go
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	43 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		through this process. And, then, once you have
2		those firm commitments, then you proceed with a
3		lot of those permitting applications.
4	Q.	In the article, it says "The company is already
5		working with a town in New Hampshire that wants
6		natural gas but finds itself isolated from the
7		pipeline network, or "gas island"." Are you
8		referring to Lebanon in that?
9	Α.	(Carroll) That's correct, Lebanon and Hanover.
10	Q.	All right. Then, moving onto a submission by
11		Bernard Goldstein, a Dean Emeritus of the
12		Graduate School of Public Health at the
13		University of Pittsburgh, he has a 36-page
14		document, and in it he talks about fracking. And
15		I wondered if you could relate to the health
16		impacts of fracking, "Lower Birth Weight
17		Associated with Proximity of Mother's Home to Gas
18		Wells Undergoing Fracking". I wonder if you're
19		aware that low birth weight is associated with
20		increased health risks during the life of a
21		child?
22	Α.	(Carroll) Gulf is not a producer of natural gas
23		or oil. We're not involved with those
24		activities, and I'm far from an expert in those
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W]	44 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		sorts of things.
2	Q.	But the Marcellus Shale formation is natural gas,
3		and you would be processing it, correct?
4	Α.	(Carroll) Processing it, correct.
5	Q.	Okay. So, maybe that question should be for Mr.
6		Campion. Let's see. I wonder whether you're
7		aware of any regulations in Pennsylvania to
8		regulate fracking? That the new Environment
9		Secretary has described this new regulation as a
10		"midpoint" not an "endpoint". This is an
11		article you look like you're not sure what I'm
12		referring to. So, this is an article entitled
13		"No fracking pits allowed under new DEP
14		regulations for oil and gas industry", it's dated
15		January 6, 2016. And I'm wondering how this
16		might bear on the ability of Gulf to supply gas
17		in the future? This is from the Department of
18		Environmental Protection in Pennsylvania.
19	Α.	(Campion) Is that question for me?
20	Α.	(Carroll) Is that question for me?
21	Q.	Whoever wants to answer. Whoever might know.
22	Α.	(Campion) I'm really not familiar with the
23		specifics of that study. I understand, from what
24		you just say now, that they're looking into
	_	{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[1.7	45
1	L vv	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
		disallowing open pit storage of water. That's
2		something that's been done in other places,
3		including on federal lands. And I don't think
4		it's necessarily a bad idea. I don't think it
5		necessarily changes the business operations.
6		It's just an improvement in business practice.
7	Q.	So, you don't think there's a possibility that
8		the regulatory landscape might affect the supply
9		in gas and price of the gas that Gulf Oil can
10		deliver to Lebanon?
11	Α.	(Campion) Oh, I didn't say that. I mean, the
12		regulatory process will always have an impact on
13		the price of fuel going forward. But it's just
14		not something that I would control, nor really
15		have any ability to estimate at this point.
16	Q.	Okay. Back to Mr. Carroll. I have a question
17		about last week's gas explosion in Pennsylvania.
18		It was about 90 miles away from Gulf's facility.
19		I wonder how events like that might affect the
20		supply and cost of gas long term?
21	Α.	(Carroll) I'm familiar with the article you're
22		talking about. Of course, whenever there is a,
23		you know, an incident like that, there's some
24		short-term effects. You know, you can see it in
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	۲W	46 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		the market prices down in that region. But, you
2		know, those problems will be solved, as this is
3		not the first time that it's happened. And, you
4		know, it's not it's not a very common thing.
5		So, I can tell you they will fix the problem and
6		prices will normalize. I mean, especially in
7		that region, that's in the Marcellus Shale area,
8		where there's the most productive natural gas
9		wells in the country.
10	Q.	Yes, I'm aware. Do you think that Pennsylvania's
11		regulations might become more stringent or do you
12		think they will remain the same as a result of
13		these kinds of things?
14	Α.	(Carroll) I am not sure.
15	Q.	Okay. Now, I have a few questions for Mr.
16		Campion. First of all, you just made reference
17		to the zoning variance being extended for two
18		years?
19	Α.	Yes.
20	Q.	And I was present at the hearing in Lebanon and
21		spoke at it. And I just wanted to clarify for
22		the Commission that the zoning authorities
23		present had some difficulty arriving at an
24		approval. And what they did
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		CHAIRMAN HONIGBERG: Ms. Arwen?
2		MS. ARWEN: Yes.
3		CHAIRMAN HONIGBERG: It sounds an awful
4		lot like you're testifying. Do you want to ask
5		Mr. Campion some questions about what happened at
6		that hearing?
7		MS. ARWEN: Okay. Thank you.
8	BY M	S. ARWEN:
9	Q.	Is it your understanding that the extension of
10		the variance, the two year extension, was
11		contingent, and phrased as such specifically,
12		contingent upon the PUC approval of this
13		Petition, and they even stated "we're tossing it
14		to the PUC"?
15	Α.	(Campion) Yes.
16	Q.	Okay. So, I feel like that was an important
17		piece that was left out.
18	Α.	(Campion) That was the way it was presented
19		actually in the initial variance as well. It was
20		very much a part of what gave the City the
21		comfort level that they needed to grant the
22		variance, and that is that we would be we
23		would be here doing exactly what we're doing.
24	Q.	And, in line with that, do you agree that they
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	48 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		I think that evening you were introducing the
2		idea of a refueling station, and leaving alone
3		the depot and pipeline build-out. So, they
4		did I understand correctly that they made the
5		beginning of that construction contingent on the
6		completion of the construction of the depot and
7		regasification facility?
8	Α.	(Campion) Yes, they did.
9	Q.	Uh-huh.
10	Α.	(Campion) And that was also I think that that
11		would also be characterized as exactly the way it
12		was presented in the first variance, that the two
13		were were linked.
14	Q.	Yes. Another thing that caught my eye in your
15		testimony, or perhaps that's the wrong word, when
16		you said that one of the problems with you
17		getting assurances from customers is that you
18		don't yet have the franchise, which is kind of
19		the catch-22 argument that was brought up
20		previously. And, if I recall correctly, and
21		correct me if I'm wrong please, I think it was
22		Mr. Frink who spoke about such catch-22 arguments
23		being fallacious, because he has examples of
24		other communities where contracts have been
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W]	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		signed contingent upon the franchise being
2		granted. So, I was kind of surprised to hear
3		that argument brought up again, because you seem
4		to discredit that argument. Do you recall him
5		saying that at the at I think both the Liberty
6		Utilities hearing and the Valley Green hearing?
7	Α.	(Campion) I'm not familiar with the specific
8		testimony. I'd have to look back at what that
9		testimony that testimony said.
10	Q.	Okay. You and I had a long conservation one time
11		in your office, and we talked about the health
12		risks of fracking. And I wonder if you have come
13		to any new viewpoints about it?
14	Α.	(Campion) No. I have not, really.
15	Q.	Okay. And my last question is, you told me and
16		my colleague Stuart Blood, who unfortunately
17		can't be here today, that your project makes
18		climate sense, because you would shut it down in
19		ten or fifteen years. That's a model that's
20		happened in Massachusetts, for example, where
21		they have their Climate Action Plan has legal
22		teeth; here it doesn't. Are you asking the PUC
23		to grant you a permit with an accelerated
24		depreciation schedule based on that concept?
		/DC 15-155\ [Dav 2 - REDACTED] /05-05-16\

	[W	50 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) No.
2	Q.	Is it something that you remember saying?
3	Α.	(Campion) Yes. I mean, it was in the context of
4		the conversation that involved what alternatives
5		are out there now for our market area, and what
6		alternatives might be out there in a couple of
7		decades. It's hard to predict what that sort of
8		thing is, what that sort of thing will look like.
9		But I was merely outlining a business response to
10		that reality, if it should come about.
11	Q.	"If it should come about" did you say?
12	Α.	(Campion) Correct.
13	Q.	If which should come about?
14	Α.	(Campion) That alternative fuel to replace to
15		replace pipeline natural gas was to arrive and
16		prove to be more economical, more
17		environmentally-friendly, and more readily
18		available.
19		MS. ARWEN: Okay. That's all I have.
20		Thank you very much.
21		CHAIRMAN HONIGBERG: Ms. Geiger.
22		MS. GEIGER: Yes. Thank you, Mr.
23		Chairman. Can everyone here me okay?
24		Okay. Good morning, gentlemen. For
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	51 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		those of you who I've not met, I'm Susan Geiger.
2		I've with the law firm of Orr & Reno.
3		[Court reporter interruption.]
4		CHAIRMAN HONIGBERG: Off the record.
5		[Brief off-the-record discussion
6		ensued.]
7		MS. GEIGER: I represent NG Advantage,
8		who is an intervenor in this docket.
9	BY M	S. GEIGER:
10	Q.	And I'd like to start with a few questions about
11		the relationships that Gulf will have with Valley
12		Green. And, Mr. Carroll, these questions may be
13		for you, and they key off of some of the
14		questions that Ms. Arwen just asked you. First
15		of all, Gulf is going to supply natural gas to
16		Valley Green under this proposal, correct?
17	Α.	(Carroll) That is the initial intention, correct.
18	Q.	Okay. Is that still your intention?
19	Α.	(Carroll) Yes. I mean, there's a couple of
20		different ways we could look at that.
21	Q.	Okay. What are those ways?
22	Α.	(Carroll) Well, like I said a couple minutes ago,
23		you know, we look at ourselves as sort of a
24		natural gas processing company. So, you know, I
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	۲W	52 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		look at it very much like a pipeline, you know?
2		So, where Liberty Utilities would sign up for
3		capacity on NED, Kinder Morgan's project, Valley
4		Green is signing up for capacity on our project.
5	Q.	Okay. So, you were if you were to be the gas
6		supplier, you would require the liquefaction
7		plant in Pennsylvania to be constructed and
8		operational, correct?
9	Α.	(Carroll) Not necessarily. I mean, you know, we
10		have agreements in place with all the LNG
11		suppliers on the East Coast. So, you know, LNG
12		could be sourced from a number of different
13		areas.
14	Q.	Okay. So, your proposal is not reliant on that
15		liquefaction plant in Pennsylvania, is that
16		correct?
17	Α.	(Carroll) It wasn't stated that way, and that's
18		correct.
19	Q.	Okay. So, turning now to the issue of I
20		believe you also talked about having "anchor
21		shippers" to make that plant feasible. Is that
22		correct?
23	Α.	(Carroll) That's correct.
24	Q.	Do you have other anchor shippers other than
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Valley Green?
2	Α.	(Carroll) We have shorter term interests. You
3		know, we're looking for longer term interests.
4	Q.	Has ArcLight committed capital to the development
5		of that liquefaction plant in Pennsylvania?
6	Α.	(Carroll) We've spent quite a money on the
7		development of that plant.
8	Q.	Okay. But it's not yet been developed, is that
9		correct?
10	Α.	(Carroll) No, it has not. But it's sort of in
11		process.
12	Q.	Okay. Now, is my understanding from reading
13		the proposal is that Valley Green intends to
14		sublease to Gulf some of the property which
15		Valley Green is going to lease from Mr. Campion's
16		company, Choice Storage, is that correct?
17	Α.	(Carroll) Yes.
18	Q.	Okay. And is this subleased property going to be
19		for Gulf's separate operations as an LNG vehicle
20		refueling business?
21	Α.	(Carroll) That was the intention.
22	Q.	Okay. Is that still your intention?
23	Α.	(Carroll) Yes, if market conditions warrant.
24	Q.	Okay. Why isn't Choice Storage leasing its
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	54 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		property directly to Gulf for Gulf's business as
2		a vehicle refueling station?
3	Α.	(Carroll) When the memorandum of understanding
4		was put that was a couple of years ago, you
5		know, plans have changed since the initial
6		memorandum of understanding.
7	Q.	So, does that mean that
8	Α.	(Carroll) So, as Jay mentioned in his earlier
9		testimony, Choice Storage was formed, Jay,
10	Α.	(Campion) Basically,
11	Α.	(Carroll) After the MOU?
12	Α.	(Campion) No. Valley Green Energy Services was
13		formed after the MOU. And, then, we're in the
14		process of working out how property might be
15		divided to, one, accommodate the requirements
16		that the PUC would have for regulated revenue, as
17		well as the unregulated revenue that will be
18		promulgated by Valley Green Energy Services.
19		In our initial proposal, the Gulf side of
20		the property ownership represented the
21		unregulated industry. And, therefore, Valley
22		Green Valley Green Natural Gas, as a property
23		owner, would be separated from that.
24	Q.	Okay. Has Valley Green finalized its lease with
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	۲W	55 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Choice Storage?
2	Α.	(Campion) We have a lease roughed out. But,
3		again, one of the things we wanted to make sure
4		was that we have a it's a big piece of
5		property. And, so, we have the opportunity to
6		take a long look at what the best size and shape
7		would be in terms of meeting all the
8		requirements. As an example, if we were to have
9		taken a draft of a property layout from our first
10		configuration, we might now be altering it,
11		because we're talking about a different tank
12		configuration, which, by definition, implies
13		different setback obligations and vapor
14		dispersion modeling and that sort of thing.
15		So, basically, the answer is "no", it hasn't
16		been finalized, because we want to do that in
17		conjunction with the final layout of the system.
18	Q.	So, is it fair to say that, as of today, Valley
19		Green, the entity that is seeking a franchise
20		from the Commission, does not have the legal
21		right to the site upon which it proposes to
22		develop its facility?
23	Α.	(Campion) No. That wouldn't be a proper
24		characterization.
		$\{DG 15-155\} $ $[Dav 2 - REDACTED] \{05-05-16\}$

	۲W	56 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	And why not?
2	Α.	(Campion) Oh, because Valley Green Natural Gas,
3		I'm the Principal at Valley Green Natural Gas,
4		and I'm the owner of Choice Storage.
5	Q.	I think I understand that. But the question that
6		I have is, what documentation do you have that
7		memorializes an agreement between your two
8		companies?
9	Α.	(Campion) We have a draft of an agreement that's
10		submitted to the Commission, lacking all but the
11		defining portions that I just alluded to.
12	Q.	And what where could I find that? Chances
13		are, I don't have it, because it's probably a
14		confidential agreement. Is that correct?
15	Α.	(Campion) I'm not sure.
16		MS. GEIGER: And maybe your attorney
17		can help me. Where in the record could we
18		find
19	BY T	HE WITNESS:
20	Α.	(Campion) Well, actually, I mean, I'm not sure
21		that all of our documents that we have prepared
22		as part of this project have been submitted. So,
23		I would have to I would have to look and see
24		if that if the draft of that document has been
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	57 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	submitted to the PUC. But it has been drafted
2	and it was drafted fairly early on in the
3	process.
4	MS. GEIGER: Okay. I'd like to make a
5	record request for that, Mr. Chairman, and
6	reserve the next exhibit for it?
7	CHAIRMAN HONIGBERG: Mr. Willing.
8	MR. WILLING: I don't believe that a
9	draft lease was actually submitted to the
10	Commission. So, I don't
11	CHAIRMAN HONIGBERG: Do you have any
12	problem providing that?
13	MR. WILLING: Providing it? I
14	don't
15	CHAIRMAN HONIGBERG: It sounds like the
16	answer is "no".
17	So, we'll make that "Exhibit" what's
18	the next exhibit, 11? Is that the next numbered
19	exhibit? I think it's 11.
20	(Exhibit 11 reserved.)
21	CHAIRMAN HONIGBERG: How quickly can
22	you get that submitted to us?
23	MR. WILLING: Tomorrow.
24	CHAIRMAN HONIGBERG: All right. Fair
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	1]	WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		enough.
2		MS. GEIGER: Thank you.
3	BY I	MS. GEIGER:
4	Q.	Now, with respect to the tank space, my
5		understanding is that, under the original
6		proposal, Gulf was going to lease tank space from
7		Valley Green, in which it would store LNG for
8		Gulf's refueling operations. Is that correct?
9	Α.	(Campion) Yes.
10	Q.	Is that still the case?
11	Α.	(Campion) No.
12	Q.	That's not the case. That piece of the proposal
13		is no longer in play?
14	Α.	(Campion) That's correct.
15	Q.	Okay. Now, in the original proposal, Gulf was to
16		operate and maintain Valley Green's storage and
17		regasification facilities, is that correct?
18	Α.	(Campion) Yes.
19	Q.	Is that still the case?
20	Α.	(Campion) Yes, it is.
21	Q.	Now, Gulf's O&M agreement is to be coterminous
22		with its supply contract with Valley Green, is
23		that correct?
24	Α.	(Campion) Yes, it is.
		/DG 15-155\ [Day 2 - REDACTED] /05-05-16\

	[W]	59 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	And what is the term of those agreements?
2	Α.	(Carroll) I believe that was submitted as an
3		exhibit initially. I believe it's fifteen years.
4	Q.	Okay. Thank you. In response to OCA Data
5		Request 1-26, which I believe has been marked as
6		an exhibit, the OCA sought copies of all
7		agreements between Valley Green and Gulf, and
8		Valley Green only provided a memorandum of
9		understanding, which outlines the terms regarding
10		the gas supply, the O&M provisions, and a
11		lease lease arrangements, is that correct? I
12		believe this was marked as "Exhibit 6-G" in the
13		public documents.
14	Α.	(Campion) Yes.
15	Q.	Is that MOU, which, as indicated, has been marked
16		as "6-G", still in effect?
17	Α.	(Campion) Yes, it is.
18	Q.	So, if I were do you have a copy of that in
19		front of you?
20	Α.	(Campion) No.
21	Q.	Okay. If I were to I just want to read to you
22		what is contained in Section 2 of that agreement
23		and see if you recollect it. Section 2 of that
24		exhibit indicates that the Section IV of the
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	60 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		well, Section Section 6-G, and I'm looking at
2		Bates Page 153. Do you have that?
3	Α.	(Campion) "Bates stamp 153" you said?
4	Q.	Yes. You see that's the Second Amendment to the
5		Memorandum of Understanding, I believe.
6		MS. BROWN: We have a copy to provide
7		the witness.
8		[Atty. Brown handing document to
9		Witness Campion.]
10		WITNESS CAMPION: Yes. Thanks, Marcia.
11		Yes.
12	BY M	S. GEIGER:
13	Q.	So, is it fair to say that this is an amendment
14		to the original MOU?
15	Α.	(Campion) Yes.
16	Q.	And do you see, in Paragraph 2, on Bates Page 153
17		of that exhibit, where it says "Section IV Term
18		of the MOU is amended by replacing "May 31, 2015"
19		with "July 31, 2015"?
20	Α.	(Campion) Yes.
21	Q.	So, with the date of "July 31, 2015", does that
22		not mean that your MOU has expired?
23	Α.	(Campion) I believe we had another amendment
24		after this that hasn't been included in this
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	61 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		exhibit.
2	Α.	(Carroll) That's correct.
3	Q.	There is another one?
4	Α.	(Campion) Yes.
5	Q.	And that was not are you aware
6		[Court reporter interruption.]
7	BY M	S. GEIGER:
8	Q.	Are you aware that, in responding to data
9		requests, there is a continuing obligation to
10		supplement and update your responses?
11	Α.	(Campion) Yes.
12	Q.	And, in fact, you have been continuously
13		providing the Parties to this docket with
14		numerous documents.
15	Α.	(Campion) Yes. We've tried to keep up, yes.
16	Q.	But is it fair to say that this is just one that
17		you did not update?
18	Α.	(Campion) That's true.
19	Q.	Okay. So, what is the termination date of your
20		MOU with Gulf?
21	Α.	(Campion) I would have to look I would have to
22		look back. I don't have that in front of me.
23		MS. GEIGER: So, Mr. Chairman, could I
24		make a record request for an update to I guess
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

62 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 now what's been marked as "Exhibit 6-G" in that 2 _ _ CHAIRMAN HONIGBERG: It's both 5-G and 3 6-G. 4 5 MS. GEIGER: Correct. CHAIRMAN HONIGBERG: Confidential 5, 6 7 public 6. MS. GEIGER: Right. And I don't have 8 the confidential exhibits. 9 10 CHAIRMAN HONIGBERG: Right. 11 Understood. So, --MR. WILLING: And we'll produce any 12 13 amendment that hasn't already been produced by 14 tomorrow as well. 15 CHAIRMAN HONIGBERG: All right. Now, 16 Mr. Willing, is there any provision of that that 17 is confidential? Are you going to need to do two 18 versions? Do we need to reserve two --MR. WILLING: I don't believe so. I 19 20 think the format of those is simply an amendment 21 that substitutes one date for another date. 22 CHAIRMAN HONIGBERG: All right. So, we're going to make that record request 23 24 "Exhibit 12".

	[W	63 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		(Exhibit 12 reserved.)
2		MS. GEIGER: Thank you.
3	BY M	S. GEIGER:
4	Q.	Turning now to Mr. Campion, have you reviewed the
5		prefiled testimony that Mr. Evslin submitted in
6		this docket?
7	Α.	(Campion) Yes, I have.
8	Q.	And do you recall that there's an attachment to
9		that prefiled testimony that
10		MS. GEIGER: It has not yet been
11		marked, Mr. Chairman. I intend to do that when
12		Mr. Evslin takes the stand.
13	BY M	S. GEIGER:
14	Q.	But the question I have now just asks Mr. Campion
15		for his recollection about an e-mail from Mr.
16		Evslin in which Mr. Campion indicated that he
17		fully expected to use a supply of both CNG and
18		LNG, and, if possible, to sell both densities.
19		And, to do so, Mr. Campion said he would need
20		"strategic partnerships with both to do it
21		properly". Do you recall that?
22	Α.	(Campion) Yes, I do.
23	Q.	Do you consider your arrangement with Gulf to be
24		such a strategic partnership, even though it does
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	64 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		not include CNG purchases?
2	Α.	(Campion) It does not exclude CNG purchases
3		either.
4	Q.	Okay. But is the and perhaps it's because I
5		don't have the current MOU, but is there anything
6		in your new MOU that provides for the purchase of
7		CNG from Gulf?
8	Α.	(Campion) It's not our intention to purchase CNG
9		from Gulf.
10	Q.	Okay. Now, are the prices you will be paying
11		Gulf for gas supply and O&M services more
12		favorable or less favorable than they would be if
13		you were not also leasing property and LNG
14		storage tank space to Gulf?
15	Α.	(Campion) I'm sorry. Can you state that again?
16	Q.	Are the prices that you're going to be paying
17		Gulf affected by the fact that you'll have other
18		relationships with Gulf, in terms of your, you
19		know, leasing tank space for its LNG facilities?
20	Α.	(Campion) I can't really say. I would expect
21		that, in a symbiotic relationship, we would
22		probably get as good a price from Gulf as we
23		would from anyone else.
24	Q.	And why were all three arrangements, the supply,
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	ΓW	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		the O&M, and leasing, all contained in the same
2		MOU?
3	Α.	(Campion) I'm sorry?
4	Q.	Why were all three arrangements that you will
5		have with Gulf contained in the same MOU?
6	Α.	(Campion) I think it could potentially be for
7		convenience. We also understood that this was a
8		preliminary document that would be followed by
9		called out documents for each separate piece that
10		was involved.
11	Q.	Okay. So, turning to the issue of gas supply,
12		Valley Green did not issue a request for
13		proposals for gas supply for its proposed
14		franchise, did it?
15	Α.	(Campion) No.
16	Q.	And, instead, Valley Green contacted many
17		potential gas suppliers, is that correct?
18	Α.	(Campion) Yes.
19	Q.	Did Valley Green provide specific uniform
20		information to those gas suppliers such that they
21		could all provide bids based on the same
22		information?
23	Α.	(Campion) No.
24	Q.	And, in response to a data request from Staff,
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	66 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		and it's since been marked "Exhibit 4A", at Bates
2		Page 5, Valley Green states that "Having surveyed
3		the market thoroughly, Valley Green is confident
4		that Gulf is currently the best match for the
5		benefits Valley Green and its customers are
6		seeking." Is that correct?
7	Α.	(Campion) Yes.
8	Q.	Did you receive supply prices or quotes from any
9		company other than Gulf?
10	Α.	(Campion) Yes.
11	Q.	Which companies?
12	Α.	(Carroll) Can I chime in here? Let's be clear,
13		no natural gas has been purchased at all. An
14		indicative price was provided.
15	Q.	Sure. But the question I asked was whether
16		there that whether Valley Green had received
17		supply prices or quotes from any company other
18		than Gulf, not whether they had purchased or
19		entered into binding commitments?
20	Α.	(Carroll) Right. And he said "yes".
21	Q.	Yes. And I'm asking now which companies provided
22		bids or indicative bids or quotes?
23	Α.	(Campion) I think that's confidential.
24	Q.	How many companies?

	[W]	67 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) Three.
2	Q.	So, did natural gas suppliers, other than Gulf,
3		contact Valley Green? In other words, I asked
4		you about your contacts. Now, did others, did
5		other natural gas suppliers reach out to you,
6		other than Gulf, for the purpose of discussing
7		the supplier's ability to serve customers in your
8		franchise area?
9	Α.	(Campion) Yes.
10	Q.	And how many of those suppliers contacted you?
11	Α.	(Campion) Four.
12	Q.	Four. And, so, now I'd like to do you recall
13		your answer to a data request from NG Advantage
14		asking you about suppliers, other than Gulf, who
15		contacted Valley Green for the purpose of
16		discussing their supply capabilities, do you
17		remember that?
18	Α.	(Campion) Yes.
19	Q.	Okay. And I believe that that question that NG
20		Advantage posed was Data Request it was Data
21		Request 1-4, and then we asked some follow-up
22		questions at a technical session. And, in that
23		follow-up, we asked for some documents that are
24		capable of being redacted that also demonstrate
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	68 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		or memorialize the contacts from other suppliers.
2		Do you remember that?
3	Α.	(Campion) Yes.
4	Q.	Okay. And do you remember that you supplied only
5		one document, a copy of a redacted e-mail?
6	Α.	(Campion) Yes.
7	Α.	(Carroll) I'd just like to chime in here.
8		Natural gas supply purchases I imagine would be
9		reviewed at a later hearing, perhaps after the
10		franchise filing.
11		CHAIRMAN HONIGBERG: That may all be
12		true, Mr. Carroll. But right now Ms. Geiger has
13		some questions for Mr. Campion about the process
14		that he went through.
15		WITNESS CARROLL: Sure.
16		CHAIRMAN HONIGBERG: If she has
17		questions for you or questions that you feel you
18		can answer, I think there's nothing restricting
19		you from chiming in.
20		But, at this point, I think she's got
21		specific questions for Mr. Campion.
22		MS. GEIGER: Right.
23	BY M	S. GEIGER:
24	Q.	And, again, in response to the technical session
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	69 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		data requests that I just referred to, you
2		provided only one document, a copy of a redacted
3		e-mail. Do you recall that?
4	Α.	(Campion) Yes.
5	Q.	But you got e-mails from other suppliers, right?
6	Α.	(Campion) Not making offers for fuel, no.
7	Q.	But I didn't ask you that. I asked you whether
8		you received contacts. And isn't it true that
9		Mr. Evslin and NG Advantage sent you some e-mails
10		inquiring about the possibility of NG Advantage
11		providing gas supply to your system?
12	Α.	(Campion) Yes.
13	Q.	Is that true? Okay. And would you agree that
14		those contacts are reflected in attachments
15		e-mail attachments to Mr. Evslin's prefiled
16		testimony in this docket?
17	Α.	(Campion) I believe so. I'd have to look it up.
18	Q.	Okay. So, again, in response to the question
19		that I NG Advantage 1-4, you provided one
20		e-mail, you got you had another e-mail, didn't
21		you, that you didn't provide in response to this
22		data request, is that correct? Didn't you get an
23		e-mail from Liberty?
24	Α.	(Campion) Yes.

	[W]	70 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Okay. And isn't it true that, in the recent
2		hearing in Docket DG 15-289, Valley Green, you,
3		introduced an e-mail from Liberty Utilities
4		Energy Solutions to Mr. Campion, which was marked
5		as "Exhibit 14" in that docket, that indicates
6		that Liberty Utilities Energy Solutions contacted
7		Valley Green for the purpose of for the
8		purpose of discussing the possibility of
9		providing gas supply to your system, correct?
10	Α.	(Campion) Correct.
11	Q.	But you didn't provide that e-mail to NG
12		Advantage in this docket, did you?
13	Α.	(Campion) No, I did not.
14	Q.	Why not?
15	Α.	(Campion) It wasn't intentionally omitted. It
16		was really only discovered when I went back
17		through ancient e-mails. This is these are
18		e-mails that were actually on a different server
19		that I'm currently using, and I was trying to
20		track down other information when I discovered
21		the Liberty e-mail contact. And that I just
22		missed it.
23	Q.	Okay. But you did you agree, and it's a
24		matter of public record, it was introduced in
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	71 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		that other docket, correct?
2	Α.	(Campion) Uh-huh.
3	Q.	But it was not provided to NG Advantage as an
4		update or a supplement to the data request?
5	Α.	(Campion) Right. Uh-huh.
6	Q.	Okay. Now, did you meet with any suppliers of
7		trucked CNG?
8	Α.	(Campion) Did I meet with any suppliers that
9		trucked LNG?
10	Q.	CNG.
11	Α.	(Campion) CNG.
12	Q.	Compressed natural gas.
13	Α.	(Campion) I met with NG Advantage.
14	Q.	Okay.
15	Α.	(Campion) And I met with XNG.
16	Q.	Okay. And did either of those suppliers indicate
17		that they could deliver CNG at a better price
18		than LNG?
19	Α.	(Campion) They did indicate that. That they felt
20		that was the case.
21	Q.	Okay. Now, have you reviewed Mr. Evslin's
22		prefiled testimony, at Page 6, in which he
23		explains that a competitive service offering by
24		Valley Green must include a CNG-based supply with
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	72 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		LNG backup?
2	Α.	(Campion) I am familiar with that response.
3	Q.	Do you have any evidence that Mr. Evslin is
4		incorrect?
5	Α.	(Campion) I do not.
6	Q.	In response to Data Request Staff 1-3, and again
7		this has been premarked as "Exhibit 4-A", Bates
8		Page 4, you state that your customers are
9		interested in "firm pricing over 15 years", is
10		that correct?
11	Α.	(Campion) Yes.
12	Q.	Do you know of any pipelines that offer a firm
13		pricing, including commodity, for 15 years?
14	Α.	(Campion) We are not purchasing a commodity off
15		of a pipeline.
16	Q.	Sure. But are you aware of any know of any
17		suppliers that would provide you with a commodity
18		price at commodity at fixed prices for 15
19		years?
20	Α.	(Campion) Yes.
21	Q.	Has Gulf given you a firm price for delivered LNG
22		over 15 years?
23	Α.	(Campion) As part of our Memorandum of
24		Understanding, yes.

Q. So, you will be getting a fixed price supply from Gulf for 15 years? A. (Campion) Potentially, yes. Q. Potentially or you will? A. (Campion) Potentially. Q. Okay. So, if that's the case, does the price for the over the 15 year period include the commodity, which goes into the liquefaction process or is the commodity component allowed to vary in some fashion? A. (Campion) The commodity is allowed to vary in some fashion, as it is a pass-through [Court reporter interruption.]
 A. (Campion) Potentially, yes. Q. Potentially or you will? A. (Campion) Potentially. Q. Okay. So, if that's the case, does the price for the over the 15 year period include the commodity, which goes into the liquefaction process or is the commodity component allowed to vary in some fashion? A. (Campion) The commodity is allowed to vary in some fashion, as it is a pass-through
4 Q. Potentially or you will? 5 A. (Campion) Potentially. 6 Q. Okay. So, if that's the case, does the price for 7 the over the 15 year period include the 8 commodity, which goes into the liquefaction 9 process or is the commodity component allowed to 10 vary in some fashion? 11 A. (Campion) The commodity is allowed to vary in some fashion, as it is a pass-through
5 A. (Campion) Potentially. 6 Q. Okay. So, if that's the case, does the price for 7 the over the 15 year period include the 8 commodity, which goes into the liquefaction 9 process or is the commodity component allowed to 10 vary in some fashion? 11 A. (Campion) The commodity is allowed to vary in 12 some fashion, as it is a pass-through
6 Q. Okay. So, if that's the case, does the price for 7 the over the 15 year period include the 8 commodity, which goes into the liquefaction 9 process or is the commodity component allowed to 10 vary in some fashion? 11 A. (Campion) The commodity is allowed to vary in 12 some fashion, as it is a pass-through
<pre>7 the over the 15 year period include the 8 commodity, which goes into the liquefaction 9 process or is the commodity component allowed to 10 vary in some fashion? 11 A. (Campion) The commodity is allowed to vary in 12 some fashion, as it is a pass-through</pre>
8 commodity, which goes into the liquefaction 9 process or is the commodity component allowed to 10 vary in some fashion? 11 A. (Campion) The commodity is allowed to vary in 12 some fashion, as it is a pass-through
9 process or is the commodity component allowed to 10 vary in some fashion? 11 A. (Campion) The commodity is allowed to vary in 12 some fashion, as it is a pass-through
<pre>10 vary in some fashion? 11 A. (Campion) The commodity is allowed to vary in 12 some fashion, as it is a pass-through</pre>
11 A. (Campion) The commodity is allowed to vary in 12 some fashion, as it is a pass-through
12 some fashion, as it is a pass-through
13 [Court reporter interruption.]
14 BY THE WITNESS:
15 A. (Campion) The commodity price would fluctuate as
16 it is a pass-through to the final MMBtu price.
17 BY MS. GEIGER:
18 Q. So, that's not a fixed price, is it?
19 A. (Campion) Depends on how you define "fixed",
20 doesn't it?
21 Q. Well, I think I tried to, and I may have asked
22 this question inartfully, but the question that I
23 had was, under your agreement with Gulf, will you
24 be paying Gulf a firm price or a fixed price for

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	[W	74 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		delivered LNG over 15 years, both delivery and
2	Α.	(Carroll) Certain components may be fixed, and
3		certain terms. It all depends on the needs of
4		Valley Green's customers. It's important to
5		separate the commodity piece from the processing.
6		So, you know, again, natural gas there's no
7		no natural gas has been purchased here;
8		indicative pricing has been given.
9	Q.	And the indicative pricing, is that just for the
10		commodity or is it for the delivery as well?
11	Α.	(Carroll) Both.
12	Q.	Okay. Now, Mr. Campion, have you compared the
13		projected cost of LNG over 15 years against the
14		projected cost over 15 years of trucked CNG?
15	Α.	(Campion) No.
16	Q.	Then, how can you be assured that you're getting
17		the best possible deal or price for your
18		customers, if you haven't done that comparison?
19	Α.	(Campion) The reason is, because I have the
20		opportunity and option to opt for compressed over
21		liquid any time I choose.
22	Q.	Have you designed your facilities to account for
23		the potential use of CNG?
24	Α.	(Campion) Yes.

	[]747	75 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Then, maybe this question is for Mr. Stanley.
2	~	Where in the documents that have been filed do we
3		see a reservation of space for CNG?
4	А.	(Stanley) I believe it's in the proposed
5		conceptual site plan, where we identify a loading
6		facility or unloading facility.
7	Q.	Okay. And how much space or how much acreage
8	2.	would you need for that?
9	А.	(Stanley) That would be determined based on the
10		actual load required. So, it hasn't been fixed
11		at this point in time.
12	Q.	Back to you, I believe, Mr. Campion. You
13	¥.	indicated, in a response to Staff Data Request
14		1-3, Exhibit 4-A, again, at Bates Page 4, that
15		"LNG is more stable in price" than CNG, and that
		-
16		"CNG prices vary markedly by season". Is that
17	7	correct?
18	Α.	(Campion) Yes.
19	Q.	Are you aware that annual contracts can be
20		purchased for CNG?
21	Α.	(Campion) Yes.
22	Q.	And, in the case of an annual or longer contract,
23		can't the price of CNG be as stable as the amount
24		that you want to buy in advance or hedge?
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W]	/6 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) I can't say that, because I haven't
2		seen such a contract.
3	Q.	Now, are you aware that, in Mr. Evslin's prefiled
4		testimony, Page 2, Line 19, that CNG is used by
5		International Paper plants in Ticonderoga, New
6		York, is that correct?
7	Α.	(Campion) Yes.
8	Q.	And are you aware that the amount of CNG used
9		daily there is approximately 16 truckloads?
10	Α.	(Campion) Yes.
11	Q.	So, in the case of International Paper, would you
12		agree that some customers are comfortable using
13		large quantities of CNG and are not deterred by
14		CNG price variations?
15	Α.	(Campion) Absolutely.
16	Q.	Now, again, in Exhibit 4-A, Bates Page 5, you
17		state "Valley Green had multiple contacts with
18		Clean Energy prior to its purchase of NG
19		Advantage", and that NG you state that "NG
20		Advantage's focus, however, was on CNG and
21		vehicle refueling". And that you also go on to
22		say that "Valley Green attended a presentation by
23		Clean Energy in Concord". And that, again, in
24		that response you gave, you also said that the
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

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	۲	77 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		sources that Clean Energy had to LNG "were from
2		Tennessee and Ohio", and that its "closest LNG
3		asset was in Michigan". Do you remember that?
4	Α.	(Campion) Yes.
5	Q.	Okay. Are you aware that NG Advantage does not
6		do vehicle refueling or have a relationship with
7		a liquefaction plant in Michigan?
8	Α.	(Campion) Say that again.
9	Q.	Are you aware that NG Advantage does not do
10		vehicle refueling or have a liquefaction plant in
11		Michigan?
12	Α.	(Campion) Yes, I am.
13	Q.	Okay.
14	Α.	(Campion) However, the conversation with Clean
15		Energy was about vehicle transportation fueling,
16		and that is the business that they're in.
17	Q.	But didn't Clean Energy and NGA ask you for
18		projected volumes so that they could give you a
19		quote for a gas supply?
20	Α.	(Campion) I was in discussion with Clean Energy
21		to discuss specifically vehicle refueling.
22	Q.	Well, do you remember saying that you would
23		provide these volumes to Clean Energy and NG
24		Advantage so that they could give you a price?
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	78 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) Yes.
2	Q.	And isn't it true that Drew Drummond of Clean
3		Energy e-mailed you the same day of your meeting
4		in Concord indicating that he would get you
5		pricing when you were ready?
6	Α.	(Campion) Yes.
7	Q.	And isn't it also true that David Lavoie of NG
8		Advantage also followed up with you to request
9		projected volumes, correct?
10	Α.	(Campion) Yes.
11	Q.	Did you ever provide Valley Green with projected
12		gas volumes excuse me. Did Valley Green ever
13		provide to Clean Energy or NGA projected gas
14		volumes so that they could submit a gas supply
15		quote to you?
16	Α.	(Campion) No, because I wasn't looking for a gas
17		supply quote.
18	Q.	Did you provide projected numbers to Gulf so that
19		they could enter into an MOU with you?
20	Α.	(Campion) Yes.
21	Q.	So, if you did that, why didn't you provide those
22		numbers to other potential suppliers?
23	Α.	(Campion) I was shopping for a supply of liquid
24		natural gas, and NG Advantage does not produce
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[147	79 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	L vv	liquid natural gas.
2	Q.	So, I believe you testified this morning, and you
3	2.	also indicated, I believe, in your filing, that
4		
		you were still open to using CNG at your
5		facility, is that correct?
6	Α.	(Campion) That's correct.
7	Q.	So, have you done any shopping for CNG to see if
8		that's feasible?
9	Α.	(Campion) To see if that's feasible?
10	Q.	Yes.
11	Α.	(Campion) I don't understand the question.
12	Q.	Okay. I think
13	Α.	(Campion) Are you saying that CNG fueling for the
14		facility isn't feasible?
15	Q.	I'm not saying that it's feasible, and perhaps
16		that's a poor choice of language. But the
17		question I have is, have you shopped around for
18		CNG to determine how that product could be used
19		to meet your supply requirements?
20	Α.	(Campion) I have not shopped around to purchase
21		CNG. No, I have not. There's a lot of it out
22		there available. NG Advantage is one, and there
23		are others, other CNG solutions out there. It
24		was put into our plan as a support fuel supply
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	Γτατ	80
1	L VV	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		that we could count on for lower cost MMBtus
2		during certain times of the year, and that we
3		could accommodate the hardware and our build-out
4		to utilize that.
5		But, again, just-in-time fuel delivery is
6		what CNG is all about. And, honestly, we are
7		we remain very distant from just-in-time need for
8		gas prices.
9	Q.	Okay. Well, in response to Staff 1-3, again,
10		Exhibit 4-A, at Bates Page 4, you say "CNG
11		equipment would cost more". Are you saying that
12		CNG equipment would cost more than LNG equipment?
13	Α.	(Campion) Absolutely.
14	Q.	And on what base on what do you base this
15		assertion?
16	Α.	(Campion) The need for our company to provide
17		uninterruptible service, and therefore have
18		sufficient storage on hand to meet the seven-day
19		requirement.
20	Q.	Did you get any proposals from providers of CNG
21		equipment?
22	Α.	(Campion) No.
23	Q.	But you're still it's still your testimony
24		that CNG equipment is more expensive than LNG
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		equipment?
2	Α.	(Campion) Yes.
3	Q.	Are you aware that CNG providers, like XNG and NG
4		Advantage, typically provide equipment as part of
5		their service?
6	Α.	(Campion) Yes.
7	Q.	But, again, you haven't investigated that very
8		carefully, have you?
9	Α.	(Campion) The customer pays for the equipment one
10		way or the other. It's part of the cost of gas.
11		It all depends on how you bake it in there.
12	Q.	And is it still your proposal that you're
13		designing your plant to include a CNG takedown
14		station?
15	Α.	(Campion) Yes.
16	Q.	Okay. Now, I believe in response to, again,
17		Exhibit 4-A, Bates Page 4, you indicated that
18		making your design to include a CNG takedown
19		station is part of your plan, and it requires
20		special considerations in the supply contract.
21		And, then, I believe you stated "It would be
22		harder to do the opposite (supplement a system
23		designed around CNG with LNG)", is that correct?
24	Α.	(Campion) That's correct.

	[W	82 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	On what information do you base your assertion
2		that "it's harder to design a system with a base
3		supply of CNG supplemented with LNG"?
4	Α.	(Campion) Again, it's a cost issue. If you're
5		talking about base being covered by storage, then
6		the storage required would be much more costly,
7		and it would be taking a lot more acreage. And,
8		that's why.
9	Q.	So, how much acreage again would be required for
10		a takedown station for CNG? And maybe this is
11		for Mr. Stanley. How many acres do you need for
12		that?
13	Α.	(Stanley) For the takedown station itself?
14	Q.	Yes.
15	Α.	(Stanley) Again, it depends on the load that
16		we're trying to take down that would determine
17		the size of the acreage necessary. And, given
18		the site that Mr. Campion has, it can be
19		accommodated. But, however, the if you're
20		discussing storage, the CNG storage, that would
21		take a significant amount of more acreage than
22		just a takedown station.
23	Q.	Okay. How much more, do you know?
24	Α.	(Stanley) Again, as far as the actual number to
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	83 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		cover the seven-day storage, it would be
2		determined based on what the total load
3		requirement is.
4	Α.	(Campion) But, in our initial design, it was 22
5		trailers sitting on
6	Α.	(Stanley) That's correct.
7	Α.	(Campion) And a half million dollars of product.
8	Q.	Do you know whether would your plans include
9		using CNG on a spot basis, rather than buying it
10		to store on-site, as you've just indicated would
11		be difficult?
12	Α.	(Campion) It would be we would purchase it for
13		just-in-time delivery, yes.
14	Q.	Okay. Do you know if spot CNG is likely to be
15		far more expensive than a regular or a contracted
16		CNG offtake contract?
17	Α.	(Campion) I can understand that, yes.
18	Q.	Now, again, in response to Staff 1-3, Exhibit
19		4-A, Bates Page 5, you say "Gulf is willing to
20		match through an option of first refusal, any
21		offer to spot price Valley Green supply from
22		customers before the liquefaction train comes on
23		line. This price security is attractive." Do
24		you recall that?

	[W]	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) Yes.
2	Q.	So, in light of that, is it fair to say that Gulf
3		will have the Valley Green supply business locked
4		up, once the liquefaction train comes on line?
5	Α.	(Campion) No.
6	Q.	Well, do you believe that other suppliers will
7		make attractive bids, given that Gulf always will
8		know the price to beat in order to keep Valley
9		Green's business?
10	Α.	(Campion) We negotiated a non-take-or-pay
11		arrangement that would allow us to incorporate
12		other fuels, including CNG.
13	Q.	So, is that going to be reflected in the updated
14		MOU that you're going to be providing?
15	Α.	(Campion) No.
16	Q.	Is that in the current MOU?
17	Α.	(Campion) No.
18	Q.	So, where do we find
19	Α.	(Campion) It's what I'm sorry, I may have
20		misspoken. Is that in the current MOU? Yes.
21	Q.	Okay. So, in response to an OCA data request,
22		and this was Data Request 1-22, you've indicated
23		that the "current gas distribution market is
24		active and burgeoning, there are a number of
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	85 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		providers who offer services similar to TRI-MONT
2		and Gulf. Although Valley Green does not have
3		specific companies identified to provide these
4		services, Valley Green does not expect to
5		encounter difficulties finding substitute
6		companies to provide supply and operational
7		services, if that becomes necessary." Do you
8		recall that?
9	Α.	(Campion) Yes.
10	Q.	If there are many companies comparable to these,
11		why did Valley Green not seek bids from some or
12		all of them prior to entering into contracts with
13		TRI-MONT and Gulf?
14	Α.	(Campion) Could you repeat that?
15	Q.	If, as you have stated, there are a number of
16		providers who offer similar services to Gulf, why
17		didn't Valley Green seek bids from some or all of
18		them prior to entering into its arrangement with
19		Gulf?
20	Α.	(Campion) I did not seek bids, but I did have
21		conversations with other companies about supply.
22		And, when it came to arrangements with TRI-MONT,
23		I made inquiries to other engineering firms
24		within the state and outside of the state before
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	86 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		determining that TRI-MONT was the most qualified.
2	Q.	So, without competitive bids provided in response
3		to a singular RFP, how can you be sure that
4		Valley Green has obtained the best possible
5		proposals for service to this franchise?
6	Α.	(Campion) Again, we're looking at a proposed
7		arrangement that will have to stand the test of
8		time. And, as such, over even over the last
9		couple of years, the change in the marketplace
10		would have to be reflected in the firm commitment
11		that we got from any gas supplier. Currently, we
12		were looking at firm commitments from Gulf to
13		build the to handle our initial build-out,
14		working toward the subsequent supply from their
15		liquefaction facility in Great Bend, but that
16		final contracts have not been negotiated. And,
17		as the market has changed, there may be a need to
18		readdress readdress the acquisition of fuel,
19		when it comes time to finally craft a rate to be
20		approved by the PUC.
21	Q.	So, do I understand you correctly that you are
22		leaving open the door to the possibility that
23		there may be a supplier for this franchise other
24		than Gulf?

	[W]	87 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) Yes.
2	Q.	Okay. Now, in response to OCA 2-6, you've said
3		that you believe that "awarding a franchise to
4		Valley Green will give Valley Green an exclusive
5		gas monopoly within the region". Do you recall
6		that?
7	Α.	(Campion) I believe it said "pipeline gas
8		monopoly". But, yes.
9	Q.	Did you mean that that monopoly would cover just
10		pipeline gas, is that your response?
11	Α.	(Campion) Yes.
12	Q.	Okay. So, it would not cover other forms of gas
13		delivery?
14	Α.	(Campion) I don't believe that that's covered in
15		the franchise.
16	Q.	Okay. Thank you for that clarification. Now,
17		Mr. Campion, you've never owned or operated or
18		been involved with owning or operating a public
19		utility, have you?
20	Α.	(Campion) That's correct.
21	Q.	And you have bought and sold a number of
22		businesses over the course of your career, is
23		that correct?
24	Α.	(Campion) That's correct.

	[W	88 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Do you intend to own Valley Green for the long
2		term?
3	Α.	(Campion) That's my intention, yes.
4		MS. GEIGER: Thank you. I have no
5		further questions.
6		CHAIRMAN HONIGBERG: Ms. Arwen, what
7		can I do for you?
8		MS. ARWEN: I forgot one thing.
9		CHAIRMAN HONIGBERG: I think we're
10		going to have to circle back to that in a minute
11		or two.
12		MS. ARWEN: Okay.
13		Mr. Patch, I assume you have a fair
14		number of questions for the witnesses?
15		MR. PATCH: Yes.
16		CHAIRMAN HONIGBERG: All right. I
17		think it would be appropriate for us to take a
18		short break at this time. We're going to try and
19		come back at 15 minutes from now.
20		[Recess taken at 10:41 a.m. and
21		the hearing reconvened at 11:02
22		a.m.]
23		CHAIRMAN HONIGBERG: Mr. Patch, before
24		you begin, Mr. Arwen?
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 MS. ARWEN: Yes. 2 CHAIRMAN HONIGBERG: Typically, you get 3 one shot. MS. ARWEN: I know. 4 5 CHAIRMAN HONIGBERG: I think we went 6 through this the last time you were here in 7 another docket. MS. ARWEN: It's brief. 8 9 CHAIRMAN HONIGBERG: Well, I'm going to 10 ask you to tell me what the question would be, if 11 we let you ask it. So, tell me what the question 12 would be. 13 MS. ARWEN: Okay. The question would 14 be whether Mr. Campion is aware of the Dartmouth 15 announcement on April 22nd of a task force being 16 designed for a year by the President of Dartmouth 17 to explore the hot water system to displace their 18 No. 6 fuel, and there was no mention of natural 19 gas as an interest? 20 CHAIRMAN HONIGBERG: Mr. Willing, do 21 you have any problem if your witness is asked 22 that question? 23 MR. WILLING: I have no problem. 24 CHAIRMAN HONIGBERG: Mr. Campion, do {DG 15-155} [Day 2 - REDACTED] {05-05-16}

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	[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	you understand the question?
2	WITNESS CAMPION: No.
3	CHAIRMAN HONIGBERG: All right.
4	BY MS. ARWEN:
5	Q. Okay. The question is, are you familiar with the
6	announcement on April 22nd, a couple weeks ago,
7	that President Hanlon of Dartmouth put together a
8	Sustainability Task Force that will continue for
9	a year, helping them transition away from No. 6
10	fuel oil, and identifying institutional targets
11	toward using renewable sources of energy, such as
12	biomass and photovoltaic systems, to heating its
13	buildings, with specific targeting of a hot water
14	system run on fuel sources that do not include
15	natural gas in its announcement?
16	A. (Campion) No.
17	MS. ARWEN: Okay. Thank you.
18	CHAIRMAN HONIGBERG: Ms. Arwen?
19	MS. ARWEN: Yes.
20	CHAIRMAN HONIGBERG: Next time you
21	really do need to include all of the topics you
22	want to cover when it's your turn, okay?
23	MS. ARWEN: Thank you.
24	CHAIRMAN HONIGBERG: Sure. Mr. Patch.
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]

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1 MR. PATCH: Mr. Chairman, before I 2 begin with cross, there's one issue I probably 3 should have raised this morning. But back on I 4 believe it was March 7th, Liberty had filed an 5 objection to the Motion for Confidential 6 Treatment that Valley Green had made on 7 February 24th, I think it was. And, in that motion, we raised an issue about how we had been 8 9 required in the other docket to provide rate 10 information, that it was public information, and 11 we felt that Valley Green ought to be subject to 12 the same requirement. And I don't think the 13 Commission ever addressed that. 14 And I'm not necessarily saying it needs 15 to be addressed now. But, obviously, if we had 16 rate information that was made public, we would 17 like to use -- like to ask some questions about 18 that. 19 CHAIRMAN HONIGBERG: You are correct, 20 that motion has not been ruled on. 21 Mr. Willing? 22 MR. WILLING: I'm sorry, I missed the 23 last part of what we said. 24 CHAIRMAN HONIGBERG: If he had access

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1	[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
	to what he presumes is in the confidential
2	information, we would probably want to ask some
3	questions about it. That was the last thing
4	Mr. Patch said.
5	MR. WILLING: Yes. I guess I'd point
6	out, we offered to Liberty the opportunity to
7	have that information under a nondisclosure
8	agreement, and that was denied and they rejected
9	that. So,
10	CHAIRMAN HONIGBERG: Well,
11	MR. PATCH: And I would just
12	CHAIRMAN HONIGBERG: Go ahead.
13	MR. PATCH: The information was made
14	public in the Liberty docket. So, signing a
15	nondisclosure agreement would be very different
16	treatment here.
17	CHAIRMAN HONIGBERG: Without without
18	identifying a ruling, which we have not made, the
19	situation with Valley Green is a little different
20	from Liberty, in terms of what Liberty was
21	proposing to do and how it presented its
22	information. But, if there's things you believe
23	you would like you would have done had you had
24	access to information, if you want to put those
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

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	93 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	on the record, you can certainly do that as best
2	you can. We're not likely to issue a ruling on
3	that Motion for Confidential Treatment in the
4	immediate term.
5	So, you can make the record you feel
6	you want to make, and make an offer regarding the
7	stuff that you don't have, that may be the best
8	you can do today, understanding that that limits
9	your abilities in some way.
10	MR. PATCH: Thank you. Good morning,
11	gentlemen. My name is Doug Patch. I represent
12	Liberty Utilities in this docket. The questions
13	I'm going to begin with I think, Mr. Campion, are
14	probably mostly for you, but I don't object if
15	anybody else has something they want to say in
16	response to them.
17	BY MR. PATCH:
18	Q. I think, in response to a question from Ms.
19	Geiger, it's pretty clear, Mr. Campion, that you
20	don't have any experience with constructing,
21	owning, operating, or even working for a public
22	utility in your background, is that correct?
23	A. (Campion) That's correct.
24	Q. I've reviewed your prefiled testimony in this
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	94 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		docket, and I don't see any mention at all of
2		"residential customers". You know, could you
3		explain why that's the case? Did I miss
4		something?
5	Α.	(Campion) I'm unclear. Of residential customers?
6	Q.	Yes. Your testimony seemed to talk a lot about
7		commercial and industrial customers, but I saw no
8		reference to "residential customers". In fact,
9		on Page 2, in Exhibit 2, it's Bates Page 3, Lines
10		13 to 19, you talk about the design criteria for
11		the storage facility, and it doesn't take into
12		account at all any planned residential load, does
13		it?
14	Α.	(Campion) The initial one did not. We
15		subsequently did an evaluation of residential
16		load that first would be on the pipeline outlined
17		here. The primary pipeline is in a light
18		industrial zone, and could, if we chose, be run
19		where they would not pass any residential
20		customers. However, we did look at the
21		residential market on our primary pipeline, and
22		said that we would provide residential service to
23		those that were immediately on the pipeline. We
24		also did an evaluation of the two residential

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1	[WITNESS	PANFI.	Campion~Stanley~Carroll~Bernstein]	
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1 neighborhoods that were the closest to the pipeline to evaluate what kind of demand there 2 3 might be there. And, to that end, we actually 4 surveyed those two neighborhoods, one in Lebanon 5 and one in Hanover, to determine what kind of --6 what kind of fuels were being used currently and 7 what kind of interest there was in pipeline gas service. And we got the results of those, those 8 9 surveys, and will plan, as part of the build-out, 10 to make offers to the residential neighborhoods 11 that abut the primary line when it's appropriate. 12 Are those surveys in the record somewhere? Q. Ιf 13 so, could you point us to where they are? 14 CHAIRMAN HONIGBERG: Mr. Willing. 15 MR. WILLING: I think the surveys of 16 residential customers are in one of the 17 confidential responses. I can locate it if it's 18 necessary, but it's confidential. MR. PATCH: I mean, if we could just 19 20 have a cite. We don't have to hold things up for 21 But, at some point, if we could have a cite now. 22 as to where those are in the record, that would 23 be helpful. 24 CHAIRMAN HONIGBERG: I think that's {DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	96 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		going to happen at some point, if you want to
2		move on and ask
3		MR. PATCH: I will.
4		CHAIRMAN HONIGBERG: and ask your
5		next question while someone locates that and
6		we'll put it on the record.
7		MR. PATCH: Okay.
8	BY M	R. PATCH:
9	Q.	Mr. Campion, I also looked through your
10		testimony, and I don't see any mention in there
11		of "energy efficiency programs". Did I miss
12		something?
13	Α.	(Campion) I don't believe we have laid out an
14		energy efficiency program.
15	Q.	And you did provide, as I think you've already
16		testified, a proposed tariff in the response to
17		OCA 1-27, and that's Exhibit 4, Bates Pages 22 to
18		47. But I didn't see anything in there about
19		energy efficiency programs, is that correct?
20	Α.	(Campion) I believe that's correct.
21	Q.	Do you have any experience with energy efficiency
22		programs?
23	Α.	(Campion) I do have some experience with energy
24		efficiency programs. But not as they relate
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	۲	97 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	L	specifically to gas line service. The energy
2		efficiency programs that I'm familiar with
3		involve general home improvements and insulation
4		and the like, as well as electrical, efficiency
5		programs, like re-bulbing and that sort of thing.
6	Q.	But there's nothing in your proposal that you've
7		submitted to date related to what programs you
8		would envision as having as part of this
9		franchise?
10	Α.	(Campion) We do not.
11	Q.	As I understand it, TRI-MONT would be handling
12		the day-to-day operations and emergency response,
13		is that correct?
14	Α.	(Stanley) This is Ken Stanley. I'll respond to
15		that. We would be providing the operations and
16		maintenance management services. We do not
17		self-perform work. We would hire or propose
18		companies to be hired by Valley Green, qualified
19		companies, based on the regulatory requirements
20		to perform those services.
21	Q.	So, who would they who would those
22		subcontractors be hired by? By Valley Green or
23		by TRI-MONT or
24	Α.	(Stanley) It would be by Valley Green.
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	98 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	And do you have any idea how many people would be
2		hired?
3	Α.	(Stanley) At this point, we've identified a small
4		team to meet the size of the potential system
5		that was proposed. As the system is build out,
6		it would be either smaller to accommodate it or
7		it would be larger to accommodate a larger
8		system, but it would be sized appropriately.
9	Q.	And, so, what's the range? I mean, one to five?
10		One to four?
11	Α.	(Stanley) Well, in emergency response, is that
12		you're referring to emergency response or general
13		operations and maintenance?
14	Q.	Well, both, actually.
15	Α.	(Stanley) In emergency response, we would qualify
16		a company that had the ability to respond
17		within immediately and within the time frame
18		allowed by the state. But also have available
19		staff and equipment to make that immediate
20		response, and that would be an excavation team, a
21		welding team, an inspection team, supervisory
22		person, at this point in time is my expectation.
23		From an operations and maintenance, I think
24		we proposed or anticipate at least a four-person
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

		99
	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		to five-person standard operations and
2		maintenance team.
3	Q.	Who, under your proposal, Mr. Campion, would be
4		taking calls from customers?
5	Α.	(Campion) I'm sorry. I'm looking for some
6		exhibits that we put forth that covered the
7		staffing or an org chart, and that might be the
8		best reference. Exhibit 4, Bates stamp 16.
9	Q.	Is there anything more you'd like to say in
10		response to that question?
11	Α.	(Campion) Only that the org chart, as laid out
12		here, represents one of I believe four that we
13		submitted as potential stepped required staff,
14		depending on the size and scale of the operation.
15		MR. WILLING: Yes. If I could
16		interject? There was a four-part org chart that
17		was submitted as part of a confidential discovery
18		response. So, I'm happy to refer him to that.
19	BY M	R. PATCH:
20	Q.	Well, I think the org chart that you just pointed
21		us to, it makes reference to customer services.
22		That was one of my questions, "who's going to
23		take the phone calls?" And, I think, is that
24		your answer, you know, under that org chart? I
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	100 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		mean, it isn't clear to me exactly who that is.
2		Is that somebody you would contract with? Would
3		you hire employees? Or, how is that going to be
4		handled?
5	Α.	(Campion) No, those would be employees. Those
6		would be Valley Green employees.
7	Q.	How many employees do you anticipate hiring?
8	Α.	(Campion) Again, it depends on the size and scale
9		of the operation.
10	Q.	What's the range?
11	Α.	(Campion) How about "one to one hundred"?
12	Q.	One to one hundred?
13	Α.	(Campion) How's that?
14	Q.	It sounds like a lot for a franchise of that
15		size.
16	Α.	(Campion) Well, it certainly is. I'm being a
17		little facetious here. I think we did put four
18		separate org charts into the record that cover
19		various stepped levels of commitment to staff.
20		The initial primary level, I would say five.
21	Q.	On Page 6 of your prefiled testimony, you say
22		that you anticipate naming a CFO after receiving
23		franchise approval, correct?
24	Α.	(Campion) I'm sorry, could you what was that
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

101 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 reference again, prefiled testimony --Well, it's Page 6 of your prefiled testimony. 2 Q. 3 (Campion) Okay. Α. 4 I think that would make it Bates Page 7, in Q. 5 Exhibit 2? (Campion) Okay. Uh-huh. Yes. Yes. 6 Α. 7 Do you have any candidates for that? Q. 8 (Campion) Not specifically, no. Α. How much would you pay a CFO? 9 Q. 10 (Campion) I honestly don't know that at this Α. 11 point. 12 So, could you tell us or tell the Commission what Q. 13 the total number of full-time employees that you 14 anticipate working for the regulated company? 15 Α. (Campion) I believe, at the first step, I believe 16 was five -- six. Six. 17 And that includes the CFO? Q. 18 Α. (Campion) Yes. 19 And the customer --Q. 20 Α. (Campion) No. Actually, eight. 21 And that includes the CFO and the customer Q. 22 service people we were just talking about? 23 (Campion) Correct. Α. 24 Now, there's been a fair amount of testimony in Q.

	[W]	102 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		response to questions this morning about your
2		intentions with regard to the purchase of LNG
3		from Gulf. And I want to refer you to Page 7 of
4		your testimony, Exhibit 2, Bates Page 8. And the
5		answer that you gave at that point was that
6		"Valley Green would purchase LNG from Gulf under
7		a long-term fuel supply agreement." And, from
8		the rest of the testimony, in those first six or
9		seven lines on that page, it seems clear to me
10		that, and you tell me if I'm wrong, but it was
11		your intention, at least at that point in time,
12		to have Gulf be the only supplier. And the only
13		time during which you would get LNG from another
14		source would be in the event that Valley Green's
15		operations began before Gulf's liquefaction plant
16		was operational. Is that correct?
17	Α.	(Campion) I don't believe so. I think that I
18		think what we had talked about I believe that
19		that had to do with specifically with the
20		price of fuel. And that, prior to the opening of
21		the liquefaction facility in Great Bend, we would
22		be we would be sourcing LNG at least to get
23		competitive prices that Gulf would try to match.
24	Q.	But, once it's opened, if I understand that

	[W]	103 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		testimony correctly, you would be getting it only
2		from Gulf?
3	Α.	(Campion) LNG, that's correct.
4	Q.	Well, I thought I heard you say this morning that
5		you wouldn't be getting it exclusively from Gulf.
6		I thought you said this morning that you would be
7		actually looking at other options. Did I
8		misunderstand what you said this morning?
9	Α.	(Campion) Well, first of all, the supply
10		arrangements that we have in place for our
11		Memorandum of Understanding are such that we have
12		an opportunity, prior to the opening of Great
13		Bend, to source LNG from other places. And that
14		the long-term commitment to Gulf's facility would
15		be will be subject to a firm agreement that's
16		not currently in place. So, in that regard,
17		since there is no firm agreement in place, then
18		what I said is true. If we didn't form if we
19		weren't able to come to an agreement, then we'd
20		be looking for other sources.
21	Q.	But you have an MOU with them?
22	Α.	(Campion) That's correct.
23	Q.	And, under the MOU, would it be exclusive? Would
24		you just be purchasing the LNG from Gulf under
		$\{DG 15-155\} $ $[Dav 2 - REDACTED] \{05-05-16\}$

	[W]	104 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		the terms of that MOU, once that storage facility
2		or, once that processing facility in
3		Pennsylvania was built?
4	Α.	(Campion) Potentially, yes.
5	Q.	Potentially?
6	Α.	(Campion) Well, again, we don't have a we
7		don't have a firm contract. This is a non-
8		binding MOU.
9	Q.	As of this point in time, at least to the extent
10		that you've provided information in what has been
11		submitted, either in response to data requests or
12		your prefiled testimony or your supplemental
13		testimony, tell me if I'm wrong, but the
14		intention is that you intend, once that facility
15		is built in Pennsylvania, to get all of your LNG
16		from that one location 350 miles away from
17		Hanover and Lebanon, is that correct?
18	Α.	(Campion) That's correct.
19	Q.	Ms. Geiger asked you a few questions about this,
20		but I want to revisit it briefly. Exhibit 4,
21		Bates Page 4, in response to OCA 1-3, you listed
22		basically all of the reasons why you think CNG is
23		not suitable for this particular project. Is
24		that fair to say?

	[W	105 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) I did not say it was "not suitable for
2		this particular project".
3	Q.	Okay. What
4	Α.	(Campion) I specifically said that we expect CNG
5		to be part of this project. I said that it was
6		not I said it was not didn't solve the
7		problems that we felt, and continue to feel, that
8		LNG solves, when it comes to being able to
9		provide uninterruptible service for our
10		customers, and to do so with the seven-day
11		storage that we would that we would require
12		for our customers.
13	Q.	Well, the words that were used in that response
14		were "Valley Green came to the conclusion that
15		liquefied natural gas was better suited to meet
16		Valley Green's needs than compressed natural
17		gas". Did I read that correctly?
18	Α.	(Campion) Yes.
19	Q.	Apparently, you've changed that now, though, is
20		that right?
21	Α.	(Campion) I don't think that it necessarily is
22		mutually exclusive to the answer that in the
23		context, the primary need we had to cover was
24		the the thing we needed to move the project
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	106 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		forward with was a firm supply that we could
2		count on at a specific price that we could put
3		forward to the PUC to represent that we would be
4		able to deliver product. And it doesn't
5		necessarily mean that CNG doesn't fit into a fuel
6		mix, but it doesn't solve the problems we are
7		looking to solve when it comes to the specific
8		needs of our customer, that is uninterruptible
9		service, and, to the Public Utilities Commission,
10		which is having enough fuel there to guarantee
11		that we can have seven days of storage on hand.
12	Q.	Based on the current design for that facility, if
13		I understood you correctly this morning, you're
14		designing it such that you actually could utilize
15		CNG, is that correct?
16	Α.	(Campion) That's correct.
17	Q.	How much more would it cost, in order to actually
18		utilize that facility for CNG? Is there an
19		additional cost that would have to be absorbed by
20		ultimately by ratepayers?
21	Α.	(Campion) I think there will be an additional
22		CapEx to put in the takedown station. But, as
23		was spoken of earlier, the specific arrangements
24		with a CNG supplier can vary. The CNG supplier

	[W]	107 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		could could bake the cost of equipment into a
2		rate or they could or it could be more
3		beneficial for Valley Green to own their own
4		trailers and therefore be free to access
5		compressed gas from a variety of sources. So,
6		it's not a it would cost there would be an
7		additional capital expenditure to be able to take
8		natural gas in the compressed form.
9	Q.	Do you know what the order of magnitude that
10		additional capital expenditure would be?
11	Α.	(Campion) We haven't costed that out yet, again,
12		because we don't really know the scale of it. I
13		mean, at I have seen prices. It's actually
14		not that substantial.
15	Q.	If I understood you correctly this morning, I
16		think in response to a question, you had
17		indicated that, if you do go the CNG route or
18		supplement with CNG, that you wouldn't actually
19		be getting it from Gulf or not exclusively from
20		Gulf, is that right?
21	Α.	(Campion) That's correct. Gulf does not deliver
22		CNG.
23	Q.	So, what's the process that you would use in
24		order to come up with the best price for CNG?
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

108 nsteinl

	[W	IU8 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) I would I would negotiate a deal
2		with a supplier.
3	Q.	And you wouldn't do an RFP?
4	Α.	(Campion) Not necessarily.
5	Q.	If you don't do an RFP, how can you be assured
6		that you're getting the best price?
7	Α.	(Campion) The number of suppliers aren't that
8		great. And I think individual contracts can work
9		just as well as an RFP in this setting.
10	Α.	(Bernstein) It's quite common for utilities to
11		negotiate bilateral contracts for power and gas.
12	Q.	Public utilities?
13	Α.	(Bernstein) Yes.
14	Q.	Without using RFPs?
15	Α.	(Bernstein) Yes.
16	Q.	Are you familiar, Mr. Bernstein, with the least
17		cost requirements that public utilities have to
18		abide by?
19	Α.	(Bernstein) Not in this state, but New Energy
20		Capital has built and invested in independent
21		generation in other states.
22	Q.	Doesn't sound like regulated utilities, though, I
23		<pre>mean, if you're talking about "independent"?</pre>
24	Α.	(Bernstein) Independent generators negotiate
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	109 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		bilateral contracts with regulated utilities.
2	Q.	Right. But that's I think we're talking past
3		each other on that.
4		Mr. Campion, your attorney made an opening
5		statement on March 2nd, in which he said, and
6		I'll quote, this is at 17, Page 17 from the
7		transcript: "This site is an ideal location for
8		a project of this type." Do you remember him
9		saying that?
10	Α.	(Campion) Yes, I do.
11	Q.	The site you've selected is actually next to
12		conservation lands, isn't it?
13	Α.	(Campion) Yes, it is.
14	Q.	And not everyone agrees it's an ideal site, do
15		they?
16	Α.	(Campion) Not everyone agrees.
17	Q.	And, in fact, the Commission has on the website a
18		letter from a "Dominic Balestra", who I think is
19		an ex officio City Councilor in Lebanon who
20		points that out?
21	Α.	(Campion) That's correct.
22	Q.	And residents of Lebanon also expressed concerns
23		about the location at the Zoning Board of
24		Adjustment hearing in 2014, is that correct?
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	110 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) That's correct.
2	Q.	And I would direct your attention to Exhibit 4,
3		Bates Page 123. It's in the attachment to the
4		response to Arwen 1-2, in which three or four
5		residents express concerns about what they would
6		see and whether or not that's the best location.
7		Is that consistent with your memory?
8	Α.	(Campion) Yes.
9	Q.	In those same minutes, one of the residents says
10		that the "development of the property occurred
11		without DES permits", is that correct?
12	Α.	(Campion) No.
13	Q.	That's not correct?
14	Α.	(Campion) The project has not been developed.
15	Q.	Well, is this the same property that was the
16		subject of a DES enforcement action for filling
17		in wetlands without a permit?
18	Α.	(Campion) It wasn't an enforcement action, it was
19		part of an Alteration of Terrain Permit
20		application, in which a wetland that had been
21		inadvertently filled was pointed out in the
22		Alteration of Terrain Permit, and a restoration
23		program was put in place and has since been
24		completed.

 $\{DG \ 15-155\} \ [Day \ 2 \ - \ REDACTED] \ \{05-05-16\}$

	[W	111 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Well, I'm going to show you a copy of a letter
2		from the Department of Environmental Services
3		dated June 24th, 2014 addressed to you. And, in
4		this letter, it makes reference to the fact "This
5		site has been the subject of DES enforcement
6		action for filling approximately 10,640 square
7		feet of wetlands without a permit."
8	Α.	(Campion) That's correct.
9		CHAIRMAN HONIGBERG: Wait, wait, wait.
10		Hang on. I think Mr. Patch is going to hand the
11		document out right now. I don't think has any
12		question has been asked.
13		[Atty. Patch distributing
14		documents.]
15		CHAIRMAN HONIGBERG: This is going to
16		be "Exhibit 13".
17		(The document, as described, was
18		herewith marked as Exhibit 13 for
19		identification.)
20		CHAIRMAN HONIGBERG: All right. Mr.
21		Patch, I know you purported to read from this
22		letter. But is there a question that you want to
23		ask Mr. Campion about this?
24		MR. PATCH: Yes. A couple of
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	ſW	112 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	L	questions, actually.
2	BY M	R. PATCH:
3	Q.	Mr. Campion, are you familiar with this letter?
4	Α.	(Campion) Yes.
5	Q.	And I think, in response to a question I just
6		asked you, you said it "wasn't part of a DES
7		enforcement action", is that right?
8	Α.	(Campion) I did.
9	Q.	Do you want to change that?
10	Α.	(Campion) Well, I'm not sure exactly. I was the
11		one I brought the incident to the DES and
12		asked for a restoration plan, which they granted,
13		and which I completed. I'm not I'm not sure
14		that's considered an "enforcement action", from a
15		technical standpoint.
16		The way this actually, this is a large
17		piece of property. And I was aware that this
18		wetland had been filled. And, when drafting the
19		Alteration of Terrain Permit involved made it
20		very clear that this wetland had been filled.
21		However, rather than remove the fill that was
22		placed in the wetland, I chose to go to the DES
23		and discuss the possibility of mitigating this
24		wetland in another location on the property.

113

[WITNESS	PANEL:	Campion~Stanlev~Carroll~Bernstein]

	_	
1		This particular spot was a very low-grade
2		wetland. It's a side-hill seep that had no
3		significant wetland characteristics. In other
4		locations on the property, there are significant
5		wetlands that support flora and fauna and are
6		considered and I had considered the value of
7		expanding that wetland, as compared to restoring
8		the side-hill seep, might have more value. And
9		the DES representative that I met with,
10		Mr. Blecharczyk, who's the author of this
11		document, said that, in the opinion of DES, it
12		would the impact that we were going to have on
13		the other location on the property was not as
14		significant as I had anticipated, that is where
15		the road had to come close to high-quality
16		wetland, and that it would be best to just
17		eliminate the just to pull the material out of
18		the existing wetland and be done with it. And,
19		so, that's what I did, and that's what was
20		crafted in this restoration plan.
21	Q.	And you said "the wetland was filled", I think is
22		what you said. Who filled the wetland?
23	Α.	(Campion) It wasn't me, personally, but it was
24		individuals that I'm responsible for. Partly,
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	114 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		the City of Lebanon, it was a number of people.
2	Q.	In your supplemental testimony, Page 6, Lines 8
3		to 10, you described a "wetlands restoration
4		project" being done "in anticipation of receiving
5		an Alteration of Terrain Permit". Is that are
6		we talking about the same?
7	Α.	(Campion) Correct. Yes.
8	Q.	Okay. I mean, you didn't say anything in that
9		testimony about this letter or about the fact
10		that there had been a DES enforcement action, did
11		you?
12	Α.	(Campion) I'm sorry, say that again.
13	Q.	You didn't say anything in your supplemental
14		testimony about this letter or about the fact
15		that there had been a DES enforcement action, did
16		you?
17	Α.	(Campion) No.
18	Q.	In his opening statement, your attorney also said
19		that you "first approached EnergyNorth to discuss
20		the conceptual idea for this project in the hope
21		that they would be interested in developing the
22		project, but that Liberty was not interested".
23		Is that correct?
24	Α.	(Campion) Yes. That's correct.
		$\{DG 15-155\} $ $[Day 2 - REDACTED] \{05-05-16\}$

	[W]	115 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Now, during the hearing in DG 15-289, your
2		attorney introduced, on cross-examination of the
3		Liberty witnesses, an e-mail from Yvonne
4		Flanagan. Do you recall that?
5	Α.	(Campion) Yes, I do.
6	Q.	I think Ms. Geiger made reference to that e-mail
7		earlier today. Is that the contact that your
8		attorney was referencing when he made that
9		statement?
10	Α.	(Campion) That was one of the contacts that was
11		made.
12	Q.	What are the others?
13	Α.	(Campion) I had a conversation with I cannot
14		remember her name. I had a telephone
15		conversation with a member of it was at the
16		time it was Northeast Gas, I think, that was in
17		2012, I believe. I'd have to look it up. But I
18		had a conversation with and a call back with
19		an individual that basically said they weren't
20		looking to expand their services in that area.
21	Q.	And you said "Northeast Gas", is that correct?
22	Α.	(Campion) I think Northeast Energy. Yes.
23	Q.	What was it again?
24	Α.	(Campion) EnergyNorth.

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] Q. 1 Oh, it was EnergyNorth? And who was the 2 individual you spoke with? 3 (Campion) I have it written down somewhere. Α. 4 WITNESS CAMPION: Do you have that? 5 CHAIRMAN HONIGBERG: Mr. Willing, do 6 you want to -- do you have some information that 7 would help your witness remember? MR. WILLING: Yes. 8 9 WITNESS CAMPION: I'm sorry, I don't 10 remember her name. 11 CHAIRMAN HONIGBERG: Mr. Patch, are you 12 all right with Mr. Willing refreshing his 13 witness's recollection? 14 WITNESS CAMPION: Yes. It was a National Grid --15 16 CHAIRMAN HONIGBERG: Hang on, Mr. 17 Campion. 18 WITNESS CAMPION: I'm sorry. 19 CHAIRMAN HONIGBERG: Hang on. 20 WITNESS CAMPION: Yes. 21 CHAIRMAN HONIGBERG: Hang on, hang on. 22 Mr. Patch, is this all right with you? 23 MR. PATCH: It's all right. We've been 24 trying to get to the bottom of this since the {DG 15-155} [Day 2 - REDACTED] {05-05-16}

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117 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 last hearing. And we thought we had -- the last time around what was introduced was an exhibit 2 3 pertaining to an affiliate, a non-regulated affiliate --4 5 CHAIRMAN HONIGBERG: You're referring to the Liberty hearing? 6 7 MR. PATCH: That's right. It was Exhibit 14. 8 9 MR. WILLING: Just to clarify, I'm 10 still trying to find it, but he's talking about 11 two different contacts with two different people. 12 CHAIRMAN HONIGBERG: That's definitely 13 the impression he's just left us with. That 14 there were two contacts. The one that was the subject --15 16 MR. WILLING: Okay. 17 CHAIRMAN HONIGBERG: -- of the e-mail 18 from the Liberty hearing that was marked as 19 "Exhibit 14". And I think Mr. Campion has 20 identified another contact. 21 MR. WILLING: Yes. The name that I 22 got, if you want to confirm, is "Ann Leary". 23 WITNESS CAMPION: Right. Yes. And she 24 was in National Grid Rates, and I called -- and {DG 15-155} [Day 2 - REDACTED] {05-05-16}

	۲	118 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	_	it wasn't a call-back, I called her back, and
2		that's what she said. It was, again, very early
3		in this process. And, at the time, honestly,
4		when I was looking for support, I was looking for
5		support of a company that might be able to come
6		in and do the project soup-to-nuts, or a supply
7		source that might be able to at least give us an
8		opportunity to produce a firm supply commitment
9		for the PUC. And, honestly, at that time, I came
10		up very empty everywhere. All of the suppliers
11		who later on were very ready to ask to be
12		included in supply had no interest in 2012
13		whatsoever.
14	BY M	R. PATCH:
15	Q.	So, you said "very earlier on". So, can you give
16		me a date on when this contact was?
17	Α.	(Campion) I did come up I did come up with an
18		estimate.
19		CHAIRMAN HONIGBERG: I believe you said
20		"2012".
21		WITNESS CAMPION: Yes, 2012.
22		MR. PATCH: And, Mr. Chairman, maybe as
23		a record request it would be helpful, whatever
24		Mr. Willing is reading from, he's reading from
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 something, if we could --2 WITNESS CAMPION: He's reading from an 3 e-mail that I sent him. MR. WILLING: What I have is an e-mail 4 5 that Mr. Campion sent me summarizing an earlier contact. I think this document itself is 6 7 confidential. We can -- I'd be happy to figure out a way to convey the substance of it. 8 9 CHAIRMAN HONIGBERG: It sounds to me 10 like he's testifying about it on the record. So, 11 that may be -- you may not get any better than 12 that. 13 Mr. Patch, why don't you ask him what 14 else he remembers of that conversation. Maybe 15 there's something else in that e-mail that, if he 16 doesn't remember, maybe there's something else in 17 that e-mail that will refresh his memory. 18 BY MR. PATCH: Did you hear the Chairman's question? 19 Q. 20 Α. (Campion) I don't think there was anything else 21 in the e-mail that would refresh my memory, 22 because it was, again, it was a brief 23 conversation. And I was trying to -- I was 24 trying to see if there were any possibilities

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 $\{DG \ 15-155\} \ [Day \ 2 - REDACTED] \ \{05-05-16\}$

	[W	120 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		there from the suppliers that were out there to
2		come up and service our area. It was
3		actually, I remember that it was it was pretty
4		closely after the first time I met with Staff.
5	Q.	And it was actually National Grid at the time,
6		right?
7	Α.	(Campion) Yes.
8	Q.	Not Liberty Utilities?
9	Α.	(Campion) That's right.
10	Q.	So, that's before Liberty came onto the scene?
11	Α.	(Campion) That's correct.
12	Q.	And I guess I would like to direct your attention
13		to and ask you if you want to correct a response
14		to OCA 3-4, Bates Page 49, in Exhibit 4. And
15		it's the next to the last paragraph, the middle
16		of that. And there's a sentence there that says
17		"Because Liberty Utilities/EnergyNorth Natural
18		Gas was not interested in serving Hanover and
19		Lebanon back when customers were seeking a
20		solution, Valley Green questions Liberty
21		Utilities/EnergyNorth Natural Gas' commitment to
22		serve the OCA's residential customers." Did I
23		read that correctly?
24	Α.	(Campion) Yes. And, you're correct, that at the
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	121 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		time Liberty Utilities was not the owner of the
2		fran of the distribution network.
3	Q.	So, you'd like to change that statement then?
4	Α.	(Campion) Yes. Yes, I think it would be more
5		correct to put "National Grid" in place of
6		"Liberty Utilities".
7	Q.	Okay. In your testimony this morning, you stated
8		that Valley Green had submitted a tariff and
9		proposed rates as part of the discovery process,
10		correct?
11	Α.	(Campion) Yes.
12	Q.	And we've established where the tariff is in the
13		public record at least. Can you tell us where
14		the proposed rates are in the non-public record,
15		in the confidential portion?
16	Α.	(Campion) I'm not
17		MR. WILLING: Can I am I allowed to
18		
19		CHAIRMAN HONIGBERG: Mr. Willing.
20		WITNESS CAMPION: I'm not sure.
21		CHAIRMAN HONIGBERG: I think the
22		witness isn't sure. Mr. Willing, what would you
23		like to say?
24		MR. WILLING: I think this morning we
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

122 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 were talking about "rate schedules", and we 2 weren't saying "customer rates". They're rate 3 schedules. Spreadsheets with the financial calculations that could lead to customer rates, 4 5 but not actual customer rates. 6 I'm happy to identify what schedules 7 we're --CHAIRMAN HONIGBERG: Why don't you 8 9 identify the documents you're talking about. I 10 understand that they're in the confidential 11 portion of the record. So, you're not disclosing 12 what's in those documents, --13 MR. WILLING: Right. 14 CHAIRMAN HONIGBERG: -- but you're 15 disclosing what they are and where they could be 16 found. 17 MR. WILLING: Staff 3-10. 18 CHAIRMAN HONIGBERG: So, it's the 19 response to Staff 3-10. 20 BY MR. PATCH: 21 And, just to be clear for the record, and I'm Q. 22 asking Mr. Campion, but I guess Mr. Willing could 23 chime in on this, so they aren't proposed rates 24 that have been provided in any form in the

123 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 confidential materials, is that correct? 2 MR. WILLING: No -- oh, I'm not the witness here. 3 CHAIRMAN HONIGBERG: Well, I think, 4 5 let's not have -- let's see if there's something the lawyers can do to get clarity with this, 6 7 because I'm not sure that Mr. Campion really knows what is or isn't in what exhibit. 8 WITNESS CAMPION: Well, actually, I do 9 10 know that what is in -- at what -- what exhibit 11 we're referring to, I believe we're referring to the spreadsheets that we generated as part of our 12 13 build-out proforma that came up that did generate 14 potential proposed rates for customers. 15 CHAIRMAN HONIGBERG: So, you're 16 testifying that those -- that those spreadsheets 17 that were produced in response to 3-10, I think 18 it's a Staff data request, --19 WITNESS CAMPION: Uh-huh. 20 CHAIRMAN HONIGBERG: -- contain rates? 21 WITNESS CAMPION: Yes. 22 MR. WILLING: Yes. This is a legal point. What they contain is a revenue 23 24 requirement, which is different from a customer

124 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 rate. CHAIRMAN HONIGBERG: Yes, it is. Mr. 2 3 Campion, do you understand what your lawyer just said? 4 5 WITNESS CAMPION: Yes. 6 CHAIRMAN HONIGBERG: Do you agree with 7 what your lawyer just said? WITNESS CAMPION: Yes. 8 CHAIRMAN HONIGBERG: And what is it 9 10 that is in 3-10? Is it a revenue requirement or 11 is it a rate? 12 WITNESS CAMPION: No, it is a revenue 13 requirement. But that is the basis for 14 generating a rate. 15 CHAIRMAN HONIGBERG: You need some 16 other -- some other factors, though, don't you? 17 WITNESS CAMPION: Yes. Yes, sir. 18 CHAIRMAN HONIGBERG: All right. What exhibit is it in the confidential binder? 19 20 MR. WILLING: Which exhibit were 21 you --22 CHAIRMAN HONIGBERG: How does "E" 23 sound? 24 MR. WILLING: Yes. That is the one. $\{DG \ 15-155\} \ [Day \ 2 - REDACTED] \ \{05-05-16\}$

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	BY M	R. PATCH:
2	Q.	Okay. Mr. Campion,
3	Α.	(Campion) Yes.
4	Q.	were the tariff and was the "revenue
5		requirement", I guess we'll call it, determined
6		in part based on Valley Green's original plan to
7		own the tanks?
8	Α.	(Campion) Yes, I believe it was.
9	Q.	And, so, the information that you provided in
10		response to that data request, is that based on
11		ownership or based on the change changes
12		you've made to that filing?
13	Α.	(Campion) I believe we filed both.
14	Q.	So, there are two separate responses to 3-10
15		then?
16	Α.	(Campion) Yes. I think there were
17	Q.	Or is that
18	Α.	(Campion) as part of the build-out scenarios
19		that we were modeling, there were revenue
20		requirements for each of those.
21	Q.	So, if I understood you correctly this morning,
22		you said that Valley Green would no longer own
23		the tanks, but there will now only be one tank,
24		and that that would be owned by a new affiliate,
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W]	IZO ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Valley Green Energy Services, is that correct?
2	Α.	(Campion) Yes.
3	Q.	And that affiliate wasn't part of Valley Green's
4		original application, was it?
5	Α.	(Campion) That's correct.
6	Q.	Is that the one that was formed in December and
7		filed with the Secretary of State in December?
8	Α.	(Campion) No. I don't believe so.
9	Q.	No? And, so, as I understand it, the I mean,
10		I have some information that indicates that there
11		was a Valley Green Energy Services, LLC that was
12		filed with the Secretary of State of New
13		Hampshire on 12/15/2015. Is that the same
14		entity?
15	Α.	(Campion) Yes, it is.
16	Q.	So, do you wish to correct your testimony about
17		the timing of when that was filed?
18	Α.	(Campion) I don't what did I testify when that
19		was filed? When did I testify?
20	Q.	Well, I think I asked you if it was in December,
21		and you said you didn't think so.
22	Α.	(Campion) Oh. Well, I guess it was in December.
23	Q.	Now, the relationship between Valley Green and
24		Valley Green Energy Services, the regulated and
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	127 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		the unregulated company well, actually, can I
2		clarify for the record, who is Choice Storage?
3	Α.	(Campion) Choice Storage is another company that
4		I own that does other business.
5	Q.	And how would Choice Storage figure into this
6		project and this plan?
7	Α.	(Campion) Choice Storage would figure into this
8		project only as the current property owner, and
9		would therefore be the entity that would execute
10		leases, if they were to be leases, or property
11		sales, if there were to be sales.
12	Q.	And would that be an affiliate of Valley Green?
13	Α.	(Campion) No.
14	Q.	No. Okay. So, they would not be subject to
15		affiliate transaction rules here at the
16		Commission?
17	Α.	(Campion) I don't believe so.
18	Q.	What about the other entities
19		MR. WILLING: Is it
20		CHAIRMAN HONIGBERG: Mr. willing, what
21		do you want to say?
22		MR. WILLING: Yes. It's a legal
23		question. And, so,
24		CHAIRMAN HONIGBERG: His opinion, for
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	128 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		what it's worth, is that it wouldn't be subject
2		to the affiliate transaction rules. He may or
3		may not be right.
4		MR. WILLING: Okay.
5		WITNESS CAMPION: And I admit that.
6		CHAIRMAN HONIGBERG: It might, if you
7		want to raise an objection to the question next
8		time, that might help us
9		MR. WILLING: Okay.
10		CHAIRMAN HONIGBERG: get that out
11		there before it happens.
12	BY M	R. PATCH:
13	Q.	What about Valley Green Energy Services? You
14		know, would they as I understand it, they
15		would not be a regulated company. Would they be
16		an affiliate of the regulated company?
17	Α.	(Campion) I think they would be an affiliate of
18		the regulated company.
19	Q.	And, so, thus subject to the affiliate
20		transaction rules?
21	Α.	(Campion) That's right.
22	Q.	Are you familiar with the affiliate transaction
23		rules?
24	Α.	Only in a general fashion. I've had discussions
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	129 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	about them with legal staff, as well as some of
2	the with Mr. St. Cyr. My understanding is
3	that affiliate transactions have to be cleared,
4	and also need to carefully separate activities
5	that could be seen as a subsidy of or, a
6	subsidy of regulated activities by unregulated
7	activities, or the reverse.
8	WITNESS CAMPION: Is that
9	CHAIRMAN HONIGBERG: This isn't a test.
10	If you that's an understanding you have, to
11	the extent that it's relevant, or
12	WITNESS CAMPION: Yes. That's my
13	understanding.
14	CHAIRMAN HONIGBERG: we'll work with
15	it.
16	MS. BROWN: Question. Are there going
17	to be other questions to Mr. Campion that involve
18	legal analysis or a legal understanding?
19	CHAIRMAN HONIGBERG: I don't know.
20	But, in that instance, I think it's fair to say
21	Mr. Campion volunteered a whole bunch of
22	information well after he had answered the
23	question. So, that's your witness chose to do
24	that. So, the question that he was asked was a
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	130 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		fairly simple one, as I recall.
2		Mr. Patch, you may continue.
3	BY M	R. PATCH:
4	Q.	So, just so we're clear on the record, would the
5		change in ownership of the tanks have any or,
6		the tank now, instead of "tanks", would that have
7		any impact on the tariff or the revenue
8		requirement? What's your understanding of that?
9	Α.	(Campion) My understanding of that is that the
10		tariff would be based on a per MMBtu charge for
11		storage that could be that could be put into
12		the rate, based on approved expenses on the part
13		of the unregulated company to be put into the
14		rate. That is to say, it would be that it
15		would be the regulated company's responsibility
16		to establish the appropriate charge for storage,
17		as it relates to the rate. And, that's it.
18	Q.	So, in other words, the change in ownership does
19		factor into those costs and into the you know,
20		the calculation of the revenue requirement,
21		ultimately into the tariff?
22	Α.	(Campion) Oh, yes. It would factor in, yes. It
23		would. And it would also provide some other
24		advantages, specifically the ability to grow the
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	131 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Company without having to expand the CapEx
2		associated with it.
3	Q.	Mr. Carroll, just so we're clear on the record,
4		if Valley Green is not awarded this franchise,
5		would Gulf still develop the processing plant in
6		Pennsylvania?
7	Α.	(Carroll) I'm not sure. Not sure.
8	Q.	As you said before, I think it depends,
9		obviously, on what sort of contracts you have for
10		that?
11	Α.	(Carroll) That's a big part of it.
12	Q.	I mean, what portion would Valley Green
13		constitute, as you currently envision the plan
14		for that project? I mean, is it 50 percent?
15		25 percent? 75 percent? How critical is it to
16		the develop of that project?
17	Α.	(Carroll) At full build-out of the Valley Green
18		distribution system, and, you know, there are so
19		many assumptions there, it would be about
20		30 percent of the plant's capacity.
21	Q.	Mr. Stanley, just a couple of questions for you.
22		You've been with TRI-MONT, as I understand it,
23		since 2012?
24	Α.	(Stanley) That's correct.

13 [WITNESS PANEL: Campion~Stanley~Carroll~Bernste	_
How many employees do you have?	
(Stanley) Currently?	
Yes.	
(Stanley) About 20 employees.	
And you use those employees to serve, obvious	ly,
a number of clients?	

7 (Stanley) That's correct. Α.

1

2

3

4

5

6

Q.

Α.

Q.

Α.

Q.

8 And, in the event that Valley Green is awarded Q. 9 this franchise, and you work out a final contract 10 with them, how many employees do you envision hiring in order to serve Valley Green? 11 12 (Stanley) TRI-MONT's role, at this point in time, Α. 13 is an operations and maintenance services 14 management group. So, we would have an 15 engineering, technical, operations, and so on. So, we're anticipating a four to five-person 16 17 team. You're familiar with Mr. Knepper and Mr. Wyatt's 18 Q.

19 testimony about emergency response plans that 20 Valley Green would have to develop?

21 (Stanley) Yes, I am. Α.

22 And would you be responsible for developing Q. 23 those?

24 (Stanley) Yes, we would. Α.

	[W	133 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	And do you have experience developing emergency
2		response plans?
3	Α.	(Stanley) Yes, we do. We have assisted existing
4		natural gas user customers with their emergency
5		response plans at various levels from the
6		beginning. But we use industry standards in
7		order to develop that beginning phase, and then
8		develop the emergency response based on the
9		requirements of the regulatory agency, as well as
10		the physical asset of the owner.
11	Q.	And Mr. Wyatt and Mr. Knepper talk about
12		"operator qualifications plan", "public awareness
13		plan", a "construction quality assurance plan",
14		and "operations and maintenance plan". Are those
15		all ones you would be responsible for developing?
16	Α.	(Stanley) Yes, it is.
17	Q.	And have you developed any of those at this
18		point?
19	Α.	(Stanley) For Valley Green, we have draft plans
20		that are, again, consistent with industry
21		standard. They would be modified to final
22		completion upon understanding what the final
23		assets would be. And, yes, we have developed
24		drafts. And have actually provided some table of
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		contents to those plans in some cases.
2	Q.	Page 8 of your testimony, Exhibit 2, Bates Page
3		25, you say that "Valley Green expects to use
4		RFPs for construction contracts and select a
5		proposal from the responsive bids." Is that
6		correct?
7	Α.	(Stanley) Yes, it is.
8	Q.	Why does a business usually use an RFP process?
9		Why don't they just negotiate contracts, like Mr.
10		Campion said before?
11	Α.	(Stanley) RFP process is used for, in my opinion,
12		in two ways. One, from a price perspective, but
13		also on a qualifications perspective. So, RFPs
14		can be solicited based on qualifying the entity
15		and whether they have the capabilities to perform
16		the service or not, as well as cost.
17	Q.	You're the witness responsible for Staff 1-4, the
18		response to that, Exhibit 4, Bates Page 7 to 11,
19		which I think talks about the qualifications of
20		TRI-MONT. Is that correct?
21	Α.	(Stanley) That's correct.
22	Q.	And the information contained in that response
23		refers a number of times to the "Town of Sterling
24		Municipal Gas Company project". And it appears
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	135 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		that that particular project is utilizing both
2		CNG and LNG as options. Is that fair so say?
3	Α.	(Stanley) It actually uses three options. It's
4		CNG, LNG, and direct pipeline potential
5		connections.
6	Q.	Mr. Carroll, on Page 3, Exhibit 2, Bates Page 34,
7		you describe a "Tolling Service". Do you recall
8		that?
9	Α.	(Carroll) Yes, I do.
10	Q.	Could you describe how that would work?
11	Α.	(Carroll) So, we looked at some of the larger
12		customers that were in the area that may want to
13		have more direct negotiations with gas suppliers,
14		for perhaps, you know, locking in basis or, you
15		know, hedging their natural gas purchases. And,
16		you know, Gulf is in a position, much like a
17		natural gas marketing company, to offer that
18		service.
19	Q.	And, so, that would be separate from the
20		regulated company. How would you distinguish
21		between services being offered by the regulated
22		utility and offering by Gulf?
23	Α.	(Carroll) We're trying to set this up like a
24		regular utility, like Liberty Utilities. You
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	136 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		know, I can buy natural gas from Sprague behind
2		the meter or, the city gate, excuse me, and,
3		you know, go about buying gas that way, or I can
4		buy gas through Liberty Utilities at their
5		published rates. So, it's kind of this maybe,
6		you know, it is this is a unique project.
7		We're trying to be as much of an LDC as possible.
8	Q.	"Unique". You don't have any experience with
9		anything similar to this kind of venture then?
10	Α.	(Carroll) Not many people do. There's very few
11		baseload gas island facilities in the country.
12	Q.	Mr. Bernstein, on Page 3, Exhibit 2, Bates Page
13		41 of the testimony, Mr. Brown's testimony that
14		you have adopted, and it says that your company,
15		New Energy Capital Partners, "currently provides
16		financial services", like "ongoing management,
17		optimization of the financial structure,
18		monitoring and management of debt covenants",
19		there's a whole list there, and "in the solar,
20		landfill gas, biogas, and biodiesel industries",
21		correct?
22	Α.	(Bernstein) Yes.
23	Q.	Are any of those regulated utilities?
24	Α.	We are not a shareholder in a regulated utility.
		$\{ DC 15-155 \} $ $[Day 2 - REDACTED] \{ 05-05-16 \}$

	[W]	137 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Our projects typically sell energy from and
2		buy energy from regulated utilities.
3	Q.	So, this would be the first time that your
4		company would invest in a regulated utility?
5	Α.	(Bernstein) That's correct. However, we feel the
6		operations, financing structure, and management
7		are not all that different.
8	Q.	As I understand it, your company would be
9		providing financial services on an ongoing basis
10		to Valley Green, is that correct?
11	Α.	(Bernstein) To clarify, we're not a broker
12		dealer, we don't provide financial services in
13		the regulated sense of the term. We provide
14		ongoing financial supervision and assistance in
15		the monitoring of our investment.
16	Q.	So that would be the extent of your involvement
17		with Valley Green?
18	Α.	(Bernstein) We'd also be a primary investor, with
19		all the attendant rights and responsibilities
20		that being a primary shareholder entails.
21	Q.	But no services, you know, like helping to find a
22		CFO or performing any services of a CFO or
23		anything like that, either on a transitional
24		basis or long term?

	[W	138 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Bernstein) We may assist in those functions, but
2		I doubt we would be retained for a fee to provide
3		HR services.
4	Q.	And, so, do you have any experience then in
5		similar services being provided to a regulated
6		utility?
7	Α.	(Bernstein) We have not previously been retained
8		to provide recruiting services for a regulated
9		utility.
10	Q.	And, have you worked out with Mr. Campion or with
11		Valley Green how you would be compensated for
12		those services?
13	Α.	(Bernstein) I just stated, I doubt we would be
14		retained to provide recruiting services. So, we
15		certainly haven't discussed compensation for
16		something we don't think we'll be retained to do.
17	Q.	As I understand it, your company is going to
18		provide the initial funding for this project.
19		And, then, when the project is completed, it
20		plans to turn some of the equity invested in the
21		project into debt. Is that fair to say?
22	Α.	(Bernstein) That is a reasonable expectation.
23	Q.	Isn't it true that Valley Green would be a
24		riskier and thus more expensive investment,
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	139 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		compared to a much larger company that has a,
2		say, a BBB S&P rating and finances the debt at
3		the parent level? Wouldn't it be a much riskier
4		investment?
5	Α.	(Bernstein) Riskier from whose perspective?
6	Q.	Well, from your perspective, I would think, your
7		company's perspective.
8	Α.	(Bernstein) There's other investment managers
9		that invest in large BBB public utilities.
10	Q.	No, that's true. But all I'm saying is riskier
11		than I mean, my question was, wouldn't an
12		investment in Valley Green be riskier than those
13		other kinds of investments?
14	Α.	(Bernstein) An investment in a company like
15		Valley Green would be riskier than buying the
16		stock of a public BBB utility, yes.
17		MR. PATCH: That's all the questions.
18		Thank you.
19		CHAIRMAN HONIGBERG: Mr.
20		Christopoulos, do you have any questions?
21		MR. CHRISTOPOULOS: Yes, sir, I do.
22		CHAIRMAN HONIGBERG: Go ahead.
23		MR. CHRISTOPOULOS: Chris Christopoulos
24		representing the City of Lebanon.
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[140 WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	BY	MR. CHRISTOPOULOS:
2	Q.	Mr. Campion, in your testimony earlier this
3		morning, you stated that you had begun site plan
4		review with the City of Lebanon. Can you please
5		clarify the scope and dates of the site plan
6		review as of today?
7	Α.	(Campion) We went through preliminary site plan
8		review in December of 2014. That's it.
9	Q.	So, as of today, you have not filed for a formal
10		site plan review with the City of Lebanon. Is
11		that your understanding?
12	Α.	(Campion) No, we have not.
13	Q.	And your discussions with the City of Lebanon, up
14		to this point, have been limited, it was
15		January of 2014 was the conceptual review with
16		the Planning Board?
17	Α.	(Campion) Correct. That's correct.
18		MR. CHRISTOPOULOS: Okay. Thank you.
19		I'm done.
20		CHAIRMAN HONIGBERG: Mr. Cicale.
21		MR. CICALE: Thank you, Mr. Chairman
22		and Commissioners. Gentlemen, my name is
23		Nicholas Cicale. I'm here on behalf of the
24		Office of Consumer Advocate and residential
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	141 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		ratepayers.
2	BY M	R. CICALE:
3	Q.	Just a few questions for you, Mr. Campion. What
4		inspired you to enter the utility business? What
5		gave you the drive, the nudge?
6	Α.	(Campion) That is a good question. Frustration.
7		Recognizing that up in our area we would never
8		have natural gas, unless someone was willing to
9		do what I'm proposing. We're too far from any
10		existing pipeline anywhere. And that's not by my
11		analysis, that's by analysis that was done by
12		Dartmouth College and others. And the
13		frustration associated with seeing how
14		point-to-point natural gas delivery couldn't move
15		further forward for any but the largest users.
16		With the earliest project that happened in our
17		area was the LNG facility that was put in to
18		accommodate Kleen Laundry. Kleen Laundry has a
19		fairly substantial load, but it's a substantial
20		enough load to justify the close to a million
21		dollar investment it took to put in a tank and
22		vaporization facility. The facility that they
23		put in, as it stands today, could easily
24		accommodate all of its neighbors. There would be
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	M]	142 NITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		no need for additional facility. All it would
2		take would be plastic pipe to bring in all the
3		users in its immediate vicinity, and yet that
4		couldn't be done, because you have to be a
5		utility in order to run a pipe in the ground.
6		The same frustration applies across our
7		"island" market, if you will. The largest users
8		will, without a doubt, take advantage of the
9		opportunities from point-to-point delivery of
10		both CNG and LNG to clean the environment and
11		save money. But the rest of us, and that's a
12		large percentage of the demand in our area, are
13		much smaller and can't accommodate that kind of
14		investment.
15		And, so, the motivation was really to
16		aggregate that demand and spread that cost
17		over spread that cost over the larger group of
18		small C&I users that really are what represent
19		the majority of the Upper Valley. And, that's
20		why.
21	Q.	So, frustration in access of gas motivated you to
22		enter the business. At what point did that
23		frustration transform from just frustration to "I
24		want to start a utility"? How long ago did that
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	143 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		occur?
2	Α.	(Campion) As I said this morning, I think that
3		the flag in the ground was when I went before the
4		City of Lebanon for preliminary site plan review
5		and proposed it on site, 2013.
6	Q.	So, prior to the basically, prior to this
7		filing with the Commission, and did you engage in
8		any consultations or any self-education in how to
9		own or operate a utility? How to manage or run a
10		utility business?
11	Α.	(Campion) That's been an ongoing process.
12	Q.	How have you been doing that?
13	Α.	(Campion) I've been having conversations and
14		meetings with people that provide those services.
15		I've had meetings with suppliers and engineers.
16		I had meetings with other utilities, including
17		Vermont Gas, to talk about the proposed operation
18		that I had, and had talked about the possibility
19		of getting assistance and emergency response and
20		potential assistance in aspects of the business
21		that I knew that I would have to fill, including
22		operations and maintenance.
23		I attended LDC forums to educate myself as
24		to the direction of the business generally and,
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

operations like I was proposing.

1

2

I researched also other facilities like this 3 around the world and had discussions with some of 4 5 them. One specifically in Alaska, where an LNG 6 facility, very similar to what we're proposing, 7 was put in place a number of years ago, and not only have I had conversations with them directly, 8 but I also had conversations with individuals who 9 10 assisted in the initial build-out, and with the 11 proposed state takeover, which was what 12 eventually happened.

So. It was a long process, and it's been an ongoing process, of education, and specifically for this kind of an "island" system, not a lot of in-depth information available.

17 Q. In this pursuit for more knowledge and know-how, 18 what things did you start with lacking? What did 19 you seek to find out or figure out how to do from 20 the outset?

A. (Campion) Well, I really responded to a list of issues that was presented to me informally from -- by Staff in meetings that I've had with Staff. Helping me define some of the specifics

	[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	that would constitute, for example, adequate
2	financial stability or adequate linking to the
3	national general ledger to afford the PUC the
4	opportunity to be able to be on the same page
5	with Valley Green, as it would be with any
6	other with any other utility. The more detail
7	required and in-depth understanding of the
8	specifics of gas line installation, I've
9	consulted with a number of contractors and
10	engineers regarding that, and worked to put those
11	kinds of those kinds of that kind of data
12	into better projections for what the overall
13	costs we might expect in the project, and what
14	kind of opportunities there might be to obfuscate
15	problems that other companies had faced. For
16	example, what consequence would what
17	consequence would horizontal drilling bring to
18	the specifics of our situation? Would this
19	alleviate problems at a specific cost that we
20	would take that we can take advantage of? A
21	lot of detail, piece-by-piece, of the elements
22	that we needed.
23	I researched a number of different billing
24	techniques and rate-determining methods. Again,

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	[W	146 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		the educational part was there, but, in many
2		cases, there were aspects that didn't that
3		didn't connect directly to what I was proposing,
4		simply because we're not hitched up to a gas
5		line, to a gas main, that we were bringing in
6		purchased product in a tank and vaporizing it
7		from there. So, developing a rate, based on
8		that, was considerably different than many of the
9		rates that I looked to compare it with.
10		Site work recommendations and that sort of
11		thing were also an important part of it. I
12		realize that 59A regulations were going to be an
13		important piece of the question. But how that
14		related to the specific site and what kind of
15		flexibility we might have was part of that as
16		well.
17	Q.	At this point in time, are you comfortable with
18		the level of knowledge and research you've
19		obtained through this self-education and
20		consultation series of exercises that you
21		performed in your pursuit for this utility?
22	Α.	(Campion) I think I have I think I have put
23		together a network of resources that I can, going
24		forward, call on when more information needs to
		$\{DG 15-155\} $ [Day 2 - REDACTED] $\{05-05-16\}$

	۲W	147 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		be gathered and new directions need to be forged.
2		So, I would have to say "yes". I do feel that
3		I'm in a position now where I can, with
4		confidence, find the resources that I need to
5		move the project forward.
6	Q.	Now, hypothetically, the Commission approves this
7		project, and to the point at which you put the
8		project into service, what's next for you, as far
9		as your self-education and your thirst for
10		knowledge in how to operate this business? What
11		else do you need to know or do you feel as though
12		you need to know? If anything?
13	Α.	(Campion) Well, again, I don't think that it's
14		I don't think there's necessarily a specific
15		information set that you learn and you're done
16		with. Not only is there there are a lot, I'm
17		sure, that needs to be that I'll be counting
18		on others for guidance. But, also, there are
19		specifics associated with our particular market.
20		We really, from the outset, have tried to say
21		we're looking to bring this product to our area,
22		and, as such, have taken a more broad approach
23		toward delivering that than a company that does,
24		for example, exclusively pipeline gas or a

	[W]	148 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		company that exclusively does point-to-point CNG.
2		We're hopeful that we can, with alliances and
3		other commitments, service the need of our area
4		in a more comprehensive way. And there's
5		certainly an increased learning curve associated
6		with that as we move forward.
7	Q.	Have you identified any individuals or
8		consultants that have the institutional knowledge
9		and experience at utilities that might be useful
10		for you in getting this business off the ground?
11	Α.	(Campion) Yes, I have.
12	Q.	What skill sets or tasks might these individuals
13		be useful in helping you with?
14	Α.	(Campion) Well, I think that I think that
15		practically all actions are going to moving
16		forward will take re-evaluation. And, again, I
17		have been in touch with other operators, Vermont
18		Gas being one, and I think they're a good
19		resource for knowledge about how how systems
20		could be integrated. And I think that there
21		are again, I've had I've had contacts with
22		Summit, a company that is currently doing a great
23		deal of pipe expansion in Maine, and
24		conversations with them have and will probably
		(DC 1E 1EE) $(Dc C 2 DED) (DE DE 1C)$

	[W	149 [TTNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		continue to eliminate potential hurdles and
2		mistakes that one can make in this kind of field.
3		So, kind of an ongoing
4	Q.	Do you have any employees at this time or are you
5		the sole proprietor and employee of the Company?
6	Α.	(Campion) We do not have we do not currently
7		have a payroll.
8	Q.	Now, in the process of getting this utility off
9		the ground, what sort of business development
10		have you engaged in?
11	Α.	(Campion) I've been in contact since 2012 with
12		all of the major players in our area, and have
13		had business development discussions with all of
14		those. Again, the when it comes to writing
15		firm contracts, once we have a franchise, I'd be
16		revisiting those same contacts and looking to
17		establish development deals going forward.
18		It's not it's not a large puddle we're
19		talking about. It's really a relatively small
20		number of businesses in the entire area. And,
21		therefore, we can be pretty intimately connected
22		to the potential customers and be able to react
23		and respond to what their needs are as they
24		change over time.

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	[W	150 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		We, for example, have there's a major
2		propane customer in our area that I know would
3		potentially be interested in being on natural
4		gas, but they're tied to a very long-term
5		contract that relates specifically to the money
6		that the company spent to bury large tanks
7		outside their facility. What's their timeline?
8		Well, that's the kind of development that happens
9		over a long period of time, and we can hopefully
10		look down the road a number of years to when that
11		company might possibly be might possibly be a
12		customer.
13		So, that's the kind of development that I've
14		been working toward.
15	Q.	So, you've been doing all this business
16		development with potential customers on your own?
17		You haven't had any outside help by a contractor
18		or consultant at all?
19	Α.	(Campion) No.
20	Q.	How much time would you say you've invested in
21		this pursuant to generate customers for the
22		business?
23	Α.	(Campion) I don't think I could really put an
24		hours on it. I really don't think I could put a
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	151 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		number of hours on it. It's been going it's
2		been something that I've been these are folks
3		that I see with some frequency, in most cases,
4		and conversations are ongoing. So, I would have
5		to say "a lot".
6	Q.	So, it's safe to say
7	Α.	(Campion) "Hundreds of hours", how's that?
8	Q.	It's safe to say you have a lot on your plate.
9		You've orchestrated a start-up with an investor,
10		a fuel supply company, an engineering company.
11		And, with all the regulatory hoops that you're
12		seeking to hop over here, do you think it would
13		be helpful to you to get some outside help in the
14		business development area to get this thing
15		started?
16	Α.	(Campion) I think it would. I think it would,
17		very much so. And, I think that, again, when it
18		comes to when it comes to developing business,
19		that I think the first thing you have to be is
20		able to develop the business. That is to say,
21		without a franchise, I can't represent to a
22		customer that I can do anything. I can say "gee,
23		well, you know, if I could bring it, this is what
24		it would probably cost to you." And, if the
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W]	152 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		franchise is granted, we would be on a two-year
2		timeline to make that development happen. And,
3		at that point, with a clock ticking, it will be
4		important to put together the staff on many
5		levels that it would take to meet that deadline.
6	Q.	Mr. Carroll mentioned the fact that he envisions
7		Valley Green being somewhat of a shipper of Gulf,
8		in a sense, similar to what an LDC, like
9		EnergyNorth, would be to an interstate pipeline,
10		a customer of that interstate gas supply. Now,
11		in that business with the interstate pipelines,
12		they have to identify that they have some sort of
13		contract with a shipper for approval, meaning a
14		customer. And, do you now, in this sense, do
15		you think as though it would be useful to have a
16		contract with a customer for your business for
17		approval?
18	Α.	(Campion) I'm sorry. Could you run that one by
19		me one more time?
20	Q.	Certainly. So, in the large scale, the
21		interstate gas business, in order to get approval
22		by the Feds for a pipeline project, they need to
23		identify a need, customers. Would it be useful
24		for your business to have option agreements,
		$\{DG 15-155\} $ $[Dav 2 - REDACTED] \{05-05-16\}$

	[W	153 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		meaning agreements that could may not happen
2		if your business is not approved?
3	Α.	(Campion) Yes. I mean, it would be helpful to
4		have those. But, again, it's the analogy
5		breaks down, I think, when you're talking about
6		an existing pipeline. You're comparing it to our
7		virtual pipeline, which are trucks under
8		contract, and we can we can put that part of
9		our pipeline in place without any regulator
10		clearance.
11	Q.	On the contrary, in order for an interstate
12		pipeline to be built, they have to identify a
13		need, thus customers. Do you think as though
14		contracting with potential customers would assist
15		in the approval of your business?
16	Α.	(Campion) Oh, yes. Yes, it would. All I'm
17		saying is that we we're in that situation now.
18		I mean, if we have a if we have a customer in
19		the Upper Valley that wants LNG, we would
20		incorporate the transportation of that fuel into
21		our contract, and that is what constitutes the
22		virtual pipeline is all I'm saying.
23		MR. CICALE: Thank you, gentlemen, for
24		being responsive to OCA's questions. Nothing
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 further, Commissioners. Thank you. 2 CHAIRMAN HONIGBERG: Mr. Speidel, given 3 the hour, I think it may make sense to break for lunch now. Just as a quide for us going forward, 4 5 how long do you think you have? MR. SPEIDEL: I wouldn't say much 6 7 longer than 20 minutes. CHAIRMAN HONIGBERG: All right. But I 8 9 think it's appropriate for us to break right now. 10 So, it's currently 12:30. We'll come back as close to 1:30 as we can. And I'll note for the 11 12 record that we're going to end today at 4:00, or 13 as soon thereafter as it makes sense. 14 So, we'll break and be back at 1:30. 15 Thank you. 16 (Recess taken at 12:30 p.m. and 17 the hearing reconvened at 1:39 18 p.m.) 19 CHAIRMAN HONIGBERG: Mr. Speidel, I 20 believe you have the microphone. 21 MR. SPEIDEL: Thank you, Mr. Chairman. 22 BY MR. SPEIDEL: 23 I would like to direct the first set of questions Q. 24 to Mr. Carroll. And just give me one quick {DG 15-155} [Day 2 - REDACTED] {05-05-16}

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	[W	155 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		second. Mr. Carroll, this morning you testified
2		that the fleet of trucks used for deliveries of
3		Gulf's wholesale petroleum and LNG products are
4		owned by Cumberland Farms, is that correct?
5	Α.	(Carroll) Correct.
6	Q.	When you say "trucks", are your referring to
7		"tractor-trailer units", and I thought you made
8		an indirect mention of that?
9	Α.	(Carroll) The tractor part of the
10		tractor-trailer.
11	Q.	The tractor part of the tractor-trailer. What
12		about the tanker part? Is that being managed and
13		owned by Gulf or not?
14	Α.	(Carroll) Correct. Yes.
15	Q.	Okay.
16	Α.	(Carroll) They remain with Gulf.
17	Q.	Does Gulf have an arrangement or an agreement
18		with Cumberland Farms to be able to continue
19		using these tractor-trailers, these tractors?
20	Α.	(Carroll) Correct. We have a Motor Carrying
21		Carrier Services Agreement.
22	Q.	Okay. How many LNG tractor-trailer transports
23		does Gulf have in its fleet?
24	Α.	(Carroll) Forty-four. Well, Cumberland Farms
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		fleet.
2	Q.	The Cumberland Farms fleet. So, it's 44 tractor
3		units?
4	Α.	(Carroll) Yes.
5	Q.	And an equal number of tankers that Gulf has
6		available?
7	Α.	(Carroll) So, cryogenic transport trailers?
8	Q.	Yes.
9	Α.	(Carroll) Okay. We have four of those.
10	Q.	Four of those. Okay.
11	Α.	(Carroll) And, also, two ISO containers, which
12		are on a chassis. So, they can be used as
13		transport also.
14	Q.	"ISO", is that the International Standards
15		Organization? Is it kind of shorthand for
16		the
17	Α.	(Carroll) Yes, I think so, actually.
18	Q.	for the
19	Α.	(Carroll) Yes.
20	Q.	Okay. So, they're trailer units that are
21		certified for that duty?
22	Α.	(Carroll) Yes.
23	Q.	Okay. Do you anticipate Gulf, with its partner,
24		Cumberland Farms, will be able to provide the
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	157 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		necessary LNG transport services to enable Valley
2		Green to maintain its winter period seven-day
3		storage requirements?
4	Α.	(Carroll) Yes. I think this is going to sort of
5		develop over time. So, you know, you keep adding
6		equipment as the needs grew. We could either use
7		Cumberland Farms, under our current agreement
8		with them, or we could use another carrier that
9		we use for other portions of our business.
10	Q.	Okay. Gulf is proposing to operate a CNG/LNG
11		refueling depot at the Valley Green LNG storage
12		facility, as we heard this morning. Under what
13		regulatory jurisdictions will those operations
14		fall?
15	Α.	(Carroll) I believe that vehicle fueling
16		stations, you know, you follow the NFPA
17		guidelines for building those. As far as I
18		mean, you'd have to get the proper permits in
19		place with I mean, I'm not really an engineer
20		or a project manager. So, you know, like in the
21		past, when we've built our fueling stations, they
22		have been behind the fence, and we've worked with
23		local fire officials, the local code enforcement
24		officer. You know, we've even conferenced with
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	158 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		the State Fire Marshal. And I imagine it would
2		be very similar, you know, for the Valley Green
3		facility, too.
4	Q.	Mr. Stanley, do you have any insight on that, as
5		far as this particular installation is concerned?
6	Α.	(Stanley) Relative to the installation of the
7		equipment, it would fall under the regulatory
8		requirements of the state, the state, as Jonathan
9		mentioned, the fire code, as well as ASMI
10		standard codes as well.
11	Q.	And that is the "American Society of Mechanical
12		Engineers"?
13	Α.	(Stanley) Mechanical Engineers. Yes, sir.
14	Q.	And the "NFPA", that is the "National Fire
15		Protection
16	Α.	(Stanley) Protection Code.
17	Q.	Code", okay. This morning, I believe you
18		described a new scenario, Mr. Carroll, being
19		formulated, where Gulf would be able to act as a
20		third party unregulated supplier, possibly
21		supplying utility customers on Valley Green
22		Natural Gas system-derived fuel, is this correct?
23	Α.	(Carroll) I'm not sure it was new. I mean, it
24		was sort of the intent, I guess.

	[W	159 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	That is, so, Gulf is going to be using the Valley
2		Green physical plant as a springboard or platform
3		for the marketing of gaseous fuels, is that
4		correct?
5	Α.	(Carroll) Yes. But I don't think that's a new
6		concept that was introduced this morning. I
7		mean, I think that was stated in previous
8		testimony.
9	Q.	All right. Would this be a role for Gulf as a
10		competitive natural gas supplier as defined in
11		PUC 3000, our codes?
12	Α.	(Carroll) I imagine it would be, actually.
13	Q.	Do you happen to know if Gulf is currently
14		registered as a competitive natural gas supplier
15		in our state?
16	Α.	(Carroll) No, we are not.
17	Q.	You are not. Would you imagine that, if Gulf
18		were to begin the sale of gaseous fuels using the
19		Valley Green physical plant, that it would
20		register or seek registration as a competitive
21		natural gas supplier?
22	Α.	(Carroll) Yes. I think we would do whatever the
23		state requires.
24	Q.	Okay. Now, Mr. Stanley, your testimony states
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

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	[W	160 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		that Unitil is one of TRI-MONT's clients. Does
2		this include any work related to their gas
3		operations?
4	Α.	(Stanley) Yes, it is.
5	Q.	And the same question with regards to Liberty
6		Utilities?
7	Α.	(Stanley) Yes, it is.
8	Q.	All right. Mr. Bernstein oh, okay. Could you
9		expand a little bit on the type of work that you
10		do for Unitil and Liberty Utilities?
11	Α.	(Stanley) For Unitil, we provide construction,
12		installation, inspection services. And those
13		services are providing an operator-qualified
14		inspectors. Those qualifications, we carry over
15		30 covered tasks that are required by Unitil to
16		perform those services for an inspector. We also
17		provide certified welding inspectors to Unitil,
18		when installing their steel mains as well.
19		As far as Liberty, we support them in the
20		context of their Bare Steel/Cast Iron Replacement
21		Program. This is in Massachusetts, to make
22		clear. Their Bare Steel/Cast Iron Replacement
23		Program, we provide the designs for replacement,
24		the specification of materials, in accordance
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	161 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		with their design standards. As well as
2		professional input associated with their review
3		of their Distribution Integrity Management
4		Program as required by the state. As well as
5		hydraulic modeling, GIS support, and a number of
6		other various engineering services.
7	Q.	Excellent. Thank you. And, would you expect
8		that you'd provide a similar scope of services to
9		Valley Green as part of your relationship with
10		Valley Green?
11	Α.	(Stanley) Yes, we will.
12	Q.	Now, Mr. Bernstein, is it fair to say that New
13		Energy Capital Partners manages funds on behalf
14		of limited partners, who one or more of which
15		will be the primary investor in Valley Green?
16	Α.	(Bernstein) Yes.
17	Q.	Does New Energy Capital Partners intend to fund
18		both the regulated and unregulated Valley Green
19		funding requirements?
20	Α.	(Bernstein) Scott Brown would be more familiar.
21		My understanding is, the discussions have
22		primarily been around regulated. But that
23		certainly wouldn't preclude unregulated as well.
24	Q.	So, subject to check, it's a little bit of a
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	162 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		flexible strategy by New Energy Capital Partners
2		at this point, in terms of the unregulated and
3		regulated sides?
4	Α.	(Bernstein) That's right. There's nothing in our
5		partnership agreements or regulation that would
6		prohibit us from doing both.
7	Q.	Excellent. Thank you. Has New Energy Capital
8		Funding provided any funding to Valley Green to
9		date? And, if so, approximately how much?
10	Α.	(Bernstein) We have not.
11	Q.	You have not.
12	Α.	(Bernstein) We have incurred internal resource
13		costs, but no cash funding.
14	Q.	Would you happen to know what the expected
15		magnitude of the total investment to finance the
16		revised Valley Green business plan would be on
17		behalf of New Energy Capital Partners?
18	Α.	(Bernstein) I believe that's been submitted as
19		part of the confidential exhibits.
20	Q.	Could you direct us to one of the specific
21		exhibits or is that something that we ought to do
22		internally, do you think?
23		CHAIRMAN HONIGBERG: Mr. Willing.
24		MR. WILLING: We believe it's 1-2, but
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	163 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		we'll check on that and let you know before we
2		leave.
3		MR. SPEIDEL: Thank you very much.
4	BY M	R. SPEIDEL:
5	Q.	Do you happen to have a rough estimate of how
6		much of New Energy Capital Partners' investment
7		will be to support the unregulated business and
8		how much to support utility services, in terms of
9		the division there?
10	Α.	(Bernstein) Presuming we were to fund both
11		pieces, then I think it would probably depend on
12		the scale of either piece, which is also a
13		function of the rate of customer acquisition for
14		either piece. So, I don't think that could be
15		answered with any precision right now.
16	Q.	Okay. Did New Energy Capital Partners perform a
17		discounted cash flow analysis to determine an
18		expected return on the Valley Green project?
19	Α.	(Bernstein) Yes.
20	Q.	Does New Energy Capital Partners use the DCF
21		methodology to evaluate all of its major
22		investments?
23	Α.	(Bernstein) We do, amongst other forms of
24		evaluation.

	[W]	164 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Could you describe some of the other forms in
2		short summary?
3	Α.	(Bernstein) Sure. Total cash-on-cash multiple,
4		internal rate of return, net present value,
5		payback-to-capital return, in other words, how
6		many years does it take before you get your money
7		back to a 1.0X, as well as several qualitative
8		evaluations of management team, regulatory
9		environment.
10		As a middle market investor, New Energy
11		Capital Partners is not investing in large public
12		companies. There was a question earlier this
13		morning from Liberty around the riskiness of a
14		public stock. That is not what our business is.
15		Inherently, investing in medium size companies,
16		relative to larger companies with public stocks,
17		entails a lot of qualitative analysis. And, so,
18		any quantitative analysis should be taken with a
19		grain of salt.
20	Q.	What are the advantages to New Energy Capital
21		Partners, in your view, to the use of the
22		discounted cash flow analysis for evaluation of
23		such projects?
24	Α.	(Bernstein) If you apply the same discount rate
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	165 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		across a variety of projects, you can get an
2		apples-to-apples comparison of which ones look
3		better than others. It's very important to
4		understand that it's a relative or comparative
5		way of looking at different investments. It is
6		not a tool that can have you say in a vacuum that
7		this is or is not a good idea.
8	Q.	Does New Energy Capital Partners expect differing
9		returns on the regulated and unregulated Valley
10		Green investments?
11	Α.	(Bernstein) I don't believe we've gotten that far
12		yet.
13	Q.	Okay. Do you have a rough estimate of the
14		expected return for the regulated piece?
15	Α.	(Bernstein) I believe the financial model is
16		included in the confidential exhibits.
17	Q.	So, we should refer to that financial model.
18		MR. WILLING: And, Alex, if I can
19		interject, I want to confirm that it is Staff
20		1-2, which is "Exhibit 5-A".
21		MR. SPEIDEL: Thank you so much, Mr.
22		Willing.
23	BY M	R. SPEIDEL:
24	Q.	If the Valley Green franchise request is denied,
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		does New Energy Capital Partners intend to fund
2		the unregulated business?
3	Α.	(Bernstein) I missed the first part of the
4		question.
5	Q.	If the Valley Green franchise were to be denied,
6		does New Energy Capital Partners intend to fund
7		the unregulated business?
8	Α.	(Bernstein) We would conduct an analysis at that
9		time, depending on the reasons for the denial and
10		the environment at that time.
11	Q.	Excellent. Thank you very much. These questions
12		are now directed to Mr. Campion. The project's
13		LNG storage plan has evolved or changed to now
14		build a 1.2 million gallon LNG storage tank at
15		the location in Lebanon, New Hampshire. The
16		ownership of the facility has also changed, with
17		Valley Green Energy Services or the unregulated
18		company now taking ownership. Mr. Campion, will
19		Valley Green Natural Gas contract with Valley
20		Green Energy Services for capacity in the tank
21		for its requirements?
22	Α.	(Campion) Yes.
23	Q.	Will Valley Green Natural Gas own the
24		vaporization portion of the facility to be used
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	167 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		for its utility requirements?
2	Α.	(Campion) Yes.
3	Q.	Thank you. Now, as mentioned offhand, there is
4		the response to Staff Data Request 1-2. There is
5		a confidential version in Exhibit 5. There's
6		also a public version in, I believe, Exhibit 6,
7		if I'm not mistaken. I think I'll refer to the
8		page references in Exhibit 6 so that everyone can
9		follow along, at Bates Page 77 of the redacted
10		version of the responses.
11		You'll have to excuse me just one moment. I
12		made a little booboo there. That would be Bates
13		Page 3 of Hearing Exhibit 6. That's the response
14		to 1-2. And I'm also going to be referencing the
15		redacted version of Data Request 3-2, Staff 3-2,
16		at Bates Page 77. You know, Staff notes that
17		these revisions have been integrated numerous
18		times into the data responses and describe
19		changes to Valley Green's initial business plan
20		and explains why the business plan has changed.
21		There are some explanatory notes there.
22		Would you please summarize how and why the
23		business plan has changed and when Valley Green
24		expects to begin utility service if the franchise
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[WI	TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		request is approved?
2	Α.	(Campion) Yes. The "how it has changed"
3		specifically, mostly does primarily relate to the
4		capitalization of the storage tank being put onto
5		the non-regulated business. The metamorphosis of
6		the business plan was prompted by a couple of
7		different things. One, by the need to have a
8		truncated plan that could be built out more
9		slowly. We started off, when we first started
10		planning this project, it started at a very
11		modest level, just integrating the customers
12		immediately in the business park that the site is
13		located in. But, as we expanded and discovered
14		interest in other areas in our eventual
15		build-out, the size of tanks grew and the size of
16		the vaporization grew, the amount of pipe grew,
17		and it became, you know, it became a bigger nut
18		to put on the end-user.
19		But, then, as the spread shrunk between the
20		price of current fuel and what we could offer for
21		fuel, it became necessary to retreat to a
22		build-out that could match the eventual return of
23		competitive pricing. When I mean, just less
24		than two months ago, Brent Crude was at \$26 a
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

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	[W	169 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		barrel. And, at that point, it's safe to say
2		that there's there isn't a configuration that
3		would work to provide natural gas service.
4		However, even since then, where, you know, Brent
5		is now hovering around \$50 a barrel, and, while
6		propane prices are slower to recover, they, too,
7		are on the recovery. And, so, it makes it
8		becomes more viable to step in to the staged
9		build-out that we had put into our later models
10		as an effective way to build out.
11		And, in answer to your question, when would
12		we be when do I think that we would be moving
13		into regulated service? I would think that we
14		would be coming before the Commission with a rate
15		case before the expiration of our two-year
16		deadline.
17	Q.	So, you would expect that the rate case would be
18		a final adjustment of what are currently your
19		proforma rate structures,
20	Α.	(Campion) Yes.
21	Q.	to meet market conditions and actual
22		costs
23	Α.	(Campion) Right.
24	Q.	within the two-year period?
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	170 [ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) That's right. And, in a way, sets the
2		stage for the first rate base breakeven analysis.
3	Q.	Thank you. You mentioned the drop in oil and
4		propane prices. Have they been, these price
5		drops, have they been detrimental in getting
6		customer commitments for utility service with
7		Valley Green?
8	Α.	(Campion) Oh, yes. For sure. And, actually, the
9		communications are pretty open with them, with
10		potential customers. And, when I discuss this
11		happening, I understand why a business would sign
12		a contract for their existing fuel at such
13		competitive rates for a period of time. And
14		that's why we have moved the projected build-out
15		timeline to the end of a reasonable expectation
16		of current pricing options that people have.
17		And, so, yes. I think the interest is still
18		there, but, certainly, committing to competitive
19		prices will have to move on to their next
20		contract.
21	Q.	Do you have any sense of how the drop in oil and
22		propane prices has compared to the drop in
23		natural gas prices over that same timeframe of,
24		say, over the last year or so?

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	[W]	171 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) Well, actually, I think the price of
2		the price of the commodity itself is somewhat
3		similar in comparison to the drop. When we were
4		first looking at commodity prices, we were
5		thinking that we could be pretty sure we could
6		get commodity at four bucks per MMBtu, and now
7		it's under two. So, that's a call it a
8		50 percent drop. But, as a percentage of the
9		expense that we would be looking to recoup from
10		customers, we have transportation costs,
11		liquefaction costs, and distribution costs that
12		have not dropped at the same rate that the
13		commodity price has dropped. And, so, therefore,
14		while it's while it's more competitive,
15		natural gas is still competitive off of a
16		pipeline, when you're talking about a remote
17		delivery system, you have to include those other
18		costs.
19	Q.	Thank you. In Valley Green's data response to
20		Staff 3-1, and within Exhibit 6, the redacted
21		exhibit, it can be seen at just want to make
22		sure I have the precise reference at Bates
23		Page 77 and onward, there's a description of the
24		service areas and expected baseload use.

 A. (Campion) Yes. Q. And, so, there's a delineation of Service Area A, B, and C annual baseload LNG usage in gallons. A. (Campion) Uh-huh. Q. Which are listed as approximately 18,000, 4,000, and 5,000 respectively. And there have been numerous adjustments and revisions to these figures that have been presented in the data response over the months. The most recent was on April 22nd of 2016. And, you know, this may be the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any 		[W]	172 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
 B, and C annual baseload LNG usage in gallons. A. (Campion) Uh-huh. Q. Which are listed as approximately 18,000, 4,000, and 5,000 respectively. And there have been numerous adjustments and revisions to these figures that have been presented in the data response over the months. The most recent was on April 22nd of 2016. And, you know, this may be the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any 	1		
 A. (Campion) Uh-huh. Q. Which are listed as approximately 18,000, 4,000, and 5,000 respectively. And there have been numerous adjustments and revisions to these figures that have been presented in the data response over the months. The most recent was on April 22nd of 2016. And, you know, this may be the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any 	2	Q.	And, so, there's a delineation of Service Area A,
 9. Which are listed as approximately 18,000, 4,000, and 5,000 respectively. And there have been numerous adjustments and revisions to these 8 figures that have been presented in the data 9 response over the months. The most recent was on April 22nd of 2016. And, you know, this may be 11 the subject of some disagreement, but it now appears that the Service Area A baseload may be 13 significantly overstated or overestimated. Can 14 you explain why annual baseload in Service Area A 15 is likely to be less than originally estimated? 16 A. (Campion) Hold on. 17 Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. 19 A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. 20. So, without the Dartmouth load, do you have any 	3		B, and C annual baseload LNG usage in gallons.
 and 5,000 respectively. And there have been numerous adjustments and revisions to these figures that have been presented in the data response over the months. The most recent was on April 22nd of 2016. And, you know, this may be the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any 	4	Α.	(Campion) Uh-huh.
numerous adjustments and revisions to these figures that have been presented in the data response over the months. The most recent was on April 22nd of 2016. And, you know, this may be the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any	5	Q.	Which are listed as approximately 18,000, 4,000,
 figures that have been presented in the data response over the months. The most recent was on April 22nd of 2016. And, you know, this may be the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any 	6		and 5,000 respectively. And there have been
 9 response over the months. The most recent was on April 22nd of 2016. And, you know, this may be the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any 	7		numerous adjustments and revisions to these
 April 22nd of 2016. And, you know, this may be the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any 	8		figures that have been presented in the data
11 the subject of some disagreement, but it now appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? 16 A. (Campion) Hold on. 17 Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. 18 A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	9		response over the months. The most recent was on
 appears that the Service Area A baseload may be significantly overstated or overestimated. Can you explain why annual baseload in Service Area A is likely to be less than originally estimated? A. (Campion) Hold on. Q. I'll give you a chance to look at your schedules there and just kind of refresh your memory. A. (Campion) Area A is Hanover and Dartmouth. And we can't count on that we would necessarily have the Dartmouth load, because we have no contract. Q. So, without the Dartmouth load, do you have any 	10		April 22nd of 2016. And, you know, this may be
13 significantly overstated or overestimated. Can 14 you explain why annual baseload in Service Area A 15 is likely to be less than originally estimated? 16 A. (Campion) Hold on. 17 Q. I'll give you a chance to look at your schedules 18 there and just kind of refresh your memory. 19 A. (Campion) Area A is Hanover and Dartmouth. And 20 we can't count on that we would necessarily have 21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	11		the subject of some disagreement, but it now
 14 you explain why annual baseload in Service Area A 15 is likely to be less than originally estimated? 16 A. (Campion) Hold on. 17 Q. I'll give you a chance to look at your schedules 18 there and just kind of refresh your memory. 19 A. (Campion) Area A is Hanover and Dartmouth. And 20 we can't count on that we would necessarily have 21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any 	12		appears that the Service Area A baseload may be
15 is likely to be less than originally estimated? 16 A. (Campion) Hold on. 17 Q. I'll give you a chance to look at your schedules 18 there and just kind of refresh your memory. 19 A. (Campion) Area A is Hanover and Dartmouth. And 20 we can't count on that we would necessarily have 21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	13		significantly overstated or overestimated. Can
16 A. (Campion) Hold on. 17 Q. I'll give you a chance to look at your schedules 18 there and just kind of refresh your memory. 19 A. (Campion) Area A is Hanover and Dartmouth. And 20 we can't count on that we would necessarily have 21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	14		you explain why annual baseload in Service Area A
17 Q. I'll give you a chance to look at your schedules 18 there and just kind of refresh your memory. 19 A. (Campion) Area A is Hanover and Dartmouth. And 20 we can't count on that we would necessarily have 21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	15		is likely to be less than originally estimated?
18 there and just kind of refresh your memory. 19 A. (Campion) Area A is Hanover and Dartmouth. And 20 we can't count on that we would necessarily have 21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	16	Α.	(Campion) Hold on.
19 A. (Campion) Area A is Hanover and Dartmouth. And 20 we can't count on that we would necessarily have 21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	17	Q.	I'll give you a chance to look at your schedules
20 we can't count on that we would necessarily have 21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	18		there and just kind of refresh your memory.
21 the Dartmouth load, because we have no contract. 22 Q. So, without the Dartmouth load, do you have any	19	Α.	(Campion) Area A is Hanover and Dartmouth. And
22 Q. So, without the Dartmouth load, do you have any	20		we can't count on that we would necessarily have
	21		the Dartmouth load, because we have no contract.
	22	Q.	So, without the Dartmouth load, do you have any
23 sense of how much smaller the Service Area A	23		sense of how much smaller the Service Area A
24 baseload can be expected to be?	24		baseload can be expected to be?

 $\{DG \ 15-155\} \ [Day \ 2 \ - \ REDACTED] \ \{05-05-16\}$

	[W]	173 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) I have it in average gallons per day,
2		which I think was 4,041 gallons per day average.
3		I don't have it in MMBtus in front of me. It's
4		substantial. I mean, it's approximately the same
5		size as Area it will be almost the same size
6		as Area B.
7	Q.	So, it would be roughly at the 4,000 gallon level
8		
9	Α.	(Campion) Right.
10	Q.	ex Dartmouth?
11	Α.	(Campion) Yes.
12	Q.	So, have you done any analysis regarding the
13		expected flow-through of the lower demand onto
14		the financial proforma modeling that you've
15		submitted with us?
16	Α.	(Campion) Yes. We did some analysis of that.
17		But what we did what we did was step back to
18		eliminate A and build estimate the build-out
19		without it in the first phase. So, we would be
20		building out to Areas B and C, without A.
21	Q.	And has that been submitted as part of this
22		filing in any way?
23	Α.	(Campion) Yes.
24	Q.	And could you direct us to where that would be?
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	174 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) That's in scenarios Bates stamp 13,
2		in Exhibit 5.
3	Q.	Thank you so much. Now, Mr. Campion, I leave
4		this to your own discretion as to whether you
5		answer to the entire hearing room, but you've
6		been working on bringing natural gas service to
7		Lebanon and Hanover for a number of years, and
8		I'd imagine that there's some start-up costs
9		associated with that. Can you give us a rough
10		idea of how much you've spent to date on this
11		endeavor in working capital and how much more
12		will be spent to commence utility service?
13	Α.	(Campion) I actually would rather keep that
14		confidential.
15	Q.	Okay. We can put an asterisk there. Has it been
16		supplied in any data response definitively?
17	Α.	(Campion) No.
18	Q.	It has not. So, on the basis of what I receive
19		on my follow-up question, I may ask as to whether
20		we could have an <i>in camera</i> brief session with OCA
21		and Staff and the Company regarding this
22		question.
23		Is it your intention to capitalize those
24		costs and seek recovery through distribution
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	175 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		rates for this utility?
2	Α.	(Campion) Only to the extent that it can be
3		justified via the general ledger. So, to the
4		extent possible, yes.
5	Q.	Would that be sort of structured in some
6		regulatory capital fashion, where you would say
7		"well, this was the contribution from let's call
8		it "Campion Enterprises"," for lack of a better
9		term. It was kind of structured as a loan or as
10		a contribution of some sort that has to be repaid
11		back to your personal account?
12	Α.	(Campion) I think it would be contribution in
13		terms of into equity.
14	Q.	Equity?
15	Α.	(Campion) Yes.
16		MR. SPEIDEL: Okay. Just one moment
17		please.
18		(Atty. Speidel conferring with
19		Mr. Frink.)
20		MR. SPEIDEL: Mr. Chairman, regarding
21		the first question regarding the amount of
22		expenditure by Mr. Campion, when it's convenient
23		for the Commission, perhaps we could have an <i>in</i>
24		camera interrogatory about that and put that on
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

176 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 the oral record of today as well? 2 CHAIRMAN HONIGBERG: I think the way 3 we'll deal with that is, after the Commissioners have had a crack at questions, we'll probably do 4 5 it then, and see whether it makes sense to do 6 that in connection with a break or what, but 7 we'll probably do it at that time. MR. SPEIDEL: And, just in case, for 8 9 example, that you're right in that there may be 10 bench questions that haze into the confidential 11 material. So, at the present time, Staff would like to suspend its questioning of these 12 13 witnesses. Thank you. 14 CHAIRMAN HONIGBERG: Commissioner 15 Scott. 16 CMSR. SCOTT: Thank you. Good 17 afternoon. I think most of my questions are 18 going to be directed to Mr. Campion. But, again, 19 my usual caveat is, you know, we're trying to 20 fill a record here. So, whoever feels they could 21 contribute, you should feel welcome. 22 BY CMSR. SCOTT: 23 I'll start with, I think what I heard this Q. 24 morning, and I may be quoting the wrong person, {DG 15-155} [Day 2 - REDACTED] {05-05-16}

	Γτοτ	177 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
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1		but I think your attorney even mentioned you're
2		in a "catch-22 of sorts", I think that was one of
3		the things I heard. And I did think, Mr.
4		Campion, I think you said that you really thought
5		you were in a position you can't sign customers
6		without having been granted a franchise. Is that
7		a fair
8	Α.	(Campion) Well, that is. To put it a different
9		way, again, conversations with the C&I customers
10		involved have been ongoing for a long time. And,
11		when we initially started to sketch out what
12		costs might look like, and linked it to
13		individual customer's demand, the parting
14		comments were "Great. We'll come back when we
15		have a franchise." Saying that that, basically,
16		we felt that that was that was when we could
17		come back with firm offers that they could count
18		on, because we could be counted on to be able to
19		deliver.
20		If we were to sign customers to contractual
21		agreements to deliver fuel, and couldn't deliver
22		that fuel, I think we'd be in a tough spot. So,
23		that's why it's, in a sense, is a catch-22. The
24		customer wants to know that you can actually do
		$\int DC = 15 - 155 \int [D_{237} 2 - REDACTED] \int 05 - 05 - 16 \int 05 - 15 - 16 \int 05 - 05 - 16 \int 05 - 05 - 16 \int 05 - 16 \int 05 - 05 - 05 - 16 \int 05 - 05 - 05 - 05 - 05 - 05 - 05 - 05$

	[W	178 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		it, and that you have the permission to do it, as
2		well as how much it will cost.
3	Q.	So, from that, I understand you don't have any
4		firm agreements with a customer, I think I
5		understand that.
6	Α.	(Campion) That's correct.
7	Q.	You don't have any agreements for an option or
8	Α.	(Campion) We have
9	Q.	intents or anything like that?
10	Α.	(Campion) We have expressions of interest in
11		writing and in testimony from the biggest
12		customers out there. From DHMC and from
13		Hypertherm, and the City of Lebanon SAU school
14		system, expressing interest in the project and
15		interest in seeing indicative pricing as soon as
16		it's available. But those are those are old.
17		They're old now. And, for example, the SAU
18		commitment may very well have turned around,
19		because the SAU was in need of replacing their
20		furnace, that they need to replace it. And will
21		they wait for Valley Green to arrive? Probably
22		not. Would they go with propane, so that we
23		might be able to step in at a later date?
24		Perhaps. But they may very well go with a wood

	[W]	179 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		chip plant or something else.
2		So, again, when you're talking about
3		something that's had this long of a delay,
4		it's we're starting anew, with the same
5		customers that continue to have interest.
6	Q.	So, same line of questions, but, you know, there
7		was some earlier there was some questions
8		trying to make it somewhat analogous to federal
9		jurisdiction pipelines, and what they do is they
10		get a signed contract before they go to the
11		Federal Energy Regulatory Commission for "these
12		people want to buy the firm capacity on my line",
13		and perhaps they get a certificate of need based
14		on that. Now, clearly, those contracts are
15		predicated on if it actually happens, right? So,
16		you know, there is a model in the industry where
17		you're signing a contract with conditions on it?
18	Α.	(Campion) That's right. And we certainly have to
19		and be expected to deliver on that level of
20		commitment to come before you for a rate case,
21		certainly.
22	Q.	But you haven't tried to do that yet with any
23		potential customers?
24	Α.	(Campion) No.
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	180 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Okay. So, moving on, let's say we've approved
2		the franchise area, you've been granted your
3		franchise. Would you agree with me that there's
4		still got to be a critical threshold of customers
5		before you would actually go ahead and build. Is
6		that fair to say?
7	Α.	(Campion) Absolutely.
8	Q.	So, don't you still have the same problem, where
9		you're at a point where you're asking somebody
10		"Sign here, but I'm not going to build it yet,
11		so, you're taking on faith that I'm going to
12		build it"?
13	Α.	(Campion) Well, it's that's true, but they
14		wouldn't be taking it on faith that I can build
15		it. And that's a different thing, I think.
16	Q.	Okay. So, obviously, if you were to get your
17		franchise with a two-year window, you know, the
18		obvious thing going on here is if whoever, if
19		anybody, gets a franchise, in theory, you're
20		blocking somebody else from coming in who would
21		like to have a franchise, most likely, right,
22		unless
23	Α.	(Campion) Well, if we're granted the franchise
24		for both towns, that's correct. It would be
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

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[WITNESS	PANEL:	Campion~Stanley~Carroll~Bernstein]

1 presumably be an exclusive to develop that franchise territory for two years. The PUC has 2 3 the option of introducing another supplier any time, if public need is demonstrated. So, if 4 5 there was a customer out there that felt like 6 Valley Green was not providing the service that 7 they needed, and that there was another utility out there that could, it would certainly be 8 9 within your power to allow that. And I would 10 encourage it, because I'm for -- I'm for really 11 getting the supply to our little market there. 12 And, if I'm not able to cover it as fast as it 13 could be covered other ways, I'd be for that.

At the same time, in such a small market, with quick response, would be expected by Valley Green to a customer that felt like they weren't getting the service that they wanted from a utility pipeline.

And, again, in this type of an environment, this type of an "island" system, if you will, we can respond in a number of different ways to that. For example, there's a -- we've had negotiations with a company that currently is utilizing compressed natural gas that would be

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i	[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	potentially interested in converting to liquefied
2	natural gas. Now, if a liquefied natural gas
3	customer came along and was willing to cut a
4	bilateral deal that allowed us to lease over a
5	long term a piece of property, we could put a
6	liquefaction facility in there that could not
7	only satisfy their needs, but all of their
8	neighbors' needs. But, if we're not a franchise,
9	we couldn't do that. We would have to have
10	I'll give you an example. We've been working
11	with customers that are in the market right now.
12	We put together a package for the Veterans
13	Hospital in White River Junction, and we put
14	together a package for Blaktop, which is a local
15	paving company. And, in putting together the
16	this is very recently, this was just within the
17	last couple weeks we've been working on this.
18	But, at this time, as the price of fuels and the
19	CapEx associated with the installation, margins
20	get pretty thin. But, if we were a franchise, we
21	could locate we could locate on that, on the
22	Blaktop site, run one pipe next door to the local
23	block plant, and suddenly it makes sense. Then,
24	suddenly, you can bring the price in at a price

	[17]	183 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	[11	that the customer can handle. But, again,
2		without the franchise, you don't have the
3		flexibility to do that sort of thing.
4		And, again, that's why I would say, if I
5		were the franchisee, and I didn't respond to a
6		customer that could legitimately be handled in
7		some fashion like that, I would expect a
8		competitor to come in an gripe, and I would
9		welcome them joining the market.
10	Q.	I was going to ask this last, but I'll ask this
11		now. You've kind of alluded to this, and
12		Mr. Cicale was asking you, you know, "why you're
13		getting into this?" Right? And what I think I
14		heard you just articulate again is you want to
15		see gas service in that
16	А.	(Campion) I want to see gas service in our area.
17		I mean, we are marooned from gas service. And
18		we're too distant from any pipeline to ever have
19		one arrive. And, so, we're at the mercy of the
20		suppliers of energy that we currently have. And,
21		with the exception of the point-to-point CNG type
22		customer, that can have a that can afford the
23		capital associated with build-out, there really
24		aren't any other options, and there don't appear

	[W	184 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		to be any on the horizon. So, it's really for
2		the advantage of our area, of our area
3		businesses. We have a very vibrant community,
4		but we do suffer from high energy costs. And
5		it's a significant deterrent for businesses in
6		our area.
7	Q.	So, as you're well aware, we have Liberty also
8		has a docket in asking for basically the same
9		franchise?
10	Α.	(Campion) Uh-huh.
11	Q.	If that's your goal, why don't you declare
12		victory and say "this is great", and move on?
13		Why Valley Green?
14	Α.	(Campion) Why Valley Green over Liberty? That's
15		a good question. One of the question one of
16		the answers to that question is, I was very far
17		down this track before Liberty reared its ugly
18		head. We put our Petition in after extensive
19		work, and even that was it was a long time
20		before Liberty appeared.
21		Second is that the service specifically that
22		we're looking to bring to our area is more
23		comprehensive than simply putting a pipeline in.
24		We've talked about the unregulated business.
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	۲W	185 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		Those are the kinds of pieces that have to be
2		added to really service the area completely.
3		Whereas Liberty is in the pipeline business, and
4		they would come in and run a pipeline, and that
5		would handle a percentage of the business, but it
6		wouldn't necessarily handle all of it.
7		And the last reason is that I think that I
8		can deliver it at a much cheaper price, because
9		I'm in a better location to do it in. I'll have
10		to run less pipe. I'm much closer to the demand.
11		And I have a lot of elements necessary to move
12		the project forward already in place. So, those
13		are the biggest reasons.
14	Q.	Thank you. There has been a lot of discussion
15		about affiliates regulated and non-regulated in
16		your proposals. How can the Commission be
17		satisfied that there won't be
18		cross-subsidization? I think you mentioned that
19		earlier about cross-subsidizing between the
20		affiliates.
21	А.	(Campion) Yes. I think that you can be confident
22		that that won't occur because I feel I have
23		top-quality legal advice to make sure that that
24		does not occur. For example, I understand that,
	1	{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	۲٦	186 VITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		if Choice Storage were to lease property or sell
2		property to Valley Green, that that could be
3		considered a subsidized event, and it would
4		therefore have to be go before you. So,
5		that's why.
6		I think that I would be guided well enough
7		to make sure that I don't run afoul of that. And
8		that's one of the reasons why we've taken the
9		step of separating regulated from unregulated
10		from the getgo, rather than thinking we were
11		going to devise a general ledger that could
12		accommodate both. So
13	Q.	Thank you. You also got a lot of questions, I
14		think Attorney Patch especially, about, you know,
15		competitive procurement for the commodity itself.
16		So, what I'd like to understand is, if you don't
17		do an RFP, how, again, are you going to be able
18		to demonstrate to the Commission that you
19		provided the lowest cost commodity as a utility
20		to your ratepayers?
21	Α.	(Campion) Well, first of all, I'm not precluding
22		the use of an RFP in any way. And, if it if,
23		for some or all of the procurement the Commission
24		felt that the RFP process was the only way to
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W]	187 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		move forward to protect the consumer, then we
2		would do that. I am just I'm more familiar
3		with bilateral agreements, and we developed a
4		project with a symbiosis that seemed to bring a
5		value add that you don't necessarily get from an
6		RFP process, where the where the bottom line
7		is always the driving force, the lowest possible
8		price. I think, in some instances, the lowest
9		price the lowest possible price is you get
10		what you pay for.
11		So, we would not preclude the RFP process in
12		any stage. But we just don't feel that, one,
13		that was necessary at the stage that we were at
14		three years ago, two years ago, or that it
15		necessarily would be a benchmark that we had to
16		meet for every purchasing agreement going
17		forward.
18	Α.	(Bernstein) To the extent that other states are
19		relevant and the Commissions' experience here as
20		well, we've observed utility RFPs often, when
21		there is a question of technology. States like
22		California would go out, if there's a need for,
23		let's say, 15 megawatts of renewable generation,
24		with no further definition than that. Then,

	[W	ISS ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		often they will use an RFP to evaluate hydro
2		versus storage versus wind versus clean gas.
3		There's a spectrum. And, as Mr. Campion said,
4		that final determination hasn't been made here.
5		But, once you've identified a specific
6		technology, the value add of an RFP possibly goes
7		down, in terms of the prices of gas are widely
8		quoted, prices of equipment or rebar are widely
9		quoted. There's potentially less discovery
10		inherent in the time cost of an RFP. But, of
11		course, that's a matter of degree and is
12		situation-specific.
13	Q.	So, I'm interpolating. So, what I'm really
14		questioning, other than, really, is what else
15		would you use other than an RFP? How do you
16		know, if you want cost recovery as a utility, you
17		come before your regulator, you want to recover
18		costs, how do you prove if you don't do an
19		RFP, you don't have some kind of competitive
20		process, you don't have some comparison, how do
21		you show the regulator that what you're doing is
22		the least-cost alternative, and, therefore, you
23		should you did the right thing? What do you
24		compare it to?

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	[W]	189 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) I think we would probably have to
2		compare it to the probable result of an RFP, and
3		compare it to, you know, look at the internal
4		structure of the agreement that we brought
5		forward, and that would be what we'd have to
6		demonstrate.
7	Q.	And, if I paraphrase wrong, please correct me.
8		So, my observation, it appears that, in answer to
9		"managerial and technical expertise", by a large
10		degree you're looking at ultimately contracting
11		people with that expertise. Is that a fair
12		statement?
13	Α.	(Campion) That's really only in the initial stage
14		of development. We're a small island up there,
15		and don't have the skilled workforce that would
16		be needed on board on the island. And, so, we
17		would, by definition, want to bring people in
18		with the proper qualifications to be employed by
19		Valley Green. And we would but we wanted to
20		make sure we would want to make sure from the
21		outset that we had the qualifications needed to
22		get off the ground. So, to the extent it would
23		be to a great extent, it would be a
24		transitional arrangement, with TRI-MONT, for

	[W	190 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		example, we would have to have substantial staff
2		on hand 24/7 to handle emergency response and
3		that sort of thing. But we would hope that a
4		substantial percentage of that would eventually
5		be in-house staff that would probably have to
6		move there, if they were brought in and then
7		trained. And TRI-MONT is extremely experienced
8		in both of those things, both doing it and
9		training it.
10	Q.	So, if I want to be a little bit more granular,
11		where the utility experience is in the team
12		you're putting together?
13	Α.	(Campion) Well, the utility experience broken out
14		as, in terms of managing and operating the
15		pipeline system or the vaporization unit, it
16		lands with the two companies that I brought
17		forward. We have we have a separate
18		subcontractor that will be utilized for meter and
19		billing operations. And that, again, would
20		probably be something that might eventually be
21		taken in-house, because the number of customers
22		would be relatively limited.
23	Q.	I've seen reference in your filing, and certainly
24		now you've gone from let me back up a little
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	191 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		bit, I apologize. You've gone from multiple
2		tanks to one tank is your proposal, correct?
3	Α.	(Campion) Yes.
4	Q.	What drove that?
5	Α.	(Campion) Well, it actually we actually
6		started that way. The very first proposal that I
7		put before the City and the first the zoning
8		variances that we requested included a
9		1.2 million gallon tank. And we included that
10		from the beginning, because we felt that, one,
11		that there would be value in having the
12		capacity the capability to store capacity that
13		would be generated in months of low demand, and
14		not be subject to as much fluctuation of cost.
15		But we also felt that there was a market for
16		storage itself. And that the value in storage
17		would help subsidize the cost of the storage.
18		The cancellation of the NED, as an example,
19		I think most would agree, pretty much
20		institutionalizes peak shaving with LNG going
21		forward for a period of time. This means that
22		the demand for storing LNG production will likely
23		be greater, rather than less. And we have we
24		already have been in conversation with folks who
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[]]	192 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		are interested in storage at this location. And
2		it's no secret who they are. They're the people
3		that are actually out there producing the stuff
4		right now. And, just over the last 12 to 14
5		months, those companies have committed to even
6		more production, and some coming on board as
7		early as this year, and they're going to need
8		places to store.
9	Q.	Are you under the impression that the facility
10		would require a New Hampshire State Site
11		Evaluation Committee certificate?
12	Α.	(Campion) I think it would. I think it would.
13		We've gone back and forth about and, again,
14		this goes back to why we pared down to serial
15		60,000 gallon tanks. But I'm quite sure that, if
16		we're in the million gallon tank range, we'll be
17		talking to the SEC.
18	Q.	So, how does an SEC timeline fit into your our
19		earlier discussion about lining up customers,
20		getting everything done within a two-year window,
21		how does that work, do you think?
22	Α.	(Campion) Well, again, it's it will be a
23		process, it will be a process. If, for example,
24		we start moving down the track with the SEC, and
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	193 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	we're moving down the track simultaneously with
2	customers out there expecting to contract for
3	gas, there's the possibility that our initial
4	build-out could be handled with a temporary tank
5	situation. That would let us get up and running
6	and get the gas flowing, with those tanks to be
7	removed when the big tank came on line. That's
8	the kind of thing we would probably be looking at
9	doing.
10	Again, once we have even a modest setup, the
11	range that you can handle with that sort of a
12	setup is pretty grand. You know, we could bring
13	in portable ISOs to store, and simply escalate
14	the vaporization capacity as we grew, and then
15	replace the ISOs with the big tank, once it's on
16	line.
17	CMSR. SCOTT: I think that's all.
18	Thank you.
19	CHAIRMAN HONIGBERG: Commissioner
20	Bailey.
21	CMSR. BAILEY: Thank you. Good
22	afternoon.
23	WITNESS CAMPION: Hi.
24	BY CMSR. BAILEY:
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

 Q. I think I will start with Mr. Bernstein. I looked at I think the Web link that you provided and looked at your company online. And it looks to me like every project you've ever invested in before has been a renewable project. Is that correct? A. (Bernstein) That's correct. There's no textbook definition of "renewable". But I think that's a fair statement. Q. Is LNG renewable? A. (Bernstein) If you're displacing things like propane or dirtier fuels, then most people would consider a shift to LNG to be clean. Q. But it's not carbon-free?
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<pre>12 propane or dirtier fuels, then most people would 13 consider a shift to LNG to be clean. 14 Q. Cleaner? 15 A. (Bernstein) Cleaner, yes. 16 Q. But it's not carbon-free?</pre>
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<pre>14 Q. Cleaner? 15 A. (Bernstein) Cleaner, yes. 16 Q. But it's not carbon-free?</pre>
<pre>15 A. (Bernstein) Cleaner, yes. 16 Q. But it's not carbon-free?</pre>
16 Q. But it's not carbon-free?
17 A. (Bernstein) No, it is not.
18 Q. So, why did your company decide to make an
19 investment in this? It seems like a change from
20 investments that you've made in the past.
21 A. (Bernstein) I'd say all of our investments, or
22 most of them, with the exception of the series of
23 solar investments we've done, have not been
24 exactly like the ones we've done before. We've

	[W]	195 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		done fuel cells, we've done landfill gas to
2		energy, we've done wastewater methane, we've done
3		renewable fuels, different kinds, each one of
4		those has been a different thing. So, this would
5		be another different thing for us.
6		Our mandate is to be, broadly speaking,
7		sustainable and clean. This does fit into that
8		mandate. Our limited partners are well aware of
9		what we do and what we look at. And our interest
10		in Valley Green has been driven locally.
11		We probably would not be here if we were not
12		based in Hanover, New Hampshire. We think that
13		that makes this potentially a good investment for
14		us. We like local partners. We like people we
15		can get together with. We have a natural
16		understanding of what Mr. Campion is trying to
17		accomplish. And, hopefully, that makes us a
18		better investor, in that we know more about what
19		we're dealing with.
20	Q.	Mr. Speidel asked you about the return on
21		investment that you expect, and you said that it
22		was in "Exhibit 5". Can you find you don't
23		have to read it out loud, but can you point
24		that point it out to me, where that is?
		$\{ DC 15 - 155 \} $ $[D_{237} 2 - PFDACTFD] $ $\{ 05 - 05 - 16 \}$

	[W]	196 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Bernstein) I don't have a printout of Exhibit 5.
2		MR. WILLING: Commissioner Bailey, we
3		can help in just a moment.
4		CMSR. BAILEY: Okay. Thank you.
5	BY T	HE WITNESS:
6	Α.	(Bernstein) And, Commissioner, I personally did
7		not work on these spreadsheets, our staff did.
8		And I don't know that there is an actual printed
9		number saying "X percent" is the return. More
10		likely, there's a required capital, there's a
11		required profit stream, and thereby there's an
12		implied return of capital one could calculate, if
13		this resembles other analyses we would have done
14		for other projects like this.
15	Q.	Is there a is there an applied return of
16		capital, a number that I can find in here, do you
17		think? Should it be? I mean, when we regulate
18		utilities, we always talk about the return on
19		investment, the capital structure, the cost of
20		debt, and the weighted average cost of capital.
21		And, so, that's a really important piece of
22		information to know. So, I'm looking for some
23		indication about what the expected return on
24		investment would be.

 $\{DG \ 15-155\} \ [Day \ 2 \ - \ REDACTED] \ \{05-05-16\}$

	197 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	CHAIRMAN HONIGBERG: Attorney Brown, do
2	you have something?
3	MS. BROWN: Yes. To the extent you're
4	talking about traditional rate of return for the
5	Company, it would be in the proforma schedules
6	that were in response to Staff 3-10. If you're
7	looking for the return of the capital partner,
8	that would be in 5-A, and it's those the
9	spreadsheets that I think Mr. Bernstein is
10	referring to that are in response to Staff 1-2
11	and 1-7.
12	CMSR. BAILEY: Okay. Can you show me
13	on 5-A, because there's a million pages on 5-A,
14	the number that I'm looking for?
15	MR. WILLING: We'll look for the page.
16	MR. SPEIDEL: At 51, maybe.
17	CMSR. BAILEY: Fifty-one (51),
18	Mr. Speidel thinks.
19	WITNESS BERNSTEIN: Yes.
20	WITNESS CAMPION: Bates Page 51.
21	BY CMSR. BAILEY:
22	Q. Okay. So, help me out with that. Tell me
23	remember that this is confidential, so don't say
24	any numbers, but tell me how to understand it.
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[7	198 WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Bernstein) Yes. This is our standard project
2		model. And the total equity IRR would be the
3		return across all of the equity investors, as
4		opposed to the debt investors. And, then,
5		underneath, the "Total Equity IRR", you see a
6		breakout for two potential equity providers.
7	Q.	Hold on. I'm on the wrong page.
8		MS. BROWN: Mr. Bernstein, which Bates
9		stamp page are you on?
10		WITNESS CAMPION: Fifty-one (51).
11		WITNESS BERNSTEIN: Fifty-one (51).
12		CMSR. BAILEY: That's the page I should
13		have been on, but I wasn't. Sorry.
14	BY 7	THE WITNESS:
15	Α.	(Bernstein) So, there's a yellow highlighted
16		box
17	BY C	CMSR. BAILEY:
18	Q.	Okay.
19	Α.	(Bernstein) with "Total Equity IRR".
20	Q.	Okay. Thank you. And, Mr. Campion, can you show
21		me where your rate of return expectations are?
22		That would be probably in maybe Exhibit 4, Tab F?
23		I don't know. No.
24		MS. BROWN: You're looking at Tab E, I
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 believe. CMSR. BAILEY: Oh. Thank you. In 4 or 2 5? 3 4 MR. WILLING: Five. MS. BROWN: Five. 5 6 CMSR. BAILEY: Right. 7 WITNESS CAMPION: Page 102. Bates stamp Page 102. 8 CMSR. BAILEY: Okay. 9 WITNESS CAMPION: Line 2, Schedule 4. 10 MS. BROWN: I believe there are other 11 12 pages, if I could interject here. Mr. Campion, there are multiple scenarios. 13 14 WITNESS CAMPION: Right. I just picked 15 one. 16 CMSR. BAILEY: Right. Yes. And that's 17 good that you picked one, I have some questions 18 about that. We might as well go there now. 19 WITNESS CAMPION: Okay. 20 BY CMSR. BAILEY: 21 Can you explain what Phase 2, Phase 2 and 3, and Q. 22 Phase 2, 3, and 4 are, --23 (Campion) Yes. Α. 24 -- so I know the difference between? Q. {DG 15-155} [Day 2 - REDACTED] {05-05-16}

199

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) Yes. It's geography.
2	Q.	Does it go with A, B, and C?
3	Α.	(Campion) Yes. It does. Basically, the first
4		phase would be a percentage of the demand in Area
5		B. The second would be
6	Q.	So, Phase 2 is Area B, because you've sort of
7		written off Area A?
8	Α.	(Campion) No, because it's the closest
9		geographically to the source.
10	Q.	Okay.
11	Α.	(Campion) And it would require the shortest
12		amount of pipe, and the least amount of storage.
13	Q.	Okay.
14	Α.	(Campion) And, so, 2 and 3 would be that, plus
15		Area C or part of C, and so forth.
16	Q.	And what would Phase 4 add?
17	Α.	(Campion) Phase 4 would be our full build-out,
18		including all of Hanover.
19	Q.	And, so, including Area A?
20	Α.	(Campion) Yes, including Area A.
21	Q.	So, back to Mr. Bernstein maybe, maybe Mr.
22		Campion, I'm not sure. You said that you were
23		going to invest 100 percent in the beginning, and
24		then you were going to you were going to issue
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W]	201 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		competitive debt or is Valley Green going to do
2		that?
3	Α.	(Campion) We'd be equity partners. So, we would
4		both issue debt.
5	Α.	(Bernstein) The Valley Green entity would issue
6		debt.
7	Α.	(Campion) Yes. NEC would not be
8		[Court reporter interruption.]
9	CONT	INUED BY THE WITNESS:
10	Α.	(Bernstein) I said, to be clear, the Valley Green
11		entity would issue debt. New Energy Capital Fund
12		would not be a borrower.
13	BY CI	MSR. BAILEY:
14	Q.	Right. But they would issue the debt and pay
15		some of the initial capital investment back right
16		away?
17	Α.	(Campion) That would be typical, yes.
18	Q.	Okay. And do you have any idea what percentage
19		of that you plan to do?
20	Α.	(Campion) No, I really don't. I think it will
21		it will probably be governed by the cash flow we
22		have with initial build-out, the kind of debt we
23		can support.
24	Q.	Okay. So, if

	[W	202 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) We have and just, sorry, we actually
2		have a lot of enthusiastic lenders in the area,
3		local banks, that are interested in this process
4		and this project. So, I think that they're
5		anxious to be involved, if they can.
6	Q.	In the unlikely event, though, that you don't
7		have the customer base to support repaying the
8		debt, then would you how does the capital
9		structure work? Would you be considered
10		100 percent equity until you issue the debt?
11	Α.	(Campion) Yes.
12	Q.	Mr. Carroll, you're up next. In your testimony,
13		on Page 35, you use the term "natural gas
14		feedstock". Can you explain what you mean by
15		that?
16	Α.	(Carroll) Yes. That's the natural gas being
17		produced upstream of the liquefaction facility.
18	Q.	So, in Marcellus, under
19	Α.	(Carroll) Off the well.
20	Q.	Pardon me?
21	Α.	(Carroll) Off the well.
22	Q.	Off the well.
23	Α.	(Carroll) Correct.
24	Q.	Okay. Earlier there was some discussion about
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	203 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		potential fixed price for 15 years. Is that
2		anything that you are familiar with?
3	Α.	(Carroll) It may be referring to the sort of
4		the liquefaction fee portion of the contract. I
5		mean, we kind of look at that as like the demand
6		charge on the pipeline, right? So, you got a
7		fixed fee for firm transportation. So, that's
8		the fixed portion that's been discussed in the
9		proposal that we have in the testimony.
10	Q.	I see. So, the commodity price?
11	Α.	(Carroll) The commodity price is floating.
12	Q.	Okay. That's what I thought, but
13	Α.	(Carroll) Yes. As of today. So, well, as what's
14		contemplated.
15	Q.	Okay. So, if Mr. Campion were required to issue
16		an RFP to ensure a least cost supply, would
17		that how would that impact the agreement that
18		you have with Valley Green?
19	Α.	(Carroll) I guess it depends on how you look at
20		it. I mean, we've always tried to frame this as,
21		you know, we're providing a service similar to a
22		pipeline. You know, so, you could certainly
23		issue an RFP upstream of the pipeline and get
24		competitive bids that way. You know, if you're
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	204 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		talking about issuing a competitive bid for LNG
2		service in general that a company like Distrigas
3		can bid on, that's a little bit different. You
4		know, there are not that many LNG suppliers out
5		there that offer this kind of firm service that
6		we're talking about.
7		So, you know, like I said, that we're trying
8		to frame this as like we're the pipeline, we're
9		the processing company, delivering LNG. There's
10		an opportunity there to buy natural gas upstream
11		of the facility.
12	Q.	And do they get a better price from you on the
13		price of gas, because you're the "pipeline"
14		supplier, the capacity supplier?
15	Α.	(Carroll) Well, there's a reason that companies
16		like Liberty Utilities participated in the
17		Northeast Energy Direct Project, and that's to
18		tap into natural gas in the Marcellus Shale
19		region. That's where the cheapest commodity
20		prices are. They, typically, basis is well below
21		NYMEX/Henry Hub, which is, you know, a common
22		trading point. So, and well below Algonquin
23		city gates for Tennessee Zone 6, which is sort of
24		the gas index up here.

	[W]	205 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		So, you know, we are very confident that the
2		commodity price in the area that we plan to build
3		the liquefaction plant is the lowest in the
4		country, actually.
5	Q.	But I'm talking about the cost that Valley Green
6		will incur for the for your storage tanks?
7	Α.	(Carroll) Sure. I mean, you've got, yes, the
8		liquefaction fee, you've got the cost of
9		transportation, for, you know, the vehicle
10		actually making a delivery. I mean, those
11		portions would be compared to the alternatives.
12	Q.	Would those portions be more expensive if they
13		bought the supply from somebody else?
14	Α.	(Carroll) So, I've participated in a lot of
15		different open seasons for liquefaction plants.
16		I can assure you that our rates are right in line
17		with the industry standard for liquefaction fee.
18		With transportation costs, when it was
19		contemplated, our rates are typically lower than
20		other LNG transport providers. So, I was pretty
21		confident, yes, that our rates were probably the
22		most competitive in the market.
23	Q.	And they're not tied to the cost of the to the
24		assumption that you will be the supply provider?
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	206 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Carroll) Well, so, I mean, our role in this, we
2		want to be the LNG supplier, right? So, you
3		know, we want to build the liquefaction plant.
4		You know, whether or not, you know, they want us
5		to buy the natural gas from the producer
6		upstream, or he wants to buy the natural gas
7		or, Valley Green wants to buy the natural gas
8		upstream of the supplier, I don't think it makes
9		much difference to us. I mean, we want to
10		process it. We want throughput through our
11		terminals.
12	Q.	Okay. On Page 37 of your testimony, you talk
13		about "Safety precautions shall be as stated by
14		the facility's safety officer". Who will that
15		be? Who is that?
16	Α.	(Carroll) So, we don't currently have a name to
17		that, that position, but we do realize that that
18		position will be needed. You know, it could
19		be I mean, we have terminal operations today.
20		We have many different terminals. It could fall
21		under that person's jurisdiction or we might
22		we might want to have somebody specific for this
23		particular application.
24		So, you know, we do have a safety officer
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

207 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 that oversees multiple terminals today. So, it 2 is possible that, you know, that person is 3 already on staff right now. Okay. So, it would be a Gulf employee? 4 Q. 5 Α. (Carroll) Correct. Yes. All right. Thank you. Mr. Campion, if we 6 Q. 7 approve the franchise that you're requesting, what would your title for this company -- for 8 9 this utility be? President? Chief Executive 10 Officer? 11 (Campion) President. Α. 12 Q. President? Would there be any other officers, do 13 you think? 14 Α. (Campion) Yes. Yes. And you could see in our 15 org chart that we have officers, a COO, a CFO, 16 and a managing director, some of which I think we 17 named. 18 MS. BROWN: If I can direct your 19 attention to Exhibit A -- I'm sorry, Exhibit D --20 5-D, Bates stamped 92 through 99, and those are 21 the org charts, --22 WITNESS CAMPION: Okay. Great. Thank 23 you. 24 MS. BROWN: -- in response to Staff {DG 15-155} [Day 2 - REDACTED] {05-05-16}

[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 3-8. Thank you. 2 CMSR. BAILEY: 5-D, what were the 3 pages? MS. BROWN: Ninety-two (92) through 99. 4 5 That is the visual representation of the scenarios that you were asking about with 3-10. 6 7 CMSR. BAILEY: So, Bates Page 92 looks an awful lot like Exhibit 4, Bates Page 16 to me. 8 Is there any difference? 9 MR. WILLING: I think those are the 10 11 same, and the subsequent org charts are 12 different. 13 CMSR. BAILEY: Okay. So, the detail is 14 confidential, but this Page 92 is not? 15 MR. WILLING: Right. 16 CMSR. BAILEY: Okay. 17 MR. WILLING: Yes. Sorry, checking 18 that again. 19 CMSR. BAILEY: Page 92 in Exhibit 5 and 20 Page 16 in Exhibit 4? 21 MS. BROWN: Ninety-two (92) through 99 22 were confidential. 23 MR. WILLING: Yes, it is. 24 CMSR. BAILEY: But look at Exhibit 4, {DG 15-155} [Day 2 - REDACTED] {05-05-16}

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	[W	209 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		which is not confidential, Page 16.
2		[Short pause.]
3		CHAIRMAN HONIGBERG: Mr. Willing.
4		MR. WILLING: It appears to be the
5		same. We waive any right of confidentiality over
6		that page.
7		CMSR. BAILEY: Okay. So, then, for
8		purposes of the record then, let's just refer to
9		Exhibit 4, Page 16.
10	BY C	MSR. BAILEY:
11	Q.	So, are you the square on the top, "Ownership
12		Share Valley Green/NEC"?
13	Α.	(Campion) Yes.
14	Q.	Is NEC an officer? Do they have any officer
15		functions?
16	Α.	(Campion) They would be assisting in private
17		financing and assisting the CFO.
18	Q.	But they're not going to be the CFO?
19	Α.	(Campion) No.
20	Q.	So, they're not really an officer of the utility?
21	Α.	(Campion) No.
22	Q.	Okay. And, then, the CFO and the COO, they would
23		be officers?
24	Α.	(Campion) Correct.

	[W]	210 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Okay. So, who has the responsibility to ensure
2		safe and reliable service?
3	Α.	(Campion) Valley Green Natural Gas has the
4		responsibility for delivering safe and reliable
5		service, and those duties and responsibilities
6		would fall first to the managing the manager
7		and director staff as part of Valley Green, in
8		conjunction with the functions brought forward
9		with Gulf and TRI-MONT.
10	Q.	So, I want to know specifically where on this org
11		chart I mean, do you have any responsibility
12		for safe and reliable operation of this utility?
13	Α.	(Campion) The Chief Operating Officer would have
14		that responsibility.
15	Q.	And we don't have a Chief Operating Officer yet?
16	Α.	(Campion) Not currently, no.
17	Q.	Okay. So, who's here to testify about the safety
18		and reliability of the utility that we you
19		know, to convince us that this is going to be a
20		safe and reliable utility?
21	Α.	(Campion) Yes. Well, I think that's partly what
22		Ken brings to the table, that is part of is
23		part of the fill out of this org chart, we're
24		going to be bringing in staff that has the

	[W	211 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		credentials and qualifications. And they will be
2		replacing those that we put in place from
3		TRI-MONT to begin with.
4	Q.	Okay.
5	Α.	(Stanley) And just to make just to be a little
6		bit clearer. So, it's our intention that,
7		through the design and construction oversight and
8		initial operations and maintenance of the
9		distribution system, that TRI-MONT would be the
10		responsible party to ensure its safety and
11		reliability of the distribution service. And, in
12		part, Gulf would have those roles and
13		responsibilities at the onset for the storage
14		facility.
15	Q.	Okay.
16	Α.	(Stanley) And just I just want to clarify a
17		little bit more
18	Q.	I have a lot of questions for you. So, we'll
19		have a conversation.
20	Α.	(Stanley) Oh, okay. All right. Then, I'll wait
21		for those.
22	Q.	Okay. Can you look at well, we kind of
23		already talked about this, Mr. Campion,
24		Exhibit 5, Tab E, those were the revenue
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		requirement rates per therm. So, back to
2		Page 103, just as an example.
3	Α.	(Campion) Yes.
4	Q.	How do I this is the revenue requirement that
5		you would expect for the build-out of Area B in
6		2019?
7	Α.	(Campion) Correct.
8	Q.	And, so, how do I convert that to a rate that a
9		customer may pay for an MMBtu? Yes. I'm not
10		asking this to tell me what the number would be,
11		just how I would get there.
12	Α.	(Campion) That would be Bates stamp 21.
13	Q.	In Exhibit 5?
14	Α.	(Campion) Exhibit 5. And
15	Q.	Can you talk me through that, without talking
16		about the numbers?
17	Α.	(Campion) That chart is what that's the
18		revenue chart that feeds Bates stamp Page 8.
19		Wait a minute.
20	Q.	I don't
21	Α.	(Campion) Oh, I'm sorry. I'm sorry. I'm sorry,
22		Page 9, Line 4, under "Revenue", the retail
23		supply service.
24	Q.	Okay.

 $\{DG \ 15-155\} \ [Day \ 2 \ - \ REDACTED] \ \{05-05-16\}$

		[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Campion) You see that?
2	Q.	Yes, I do.
3	Α.	(Campion) Okay.
4	Q.	And can you show me, is the number that was
5		produced, the average per therm rate that was
6		produced in Tab E, is that an input to this
7	Α.	(Campion) Yes, it is.
8	Q.	calculation? Where does that show up?
9	Α.	(Campion) On that I believe it's on that other
10		page that I mentioned, was it 10
11		MS. BROWN: 103.
12		WITNESS CAMPION: 103?
13	ΒY	CMSR. BAILEY:
14	Q.	No, 103 is the revenue per therm number that I'm
15		asking you to show me where that gets input into
16		the rate calculation that produces the rate on
17		Page 9.
18	Α.	(Campion) I think that's an internal
19		[Court reporter interruption.]
20	BY	THE WITNESS:
21	Α.	(Campion) I think that's an internal calculation
22		to the spreadsheet.
23	ΒY	CMSR. BAILEY:
24	Q.	Okay. All right. Thank you.
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	214 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		CMSR. SCOTT: Could I interrupt before
2		we move on? I'm a little bit confused. You
3		referenced "Bates 21", and that seems to have the
4		years 2027 and 2028 on it?
5		WITNESS CAMPION: I'm sorry. Bates 21.
6		How about Bates 26? Bates 26.
7		CMSR. SCOTT: Thank you.
8		CMSR. BAILEY: You good?
9		CMSR. SCOTT: All set.
10		CMSR. BAILEY: Okay.
11	BY CI	MSR. BAILEY:
12	Q.	I think you may have answered this, but just so
13		I'm sure that it's clear. If Dartmouth College
14		decides that they're only going to go with
15		renewable and non-carbon-producing projects, can
16		you can your business plan go forward and be
17		financially viable?
18	Α.	(Campion) Yes. As a matter of fact, we didn't
19		actually add Dartmouth to the picture until we
20		were a couple of years into this process,
21		because for two reasons. One, because the
22		nature of Dartmouth and their decision-making
23		process makes it ill-advised to base any business
24		plan on what they might or might not do. And,
		/DC 15-155/ [Dav 2 - REDACTED] /05-05-16/

	ΓW	215 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	[secondly, because our interests were really
2		parochial. We started with our neighbors, our
3		most immediate neighbors, and built a business
4		plan to support that.
5	Q.	Okay. How about the billing? You're going to
6		contract somebody out to do billing?
7	Α.	(Campion) Yes. Right.
8	Q.	Will you have to develop your own billing
9		software?
10	Α.	(Campion) No. We will not have to develop our
11		own billing software. We have a firm that a
12		national firm that is especially good at small
13		operations like what we would be.
14	Q.	Do they bill for any other utilities?
15	Α.	(Campion) Yes.
16	Q.	Okay. Thank you. Now, Mr. Stanley, do you want
17		to start with what you wanted to talk to me about
18		or should I just
19	Α.	(Stanley) You can ask.
20	Q.	So, you're the witness who is responsible for
21		proving that the utility will be able to operate
22		safely and reliably?
23	Α.	(Stanley) Yes. Through the design and
24		construction process, inspection process, we
		$\{DG 15-155\} $ $[Dav 2 - REDACTED] \{05-05-16\}$

	[W	216 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		would deliver a commissioned system
2		[Court reporter interruption.]
3	BY T	HE WITNESS:
4	Α.	(Stanley) We would, through the design,
5		construction, inspection process and
6		commissioning, we would be able to meet those
7		that criteria, safe and reliable service, for the
8		distribution system.
9	BY CI	MSR. BAILEY:
10	Q.	Okay. Let's talk a little bit about your
11		experience. You're the president of the
12		engineering is it an engineering consulting
13		firm?
14	Α.	(Stanley) Yes, it is.
15	Q.	Okay. And you're the president
16	Α.	(Stanley) I am.
17	Q.	or the owner?
18	Α.	(Stanley) I am.
19	Q.	Okay. And what is your degree in?
20	Α.	(Stanley) I don't actually have an engineering
21		degree. My degree is technical from the Air
22		Force, through navigation training, technical
23		training, and navigation, air traffic control and
24		airfield management.

	[W]	217 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	And do you supervise the gas safety engineers who
2		would be inspecting and designing and
3	Α.	(Stanley) I provide a staff that's capable of
4		that management qualification. And they're
5		full-time employees. I've been doing that for 28
6		years of consulting services for the LDCs, for
7		municipal gas companies and municipal light
8		companies, and power gen companies.
9	Q.	Designing LDC distribution systems?
10	Α.	(Stanley) Yes. Not in its entirety, but,
11		obviously, as they're built out, new mains and
12		services, hydraulic modeling services, system
13		evaluation, and so on. We provide the skilled
14		employees and professionals to be able to meet
15		the engineering requirements to do that.
16	Q.	Have you ever worked for an LDC?
17	Α.	(Stanley) As an employee?
18	Q.	Yes.
19	Α.	(Stanley) No, I have not.
20	Q.	You mentioned that you've done or, your
21		company has done construction, installation, and
22		inspector services for Unitil?
23	Α.	(Stanley) Yes. We are performing construction
24		inspection services for Unitil, on new mains and
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	218 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		services as they're installed.
2	Q.	Okay. So, you're not installing them?
3	Α.	(Stanley) No, we're not. We do not self-perform
4		construction work.
5	Q.	So, really, what you're going to do for Valley
6		Green is you're going to design the system, hire
7		somebody else to construct it, and then your
8		workforce will make sure they will be the
9		inspectors?
10	Α.	(Stanley) We will perform the inspection on the
11		work that's being installed by hired qualified
12		contractors, yes.
13	Q.	And are you is your firm going to design the
14		system?
15	Α.	(Stanley) Yes, we are.
16	Q.	Who's going to establish the MAOP?
17	Α.	(Stanley) The MAOP will be determined once we
18		understand the load, the distance, and pressure
19		requirements of our end-users.
20	Q.	Have you ever have you ever been involved in
21		testing a new system that hasn't been on line and
22		establishing an MAOP?
23	Α.	(Stanley) Yes, we have.
24	Q.	Have you, personally?
		$\int DC = 15 - 155 \int [D_{237} 2 - REDACTED] \int (05 - 05 - 16)$

	۸]	219 WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Stanley) Personally, yes. Personally oversaw
2		the project being built, yes. In early 2000, our
3		best example is we were the project director,
4		project manager, construction manager, and
5		inspection team, and subsequently operations and
6		maintenance team, for Mass. Municipal Wholesale
7		Electric Company, in Ludlow, Mass. That was a
8		5-mile 20-inch high-pressure natural gas supply
9		pipeline to their power plant facility. So,
10		understanding the load requirements of the power
11		plant facility, the pressure requirements and
12		flow requirements, we were able to determine the
13		MAOP for that line, design it appropriately, and
14		then ensure its construction met those criteria
15		and requirements. Subsequently to construction
16		and commissioning, because MMWEC did not have the
17		staff that was qualified or qualified or
18		trained to operate a system, we, my company, not
19		TRI-MONT at the time, but my team at the time, my
20		previous company, was hired to perform the
21		operations and maintenance services until a time,
22		and assisted MMWEC in training their staff, so
23		that they could then take over the system as
24		operations and maintenance upon their own

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		facility, and then subsequently support them
2		through elements that they don't have in-house.
3		So, it was a transitional process, through
4		the construction, the operations, and then get
5		their team to a point where they could operate
6		and maintain it themselves.
7	Q.	Do you remember what the MAOP on that system was?
8	Α.	(Stanley) I don't recall it off the top of my
9		head.
10	Q.	Do you actually were you there for the testing
11		of it?
12	Α.	(Stanley) Yes. The hydrostatic testing of the
13		line, absolutely.
14	Q.	Tell me what were the features of the test?
15	Α.	(Stanley) Typically, a hydro test involves
16		filling the pipeline up with water, bring it up
17		to a certain test pressure, and holding that
18		pressure for a certain period of time, and
19		charting that pressures through atmospheric
20		pressure charts, as well as pressure charts, that
21		meet a certain testing and time frame in which to
22		hold that pressure test.
23	Q.	And what amount of pressure did you put in it?
24	Α.	(Stanley) One and a half times its operating
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	'ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		pressure.
2	Q.	Okay. Have you ever experienced an event where
3		there was unintentional estimated gas loss great
4		enough to qualify as an emergency?
5	Α.	(Stanley) We have not.
6	Q.	Are you responsible for the emergency response,
7		just the plan, not the
8	Α.	(Stanley) Yes. We are responsible for developing
9		the emergency response plan for Valley Green.
10	Q.	And how do you do that?
11	Α.	(Stanley) Through the there's industry
12		standards through Office of Pipeline Safety, the
13		state requirements with regards to what the
14		response times and requirements are. And we use
15		those parameters to establish a specific layout
16		that meets those, that criteria, and then modify
17		it based on the facility that the owner would
18		have. And, then, obviously, submit it to the
19		appropriate agency for approval.
20	Q.	Do you have experience with LNG facilities?
21	Α.	(Stanley) The LNG facilities that we have
22		experience with, although not from greenfield or
23		ground-up, we have worked for Distrigas of
24		Massachusetts. We are an annual engineering
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

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	[W	222 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		services provider for them. And we support them
2		on a number of different LNG piping
3		facilities/storage facilities. We also have
4		experience at with National Grid's facilities
5		in Providence, Rhode Island, associated with dike
6		containment requirements, spill prevention
7		requirements, as well as their facility in
8		Exeter, Rhode Island, Tewksbury, Massachusetts,
9		and so on.
10	Q.	Any operational?
11	Α.	(Stanley) No operational.
12	Q.	Do you know how much of the load can be satisfied
13		by ambient vaporization transferred into the
14		pipeline?
15	Α.	(Stanley) I don't have that number, no.
16	Q.	Do you know what I'm talking about?
17	Α.	(Stanley) No, I'm not. It's not clear to me.
18	Q.	So, liquid gas is cold.
19	Α.	(Stanley) Correct.
20	Q.	And the vaporization maybe, well, of course,
21		you're the marketing guy. So, you're not the
22		technical guy on this either.
23	Α.	(Carroll) Yes, but, I mean, I understand the
24		question you're asking. I mean, there's a couple
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	[W	223 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		of different ways where you can regasify LNG,
2		ambient vaporizers or you can use a water bath
3		vaporizer.
4	Q.	Right. But, in the summertime, you have some
5		naturally occurring boil-off that you're going to
6		put back into the pipe, I would assume, right?
7	Α.	(Stanley) That's correct.
8	Α.	(Carroll) Sure.
9	Q.	Do you have any experience with that kind of
10		design?
11	Α.	(Stanley) We understand the process of collecting
12		boil-off and recollecting and getting it into the
13		pipeline. We have not done that specifically for
14		any of our clients. I misunderstood your
15		question earlier.
16	Q.	Okay.
17	Α.	(Stanley) But we are well equipped to handle
18		water bath heaters, vaporization process, glycol
19		systems and so on for vaporization support.
20	Q.	When you're designing the system, do you have an
21		idea of what kind of control measures will be in
22		place to verify that the vaporized LNG transfers
23		into the pipeline will not exceed the system
24		pressure or temperature limit?

 $\{DG \ 15-155\} \ [Day \ 2 - REDACTED] \ \{05-05-16\}$

	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Α.	(Stanley) Yes. We'll have pressure and
2		temperature sensors on the system that safeguard
3		overpressurization or controlling the temperature
4		requirements.
5	Q.	And how does that work with LNG and ambient
6		vaporization?
7	Α.	(Stanley) Through a series of instrumentation
8		that we will design through the process to
9		upstream of any distribution pipe within the
10		facility.
11	Α.	(Carroll) I just want to add, I think boil-off
12		issues will not be as significant with a baseload
13		facility, as opposed to a peak shaving facility.
14		I mean, this facility will be operated
15		year-round, every day. So, there will be a lot
16		of product that's cycling through. So, whenever
17		you're refilling that tank, you know, it will
18		collapse the vapors and it should operate, I
19		guess, a little more consistently.
20	Q.	Does it get refilled every day?
21	Α.	(Carroll) Well, I mean, we could schedule it any
22		which way that the system demands. So,
23	Α.	(Stanley) Also, to make clear is that we would
24		assist in the oversight of the design process,
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

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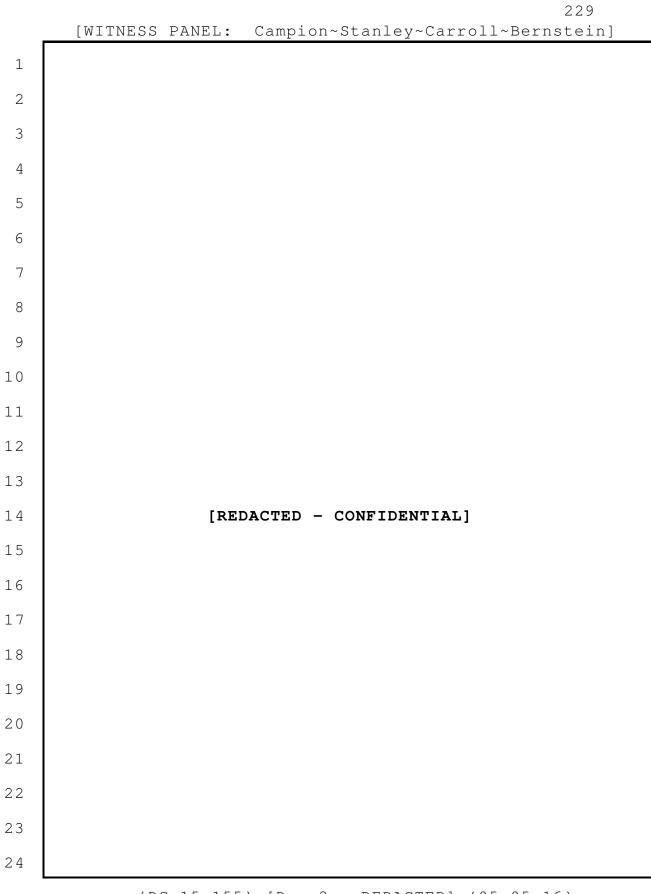
1but we will also be reliant on tank and2vaporization companies that are specific to that3business. So, we would Valley Green would4contract with them to do that installation and5the specific design associated with that, and6then we would oversee its performance to get the7design completed and constructed on time.8Q.Q.Mr. Campion, as the president of a utility, who's9reliable for safety and reliability of the10citizens in the franchise area that you're asking11us to grant you, are you convinced that whoever12you find to operate and maintain the system is13going to have the experience necessary to deal14with all kinds of problems, especially when they15haven't even designed it?16A.(Campion) I'm a little bit unclear "dealing with17problems if they haven't" "if they weren't the18designer", is that what you're saying?19Q.Well, yes. So, they're not the designer.20TRI-MONT's going to be the designer. And someday21in the future in the future you're going to22hire somebody to operate it?23A.24(Campion) We'll have operations people on staff,		[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
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22 hire somebody to operate it?	20		TRI-MONT's going to be the designer. And someday
	21		in the future in the future you're going to
23 A. (Campion) We'll have operations people on staff,	22		hire somebody to operate it?
	23	Α.	(Campion) We'll have operations people on staff,
24 yes.	24		yes.

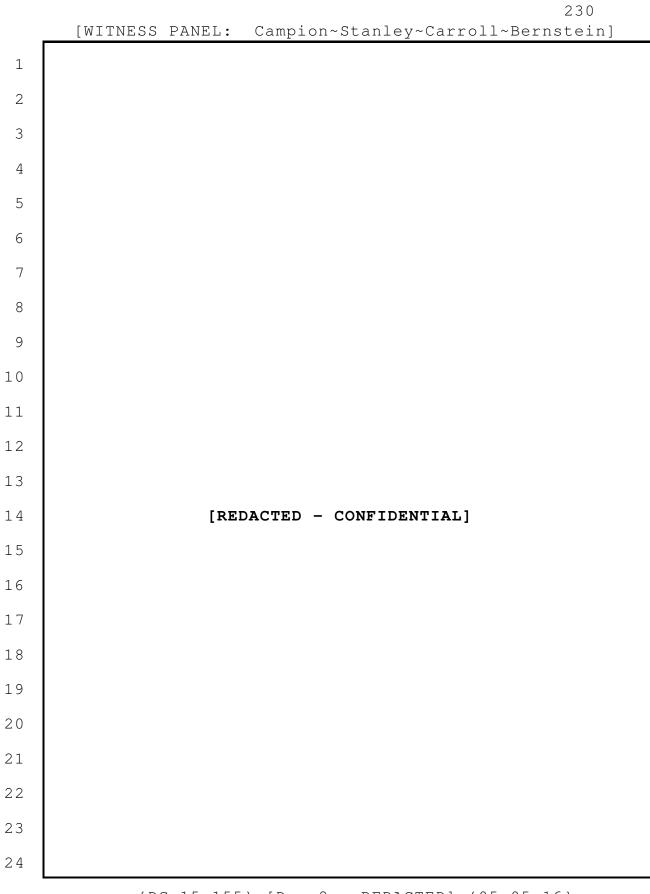
 $\{DG \ 15-155\} \ [Day \ 2 - REDACTED] \ \{05-05-16\}$

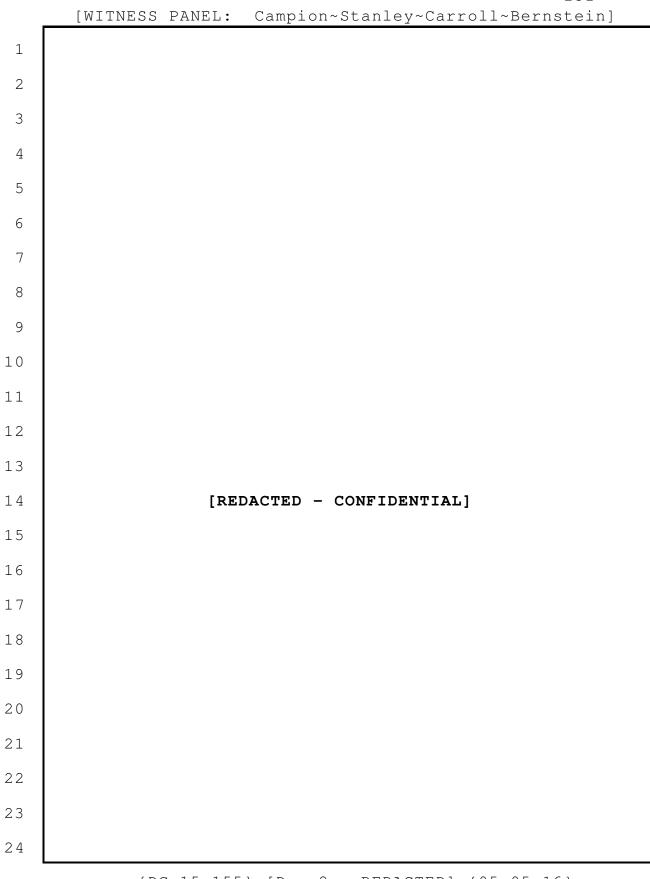
	[W	226 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Right.
2	Α.	(Campion) Yes, I am convinced we can do that.
3		Again, there would be a transition process
4		involved and that would be very important. We'd
5		certainly be bringing we'd be bringing
6		technical staff in from out of the area. And,
7		so, the vetting process would have to be would
8		have to be extensive to make those types of
9		commitments. And, yes, I think we can be assured
10		of that, with the backup that we have in terms of
11		making those decisions.
12		CMSR. BAILEY: Okay. Thank you.
13	BY C	HAIRMAN HONIGBERG:
14	Q.	Mr. Bernstein, I see from the organizational
15		chart that the expectation is that your company
16		will have a representation on the board?
17	Α.	(Bernstein) At the moment, yes.
18	Q.	Do you have an understanding at this point about
19		how that board will be run and how much how
20		much control you'll have over the operations of
21		the company?
22	Α.	(Bernstein) It would be typical from other
23		typical with other investments we make, where
24		there's a balance between the investor and the
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

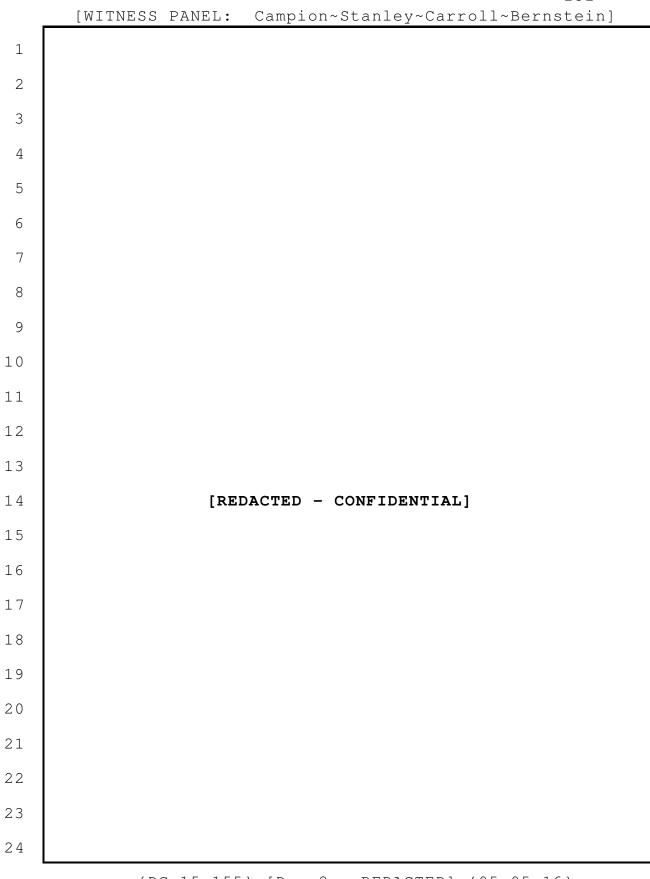
	۲W	227 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	L	developer or the sponsor. You would have a
2		series of decisions that would require unanimous
3		consent, you'd have some others that would
4		require majority consent. If another investor or
5		even a lender, depending on the characteristic of
6		the lender, came in at some point, they could
7		possibly join the board.
8		But, generally, there would be standard
9		bylaws and articles of incorporation that would
10		govern those decisions.
11	Q.	And those articles and bylaws, they presumably,
12		Mr. Campion, would be part of whatever filing
13		you'd be making with the Commission?
14	Α.	(Campion) That's correct.
15		CHAIRMAN HONIGBERG: Everything else I
16		would have asked any of you has been answered
17		already.
18		So, let's go off the record for a
19		second.
20		[Brief off-the-record discussion
21		ensued regarding confidential
22		information and then taking a
23		recess.]
24		CHAIRMAN HONIGBERG: Oh, I'm sorry,
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

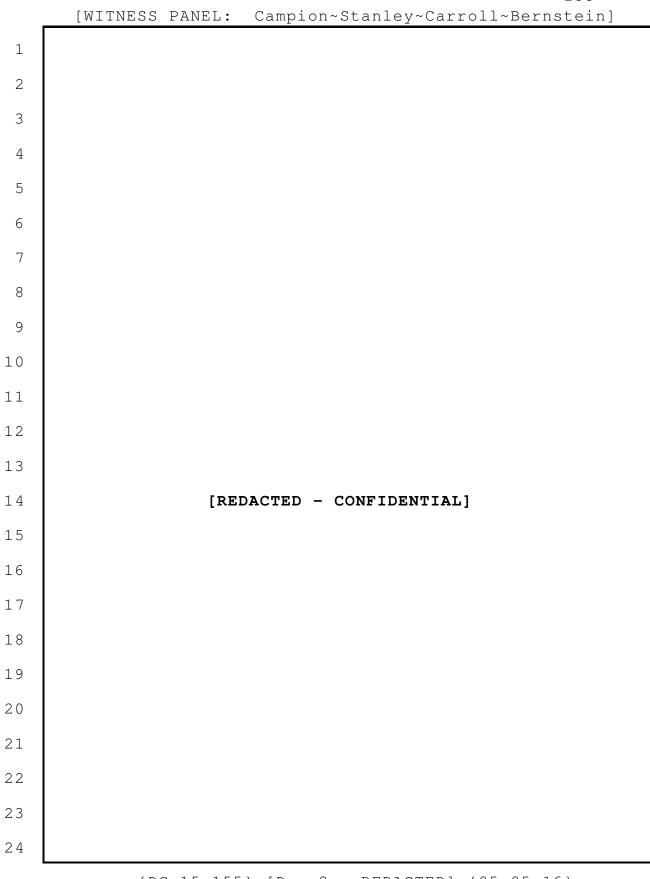
	228 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	yes. We'll break well, depending on how long
2	Mr. Speidel takes, why don't we plan on coming
3	back at 3:30.
4	MR. SPEIDEL: Yes, that's safe.
5	[Hearing continues in the <u>CONFIDENTIAL</u> SESSION]
6	(Pages 229 through 234 of the
7	hearing transcript is contained
8	under separate cover designated as
9	"Confidential & Proprietary".)
10	
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	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

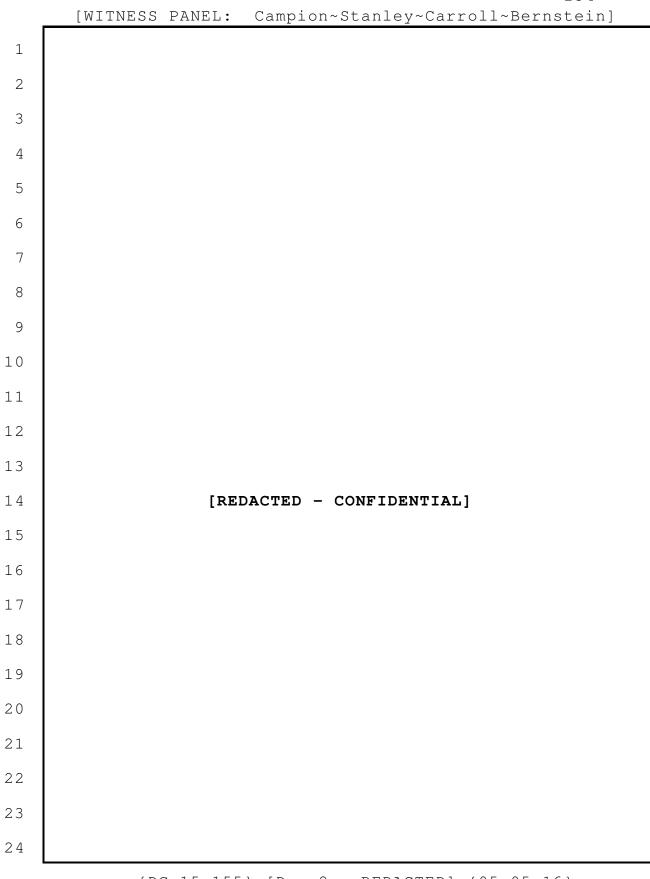












	[W	235 VITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		(Hearing resumes on the public
2		portion of the record following
3		the recess after the confidential
4		session, reconvening at 3:41 p.m.)
5		CHAIRMAN HONIGBERG: All right. Mr.
6		Willing, do you have any questions for your
7		witnesses on redirect?
8		MR. WILLING: I do, and then I'm going
9		to turn it over to Attorney Brown for a few more,
10		if that's all right. The total is not a large
11		number.
12		REDIRECT EXAMINATION
13	BY M	IR. WILLING:
14	Q.	Mr. Campion, Attorney Geiger asked a series of
15		questions regarding Valley Green's supply of gas.
16		So, I'm going to ask you about that. First of
17		all, Valley Green's supply needs are provided in
1 0		
18		the Petition at Page 3, Paragraph 6?
10	Α.	
	А. Q.	the Petition at Page 3, Paragraph 6?
19		the Petition at Page 3, Paragraph 6? (Campion) Yes.
19 20		the Petition at Page 3, Paragraph 6? (Campion) Yes. Yes. Has NG Advantage ever provided Valley Green
19 20 21	Q.	<pre>the Petition at Page 3, Paragraph 6? (Campion) Yes. Yes. Has NG Advantage ever provided Valley Green with a quote for gas supply for those volumes?</pre>
19 20 21 22	Q. A.	<pre>the Petition at Page 3, Paragraph 6? (Campion) Yes. Yes. Has NG Advantage ever provided Valley Green with a quote for gas supply for those volumes? (Campion) No.</pre>

	[W]	236 [TNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		meet your CNG equipment needs, if you were
2		utilizing CNG, but you could buy the gas from any
3		other supplier?
4	Α.	(Campion) No.
5	Q.	So, they haven't provided you with a quote that's
6		apples-to-apples with Gulf?
7	Α.	(Campion) No.
8	Q.	Different topic. I want to ask you about the
9		zoning variance extension that Ms. Arwen
10		referenced. Why did the ZBA grant you that
11		extension?
12	Α.	(Campion) The ZBA was required to grant me the
13		extension, according to the ordinance, for good
14		cause. And I put forward to the Zoning Board
15		that it was not actually possible to complete the
16		steps required to exercise the variance
17		expeditiously enough to make it possible. And I
18		listed to the Zoning Board the submission
19		requirements that the PUC has, as far as for this
20		application, including, you know, the Petition
21		for Approval, for extensive testimony, again,
22		about establishing the managerial, technical, and
23		financial and legal expertise, a detailed
24		business plan, the physical plant, with a

 $\{DG \ 15-155\} \ [Day \ 2 - REDACTED] \ \{05-05-16\}$

	237 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	five-year construction budget, description and
2	documentation of financial resources, identify
3	individuals and contractors to fill specific
4	roles, develop a DMP plan, develop an operations
5	and maintenance plan, an emergency response plan,
6	public outreach plan, supply and distribution
7	budget, leases and documents for ownership
8	assets, how the utility would handle its
9	seven-day storage requirements, how the utility
10	would monitor the quality of gas, how we would
11	customer consumption would be measured, and how
12	customer service and billing process would
13	function.
14	And we had to submit as to the as to
15	accounting and how they integrate with the
16	Uniform System of Accounts for Gas Utilities,
17	provide for a Petition for Approval of Long-Term
18	Debt.
19	And, prior to submission, we also provided
20	contours and grading plan, storm water discharge
21	plan, wetlands delineation and mitigation,
22	full-site soils testings, endangered species
23	evaluation, wastewater discharge plan, vapor
24	dispersion testing, flashing and jetting testing,
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	238 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		and a Phase I Environmental Assessment.
2		And, they said "Okay. I believe you, that
3		you couldn't have exercised the variance in the
4		two-year time period." So, that's why.
5	BY M	S. BROWN:
6	Q.	Mr. Campion, I just wanted to ask you a few
7		questions relating to OCA's cross-examination of
8		you regarding business development, if you recall
9		that line of questioning?
10	Α.	(Campion) Yes, I do.
11	Q.	What do you consider outside or, when you
12		responded that you would "welcome outside help
13		for business development", what did you have in
14		mind?
15	Α.	(Campion) Well, I was speaking specifically of
16		assistance beyond what we already have on our
17		team. We have been developing jointly with Gulf
18		on the unregulated side of the business actively
19		for some time. We have we have proposals out
20		for the VA Hospital in Vermont that I mentioned,
21		for an asphalt facility, and we spent a great
22		deal of time and energy looking at how we might
23		integrate the City's landfill gas into the
24		system, and generated a white paper that we
		{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

	۲W	239 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		shared with the City on that subject.
2		So, when it came to "outside development", I
3		was thinking that that might mean bringing in a
4		consultant that would have a new look a new
5		take on that.
6		And, again, once we're on a deadline, I
7		think that we would have to look at whatever
8		forces we might have to bring to bear to make
9		sure that we got things in line in a timely
10		fashion.
11	Q.	Uh-huh. Thank you. I want to move onto a
12		question NG Advantage had been asking you about,
13		and your responsiveness and supplementing the
14		need to supplement discovery responses in
15		particular, providing e-mails or other
16		documentation of contacts from other gas
17		suppliers. Do you remember that line of
18		questioning?
19	Α.	(Campion) Yes, I do.
20	Q.	And, so, I wanted to ask, when you were seeking
21		gas cost information, was it solely for just the
22		Valley Green regulated project?
23	Α.	(Campion) No. From the beginning, we saw this as
24		a project that, again, would start on a very
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	240 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		small level, immediate customers only, and we
2		also noted that there was a large a strong
3		demand for vehicle refueling. And this is why we
4		put it in as part of our variance request, that
5		we be permitted to integrate vehicle refueling in
6		the system. And that specifically is something
7		that we went to a couple of vendors to talk
8		about. We're not really interested in being in
9		the vehicle refueling business, but the demand is
10		there. And, so, we contacted that's one of
11		the reasons why we contacted Clean Energy, and
12		another company out of New York called "American
13		Natural Gas", that do specialize in
14		transportation gas.
15		So, that's it wasn't exclusively for the
16		regulated service.
17	Q.	And did you interpret your response to NG
18		Advantage's request for e-mail correspondence,
19		etcetera, to pertain solely to the regulated
20		project?
21	Α.	(Campion) No. I thought it was I thought it
22		had to do with the vehicle fueling. That's why
23		we had contacted them in the first place.
24	Q.	Let me reask the question. When you were
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[W	241 ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1		providing responses to
2	Α.	(Campion) Yes.
3	Q.	NG Advantage's discovery requests, were you
4		looking for just communications pertaining to
5		your regulated
6	Α.	(Campion) Yes.
7	Q.	project?
8	Α.	(Campion) Yes.
9	Q.	And not for responses related to the unregulated
10		transportation
11	Α.	(Campion) That's right.
1 0	0	Thank you Novt question Mr. Stanley You had

12 Q. Thank you. Next question, Mr. Stanley. You had 13 a line of questioning from Commissioner Bailey 14 regarding operational experience, and I just 15 wanted to make sure that it was clear on the 16 record. Does TRI-MONT have relevant operational 17 experience?

18 A. (Stanley) Yes. And, currently, we're operating
19 two high-pressure natural gas systems for
20 electric utilities -- electric power

21 generators, --

22 [Court reporter interruption.]
23 CONTINUED BY THE WITNESS:
24 A. (Stanley) -- Peabody Municipal Light Department

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	242 [WITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	and Braintree Electric Light Department. Those
2	facilities are natural gas-fired power generation
3	systems. And we are hired as the operations and
4	maintenance services group to operate and
5	maintain those high-pressure gas systems.
6	They're relatively small systems, but
7	high-pressure natural gas. And we have the
8	responsibility for inspection, reporting, and
9	meeting the requirements of the operator.
10	As well as, and to go further in my
11	experience, you asked if I had some hands-on, I
12	also performed, in my background, have built,
13	designed oversaw the design, construction and
14	commissioning of over 12 high-pressure metering
15	and regulating facilities that are
16	interconnection facilities from gas transmission
17	to distribution, working in the capacity for the
18	owner of the high-pressure systems, as well as
19	working for, in the field, for the LDCs doing the
20	inspection work, actually physically being there
21	and not just managing the work. So, I've had the
22	experience of being on-site during testing,
23	during inspection. So, I do have that relevant
24	experience.

2	4	3
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	[W	ITNESS PANEL: Campion~Stanley~Carroll~Bernstein]
1	Q.	Thank you, Mr. Stanley. Mr. Bernstein, I have a
2		follow-up question to you regarding the line of
3		questioning from Commissioner Scott. And this
4		pertains to least cost pricing. And I believe
5		your testimony was that "an RFP is of lesser
6		value when you have access to published costs",
7		is that fair to say?
8	Α.	(Bernstein) I would say, generally, the narrower
9		the possible array of choices are, if you know
10		what your technology is, if you know what your
11		commodity is, in this case, gas, then, generally,
12		the value of the discovery of a broad RFP tends
13		to be reduced.
14	Q.	And, if those published costs are out there, if
15		you were to need to or, if a utility were to
16		establish that it had least cost pricing,
17		couldn't you, in lieu of an RFP, use those
18		published costs?
19	Α.	(Bernstein) You would use those as part of your
20		evidence before a rate commission.
21	Q.	Okay. Thank you. Mr. Campion, I had a question.
22		From the Bench you were asked "who was
23		responsible for safe and reliable service?" And
24		I know that you responded with identifying your
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

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[WITNESS PANEL: Campion~Stanley~Carroll~Bernstein] 1 technical team, --2 Α. (Campion) I'm basically responsible. 3 I guess I don't need to ask the rest of my Q. 4 question. 5 Α. (Campion) Yes. Nice and simple. Thank you. Now, Mr. Campion, you were also asked 6 Q. 7 a question from NG Advantage about salaries of 8 particular employees. Did you respond with estimated costs that would include salary --9 10 salaries in response to Staff 3-8? 11 (Campion) Yes. Those costs are included in 3-8. Α. 12 There's just not broken out. 13 And those costs are, in essence, your management Q. 14 team costs, is that correct? 15 Α. (Campion) Correct. 16 MS. BROWN: And, for the record, I can 17 note that that is Exhibit 5-D, Bates stamp Pages 18 89 through 91. 19 BY MS. BROWN: 20 Q. Mr. Campion, last series of questions for you. 21 You were asked from Commissioner Bailey about how 22 to arrive at rates, and you had walked through 23 the rate case schedules that were at Staff 3-10, 24 and then inputs that were at Staff 1-2 and 1-7.

		[WIINESS: EVSIIN]
1		Do you remember that?
2	Α.	(Campion) Yes.
3	Q.	Okay. Are you also familiar with how rate
4		setting is done?
5	Α.	(Campion) Yes.
6	Q.	And do you understand the concept of cost of
7		service studies?
8	Α.	(Campion) Yes, I do.
9	Q.	And are you aware that, in order to come up with
10		customer rates, you have to define customer
11		groups?
12	Α.	(Campion) Correct.
13	Q.	And that a rate design study would assist you in
14		coming up with those customer groups?
15	Α.	(Campion) Yes.
16	Q.	Are you also aware that your revenue requirement,
17		before it comes to rates, would have to go
18		through a rate case?
19	Α.	(Campion) Correct. Yes.
20		MS. BROWN: And that was it. Thank
21		you.
22		WITNESS CAMPION: Thank you.
23		CHAIRMAN HONIGBERG: All right. If we
24		have nothing else for these gentlemen, you can
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

1 return to your seats. Let's go off the record for just a 2 3 minute while that's happening. [Brief off-the-record discussion 4 5 ensued.] 6 CHAIRMAN HONIGBERG: So, we're going to 7 proceed now with NG Advantage, try and get through the direct testimony before we break for 8 9 the day. 10 If you could swear in the witness 11 please. 12 (Whereupon **Tom Evslin** was duly 13 sworn by the Court Reporter.) 14 CHAIRMAN HONIGBERG: Ms. Geiger, you 15 may proceed. 16 MS. GEIGER: Thank you. 17 TOM EVSLIN, SWORN DIRECT EXAMINATION 18 BY MS. GEIGER: 19 20 Mr. Evslin, could you please state your name and Q. 21 spell your last name for the record. 22 Tom Evslin. Α. 23 [Court reporter interruption.] 24 WITNESS EVSLIN: There we go. Is that {DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[WITNESS: Evslin]
1	better?
2	CHAIRMAN HONIGBERG: Much.
3	WITNESS EVSLIN: Okay.
4	BY THE WITNESS:
5	A. Tom Evslin. E-v-s-l-i-n. And I'm the CEO of NG
6	Advantage, LLC.
7	BY MS. GEIGER:
8	Q. And, Mr. Evslin, what is NG Advantage, LLC?
9	A. We're the first company in the United States to
10	provide regular deliveries of trucked compressed
11	natural gas to C&I customers. We're still the
12	largest company providing what's called a
13	"virtual pipeline service". One of the big
14	differences between a virtual pipeline and a
15	physical pipeline is a virtual pipeline is not a
16	monopoly. You know, we may wish that we were
17	monopolies, but we're not. We live in the
18	competitive environment, and we bid competitively
19	for our business.
20	We also already service a gas island, one
21	that's operated by Vermont Gas serving several
22	large customers in the Middlebury area, where
23	they built out their distribution network, but
24	where their transmission network hasn't reached
	{DG 15-155} [Dav 2 - REDACTED] {05-05-16}

		[WITNESS: Evslin]
1		yet. Clean Energy Fuels is the majority owner of
2		NG Advantage. They're the largest provider of
3		both CNG and LNG for transportation purposes in
4		the United States. They operate two liquefaction
5		plants, and have off-take agreements with many
6		others around the country.
7		We, together with Clean Energy, NG Advantage
8		has developed technology for hybrid LNG/CNG
9		systems that bring the advantage of LNG storage,
10		but the low price of CNG for most of their
11		operation.
12	Q.	Mr. Evslin, did you submit prefiled testimony in
13		this case?
14	Α.	I did.
15	Q.	And do you have in front of you a document that's
16		entitled the "Prefiled Direct Testimony of Tom
17		Evslin on behalf of NG Advantage, LLC", dated
18		"January 15th, 2016"?
19	Α.	Yes, I do.
20	Q.	And is this the prefiled testimony that you just
21		referred to?
22	Α.	Yes, it is.
23		MS. GEIGER: And, Mr. Chairman, I'd ask
24		that Mr. Evslin's prefiled direct testimony be
		{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[WIINESS: EVSIII]
1	marked as the next exhibit?
2	CHAIRMAN HONIGBERG: That's going to be
3	Exhibit 14 Exhibit 14.
4	(The document, as described, was
5	herewith marked as Exhibit 14 for
6	identification.)
7	MS. GEIGER: Thank you.
8	BY MS. GEIGER:
9	Q. Mr. Evslin, do you have any corrections or
10	updates to your prefiled testimony?
11	A. Yes, I do. One, I just want to correct a
12	mistake. On Page 3, Line 7, where it says that
13	"Clean Energy Advantage acquired majority
14	ownership of us in 2016", which hadn't happened
15	yet, that date should be changed to "2014" to be
16	correct.
17	If I had been submitting this testimony now,
18	in the interest of full disclosure, I would have
19	disclosed that NGA is a respondent to an RFP
20	issued by Liberty Utilities for a different gas
21	island project in Keene, New Hampshire. That
22	wasn't true at the time that we filed this
23	testimony.
24	The other thing that's changed since this
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

		[WITNESS: Evslin]
1		testimony is we've been through a period of
2		extremely low oil prices. And, so, I would have
3		testified further to what we learned about the
4		willingness of customers to remain on natural gas
5		in the face of low oil prices, and what relevance
6		that might have to what we're considering here.
7		And, so, if appropriate, I'll go into that. But
8		that wasn't in my testimony, because it hadn't
9		happened yet.
10	Q.	Mr. Evslin, could you please elaborate on that
11		last statement?
12	Α.	Sure. So, I have to be honest that we never
13		thought that we would see oil prices at \$25 a
14		barrel. And we were concerned of whether that
15		would cause our customers, all of whom are dual
16		fuel, all of whom have the ability to go back to
17		burning oil, to go back to burning oil. In fact,
18		it didn't. Even at the low point, for a few
19		customers, for a few days, there were days when
20		diesel was cheaper. But, most of the time,
21		compressed natural gas delivered by truck was
22		still the cheaper fuel for these customers than
23		using diesel, partly because natural gas prices
24		had come down, but also because of the economies,

{DG 15-155} [Day 2 - REDACTED] {05-05-16}

	[WITNESS: Evslin]
1	both direct and indirect, in burning a cleaner
2	fuel.
3	Even to the small amount of time when diesel
4	might have been more competitive, the
5	environmental advantages of burning natural gas
6	were enough to keep these companies on natural
7	gas.
8	But it's important to note that we were
9	right up against the limits of their tolerance,
10	we were right up against the limits of that price
11	competition. The pressure has eased up some. We
12	heard testimony this morning that LNG, on the
13	other hand, is still not competitive with diesel.
14	And I don't know that directly, but I did hear
15	that testimony this morning. And I do know that
16	CNG is competitive with diesel at today's prices,
17	very nicely competitive with diesel.
18	But I also know, and I think this is
19	important to any franchise that's awarded, that
20	one of the ways that we're able to keep prices
21	down for large industrial customers, and this is
22	nothing strange to those who know the pipeline
23	industry, is by offering interruptible rates, as
24	well as firm rates. Vermont Gas Systems, for
	{DG 15-155} [Day 2 - REDACTED] {05-05-16}

1	example, does that for its large industrial
2	customers who are located on the pipeline.
3	The reason that I'm bringing it up is that
4	it's possible that the best design for a gas
5	island in Lebanon would Lebanon/Hanover area
6	would be one that gave those large C&I customers
7	the option of being interruptible. We know that
8	Dartmouth-Hitchcock, for example, has an
9	interruptible contract for natural gas, and I
10	believe, they're not my customer, they're my
11	competitor's customer, I believe that they stayed
12	on natural gas this winter. But those customers
13	are willing to make the trade off of not having
14	someone not paying the price of absolute
15	service under any circumstance in order to have a
16	lower overall cost.

17 Now, obviously, residential customers need to be protected, and the PUC would need to make 18 19 sure that there was always sufficient backup supply for residential or small business 20 21 customers. But it's quite possible, I think, 22 that the PUC would want to allow a storage 23 requirement in a gas island like Lebanon where large customers could elect to be interruptible, 24

{DG 15-155} [Day 2 - REDACTED] {05-05-16}

[WITNESS: Evslin] 1 that reduces the overall storage cost, reduces 2 the overall capital cost, and important in these 3 times when oil prices are low, makes it possible 4 for the price of gas to be more than competitive 5 with the price of oil. 6 So that I think one of our learnings was 7 that, in order to keep the large industrial customers on gas and incent them to be on gas, 8 9 you have to be able to give them a choice of 10 rates. And that choice probably has to include 11 being interruptible, so that you can bring them 12 gas at a price that they're going to find 13 attractive. 14 So, these are our quick learnings from this 15 winter. That, you know, we really have 16 experience in this area. We have 17 Dartmouth-Hitchcock, which is on natural gas, on 18 an interruptible contract. We have our own 19 customer, Pike, in West Lebanon. They have just 20 come back up. They weren't running over the 21 winter, because they're an asphalt plant. But 22 they have come back, not burning diesel, but

253

them.

23

24

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burning natural gas, because it's an advantage to

		[WITNESS: Evslin]
1		But we are able to price aggressively, and
2		XNG is able to price aggressively to
3		Dartmouth-Hitchcock, because they're able to
4		offer them an interruptible contract. So, you
5		may want to consider that in the rate design.
6		I'm sorry for the large digression, but it's
7		very current learning for us.
8	Q.	Mr. Evslin, could you please briefly summarize NG
9		Advantage's position regarding Valley Green's
10		franchise request.
11	Α.	Yes. First of all, as I said in testimony in the
12		other case, and I won't repeat myself, we do
13		believe their franchise should be awarded. And
14		we do believe that a franchise should be awarded
15		even in the absence of the major customers
16		signing up. I know that, when one company is
17		applying for a franchise, it's common for
18		companies to make contingent commitments and say
19		"Okay, I'm going to sign up with you. But we're
20		not going to hold you to it, if you don't get
21		your franchise." I think it's a stretch to think
22		that they would do that when there are two
23		parties, that they would negotiate separately
24		with two parties. These negotiations are

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arduous. It gets into competitive issues between two people who are saying "if, if, if", and can't even really make a commitment, because you don't know what conditions are going to be imposed.

1

2

3

4

5 So, I think the case is different from where 6 there's one utility or one pipeline applying for 7 something and goes out and signs some contracts that are dependent upon approval. I think that 8 9 the companies need the op -- that a franchise 10 should be awarded to someone, and they need the 11 opportunity then, with that franchise in-hand, to 12 go out and solicit to customers to make service 13 work.

I'm afraid that, if that's not allowed, the results will be that we don't have a franchise, where we really could have a viable franchise, and where the Hanover/Lebanon area could get the environmental and economic advantages of natural gas.

We think -- and we're neutral to who gets this. We would like to be a supplier, no secret, to whoever has the gas island. But it's not up to us to select who the utilities ought to be -who the utility ought to be to whom the franchise

 $\{DG \ 15-155\} \ [Day \ 2 - REDACTED] \ \{05-05-16\}$

is awarded.

1

2 However, we think that the Commission, in 3 awarding the franchise, should put conditions on it to assure that there is competitive bidding 4 5 for natural gas supply. Despite the testimony that you heard today, there are no published 6 7 rates for delivered CNG. There are no published rates for delivered LNG. Instead, there are 8 9 very, very competitive markets. And, so, the way 10 to get a good price in the competitive market is 11 to solicit bids, and particularly when there's the added burden of public proof that least cost 12 13 has been achieved.

14 We also think it's very important that 15 the -- that the Commission, in an order granting 16 a franchise, make certain that the franchise is 17 able to take advantage of both LNG and CNG. And 18 that, yes, of course, the Commission has to 19 enforce its rules about storage requirements, but 20 only for those customers who require it. And, 21 then, the utility that's built should be able to 22 take advantage of LNG or CNG prices, whichever is 23 cheaper.

24 Right now, and for the last few years, it's {DG 15-155} [Day 2 - REDACTED] {05-05-16}

1	been very, very clear that, although LNG is
2	can be effective storage, even though there is a
3	boil-off problem, it's more expensive to supply
4	than CNG. And, in bids that we have been making,
5	we recognize that fact and proposed hybrid
6	systems where there's some LNG storage, but the
7	LNG storage the LNG accepted boil-off isn't
8	used every day, the CNG is used because it's
9	cheaper.

10 And, so, the combination of the two can provide the best economics overall for the 11 12 customers. Leaving one or the other one out of 13 the mix is making a very long-term bet on 14 something that can change in the short term. 15 And, also, right now, if the system were all LNG, 16 I think that you would find that it was also 17 priced out of its market, and you'd be awarding a franchise that couldn't succeed. 18

19 Q. Mr. Evslin, with the information that you just 20 provided orally, if I were to ask you today the 21 same questions that appear in your prefiled 22 direct testimony, would your answers be the same 23 as in the written testimony? 24 A. Yes. The only exception to that is that I

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1 provided some quotes on retail prices of oil and propane, which I obtained at the time I did the 2 3 testimony, and I haven't refreshed that. So, I don't know that my answer would be the same. 4 5 MS. GEIGER: And, given that caveat, Mr. Evslin is available for cross-examination. 6 7 CHAIRMAN HONIGBERG: All right. Thank 8 you. So, we'll be breaking now. 9 10 Mr. Willing, there's two record requests for 11 Exhibits --12 MR. WILLING: Yes. 13 CHAIRMAN HONIGBERG: -- 11 and 12. 14 MR. WILLING: Right. 15 CHAIRMAN HONIGBERG: And you'll be 16 providing those to everyone tomorrow. 17 MR. WILLING: Yes. 18 CHAIRMAN HONIGBERG: All right. Ιf 19 there's nothing else? 20 [No verbal response.] 21 CHAIRMAN HONIGBERG: And there doesn't 22 appear to be anything else -- yes, Mr. Willing? 23 MR. WILLING: Just one question. Can 24 we consider our witnesses to be excused at this

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	[WITNESS: Evslin]
1	point? I'd rather not bring them back tomorrow.
2	Mr. Campion will be here, obviously.
3	CHAIRMAN HONIGBERG: I see no reason
4	why your witnesses would need to be here again.
5	MR. WILLING: Okay.
6	CHAIRMAN HONIGBERG: All right. With
7	that, we will adjourn for the day and see you all
8	tomorrow morning. Thank you.
9	MR. WILLING: Thank you.
10	(Whereupon the hearing was
11	adjourned at 4:10 p.m., and the
12	hearing to reconvene on May 6,
13	2016, commencing at 9:00 a.m.)
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